

COMPREHENSIVE ANNUAL FINANCIAL REPORT





FISCAL YEAR ENDING JUNE 30, 2019





Comprehensive Annual Financial Report

For the Fiscal Year Ended June 30, 2019

Prepared by the City of Archdale Finance Department

CITY OF ARCHDALE, NORTH CAROLINA

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- Transmittal Letter
- Certificate of Achievement
- Principal Officials
- Organizational Chart



CITY OF ARCHDALE

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November 27, 2019

To the Honorable Mayor Bert Lance-Stone, Members of the City Council, and Citizens of the City of Archdale

It is our pleasure to present the Comprehensive Annual Financial Report (CAFR) of the City of Archdale, North Carolina for the fiscal year ended June 30, 2019. The general statutes of North Carolina require that every local government publish, within four months after the close of the fiscal year, a complete set of financial statements prepared in accordance with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of certified public accountants. This report is published to fulfill that requirement for the fiscal year ended June 30, 2019, and to provide further accountability to citizens and other interested parties by providing a more comprehensive report in lieu of the minimum basic financial statement requirements.

Management assumes full responsibility for the completeness and reliability of the information included in this report, based upon a comprehensive framework of internal controls that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

The financial statements of the City of Archdale were audited by Cannon and Company, LLP, a firm of licensed certified public accountants. Cannon and Company, LLP has issued an unmodified opinion on the City of Archdale's financial statements for the year ended June 30, 2019. The independent auditors' report on the basic financial statements is located at the beginning of the financial section of this report.

Management's discussion and analysis (MD&A) provides a prescribed narrative introduction, overview, and analysis to accompany the basic financial statements. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

DESCRIPTION OF THE CITY

The City of Archdale incorporated in 1969. The City is located primarily in Randolph County, with portions extending into Guilford County. These counties are part of the Piedmont Triad region of North Carolina, with the Blue Ridge Mountains about 100 miles to the west and the Atlantic Ocean within 200 miles to the east. Randolph County is home to the North Carolina Zoological Park, the Uwharrie National Forest, and internationally known Seagrove area potteries. The area's economic base continues to transition from traditional manufacturing and textiles to technology, logistics, healthcare, and advanced manufacturing.

Archdale is home to several large organizations, such as the corporate offices of Tempur+Sealy International, Inc. and Thomas Built Buses, one of the world's largest suppliers of school buses. Other international businesses, including Häfele America Co. and Hubbell Industrial Controls, Inc. are located within the City's industrial parks. Archdale is

also home to several businesses in the evolving furniture industry such as Ambella Home Collection, Brookline Furniture, Paul Brayton Designs, Stickley Fine Furniture, and United Furniture Industries.

One of the most appreciated aspects of the City is Creekside Park, a 105+/- acre regional park serving the northwestern portion of Randolph County. The park is host to a recreation center, ball fields, t-ball fields, playgrounds, tennis courts, greenways, picnic shelters, and a disc golf course. The Archdale Public Library, the Senior Center, and Randolph Community College (Archdale Center) are also located in or adjacent to Creekside Park.

There are several institutions of higher education within easy access of Archdale. The University of North Carolina at Greensboro, North Carolina A&T University, Greensboro College, and Guilford College are all located in Greensboro. Also, nearby are High Point University (5 miles), two campuses of Guilford Technical Community College (in Jamestown and High Point), and the previously mentioned Randolph Community College facility located at Creekside Park. In total, the Piedmont Triad Region is home to 13 major colleges and universities.

PROFILE OF THE GOVERNMENT

The City operates under a Council-Manager form of government. The City Council is the policy-making and legislative body of City government and includes the Mayor and six Council members. One Council member is elected from each of the City's four wards and two Council members are elected at-large. Members serve staggered four-year terms while the Mayor is elected to serve a two-year term. The Mayor Pro-Tem is selected by the Council to serve a term concurrent with the Mayor. The Mayor is the presiding officer and votes only when a Council vote results in a tie.

The City Manager is appointed by the Council as the Chief Executive Officer and is responsible for carrying out the policies and ordinances of the Council. The Manager appoints department directors to assist with the administration of the daily operations and programs of the City.

The City of Archdale provides many services for its citizens including police protection, garbage and recyclable materials collection, recreational activities, street maintenance, leaf and limb collection, planning and zoning, economic development, public improvements, and general administrative services. The City operates two enterprise funds, one for water distribution and wastewater collection and another for stormwater services.

ECONOMIC CONDITION AND OUTLOOK

As mentioned previously, the City of Archdale is located within Piedmont Triad at the intersection of I-85 and I-74. The City is adjacent to High Point and 11 miles southwest of Greensboro. More than one million people reside within a 30-mile radius of Archdale. The intersection of two interstate highways provides prime locations for national retail, logistics, warehousing, and distribution facilities as well as increasing the traffic for area hotels and restaurants. This geographic setting and the forward thinking of elected body led to the tagline "Crossroads of Progress".

The Randolph County Economic Development Corporation (EDC), a non-profit organization, uses public and private funds to promote Randolph County's economic future. The EDC works with new and existing industries for the creation of new jobs, expanded tax base, and a stronger local economy. In addition to several smaller industrial properties around the County, the EDC is currently marketing the 1,900-acre Greensboro-Randolph Mega Site for major manufacturers worldwide. If this site is successfully developed, it is expected to impact the entire region with jobs and economic growth for the primary user(s) and necessary supply chains.

The High Point Home Furnishings Market, a twice-a-year event, provides a substantial boost to the local economy. Each market attracts 75,000 home furnishing buyers, sellers, and support personnel to visit the 12.2 million square feet of exhibit space located in High Point and surrounding areas for the introduction of new home furnishing products, styles, finishes, and concepts by national and international furniture manufacturers.

The City of Archdale has 2.5 million-gallons-per-day (MGD) wastewater treatment capacity in the High Point Eastside Wastewater Treatment plant, 1.1 MGD of which has been allocated to the City's current wastewater customers. The City is a member of the Piedmont Triad Regional Water Authority (PTRWA) and will ultimately have 2.45 MGD capacity in the John Kime Water Treatment Plant on Randleman Lake. Archdale has 1.559 MGD under the joint

governmental agreement, of which current customers use about .865 MGD. The City also maintains its water connections with the City of High Point and Davidson Water, Inc. for emergency purposes. Both sold water to Archdale prior to the completion of the PTRWA water plant.

The Planning Department recently completed an Economic Development study and Pedestrian Network Master Plan. These plans will help guide an updated Comprehensive Plan process which will take place throughout FY20. Developers for new and expanded residential subdivisions and commercial ventures in Archdale are meeting regularly with City staff. Archdale has proven to be an attractive location for developers because of its low taxes, location along the interstate highway system, and available water and sewer utilities.

INITIATIVES

A major focus in FY19 was celebrating the City of Archdale's 50th Anniversary. It was a time for reflection on the growth and progress which has taken place since the City's incorporation in 1969. Simultaneously, however, a major initiative has been looking towards the future and planning what the next 10-20 years will bring. Building on the momentum of the 50th Anniversary celebration, staff have moved forward with a Comprehensive Plan update and the City adopted a new logo espousing the merits of Unity, Loyalty, and Progress. These projects will result in a branding effort over the coming years which will include new corridor signage, the logo on our water tank, a new website, and plans for growth and economic diversification.

Archdale remains a place where people and companies wish to stay. This was evidenced by requests for Building Reuse Grants from four separate industrial corporations in the past year. Each of these companies is growing and had needs for larger workforces and improved/expanded facilities. The City served as the applicant for each of the grant requests which were ultimately awarded by the NC Department of Commerce.

There are approximately three miles of greenway in and around Creekside Park, creating pedestrian-friendly connections to seven nearby housing communities and promoting active lifestyles to run, bike, walk, and easily access Creekside Park. The Planning Department recently completed a Pedestrian Network Plan update with financial assistance from the High Point Metropolitan Planning Organization (HPMPO). Annual appropriations allow for greenway maintenance and staff from the Planning and Parks & Recreation departments continually seek opportunities to add mileage to the existing trail system through grants or partnerships.

The City was awarded a Parks and Recreation Trust Fund (PARTF) grant in fiscal year 2017-18 for \$329,217. The grant assisted with the replacement of the large playground and partially funded two sand volleyball courts, a dog park, two picnic shelters, and a new restroom facility. The dog park and restroom are in progress, and the rest of the facilities have been completed.

The effort to revitalize and expand facilities in the area of Creekside Park has been intentionally evident. While serving an existing regional population, these improvements also serve as an indirect economic development tool. Companies considering relocating or expanding will often choose communities where there are amenities to benefit their growing workforce. Therefore, City Council has focused their attention on maximizing opportunities to improve the Park, Senior Center, and Library.

Another focal point has been the maintenance and expansion of public water distribution and sewer collection systems. The City's water and sewer facilities require constant observation and preventive maintenance. Regularly scheduled cleaning and repairs are supplemented by 3rd party inspections and proactive efforts such as smoke testing sewer lines to locate sources of inflow and infiltration (I/I). Construction on a new 16" force main sewer line along Weant Road has begun and will provide improved safety for staff and will serve Archdale's utility customers for years to come.

In addition to annual and general maintenance of the City's computer network, IT staff are working with departmental staff to implement new technology to improve staff efficiency and citizen access. New utility billing software will go live shortly, and website creation will follow as a developer has been selected. Department specific improvements will follow and result in a more connected network.

The Archdale Police Department (APD) continues to focus on community relations. Officers participate in community events such as Community Day, National Night Out, Coffee with Cops, and the Bush Hill Heritage Festival. APD

staff represents essentially half of the city's workforce and an ongoing community outreach effort has furthered the image of the APD in recent years.

FINANCIAL INFORMATION

Fund Balance Policy: The Archdale City Council formally adopted a revised fund balance policy for its general fund in March 2015. The policy instructs management to conduct the business of the City in such a manner that unassigned fund balance is at least equal to or greater than fifty percent of general fund operating expenditures. The policy provides for minimum and maximum unrestricted fund balance thresholds, and the assignment of fund balance for capital expenditures and economic development projects. It is the City's intent to use fund balance to complete several capital projects each year.

Long-Term Financial Planning: Capital Improvement Plans are updated annually for each fund. Currently, these plans extend for a period of five years and include improvements with a useful life span of one year or more and a purchase price of \$5,000 or greater. The general fund plan for 2020 through 2024 includes projects totaling over \$11,000,000 in cost. This plan includes capital purchases and projects ranging from multi-function printers and vehicle replacements to a recreation center expansion and new greenway trails/sidewalks. The Water and Sewer Fund Capital Improvement Plan includes system expansion projects for future development, utility maintenance projects, and Archdale's share of the cost of proposed capital improvements at the Eastside Wastewater Treatment Plant as approved by the City of High Point. Each year as part of the annual operating budget, the City also adopts the current year portion of a long-term capital plan.

Long-term financial planning and prudent governance have resulted in a positive financial position for the City of Archdale. This allows for great flexibility when opportunities to invest in the future become available.

AWARDS AND ACKNOWLEDGMENTS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Archdale, North Carolina for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2018. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

The Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

We acknowledge the dedicated, talented, and skilled City employees and thank them for their service to the citizens of Archdale. We also express our appreciation to the Mayor, City Council, and members of our boards and advisory committees for their dedication, public service, and commitment to stewardship.

Respectfully Submitted,

Zeb Holden City Manager Lori Nurse, CPA Finance Director

Lori Nurse



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Archdale North Carolina

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrill

Executive Director/CEO

PRINCIPAL OFFICIALS



Mayor Bert Lance-Stone



Larry Warlick Ward I



Roger Blackwell Ward II



Robert (Trey) Gray III Ward III



Lewis Dorsett Ward IV

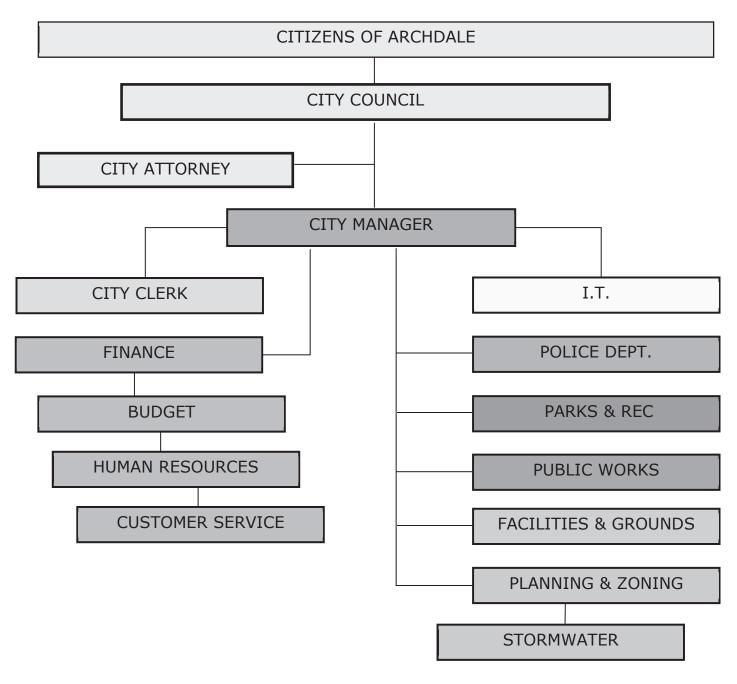


Tim Williams At Large

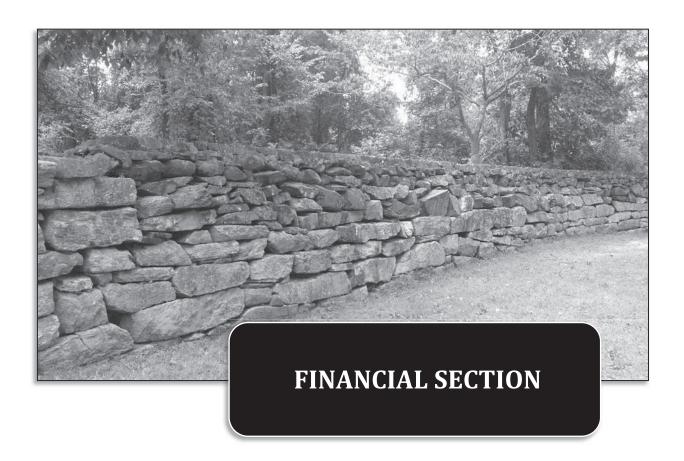


John Glass At Large

7ah Haldan	City Manager
Zeb Holden	, ,
Beth Koonce	City Attorney
Susan Swaim	City Clerk
Lori Nurse	Finance Director
Shannon Craddock	Chief of Police
Lloyd Wilson	Public Works Director
Jason Miller	Planning Director
Brian Clodfelter	Parks & Recreation Director
Donald Eddins	Facilities & Grounds Director
John Harrison	IT Director



City of Archdale ORGANIZATIONAL CHART



- Independent Auditors' Report
- Management's Discussion and Analysis
- Government-wide Financial Statements
- Fund Financial Statements
- Notes to the Financial Statements
- Required Supplementary Data
- Fund Statements
- Other Schedules



INDEPENDENT AUDITORS' REPORT

To the Honorable Mayor and Members of the City Council Archdale, North Carolina

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Archdale, North Carolina, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the City of Archdale's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall financial statement presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Archdale, North Carolina as of June 30, 2019, and the respective changes in financial position and cash flows, where appropriate, thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 13 through 23, the Other Post Employment Benefits' Schedule of Changes in the Total OPEB Liability and Related Ratios, on page 74, the Law Enforcement Officers' Special Separation Allowance Schedules of Funding Progress and Employer Contributions on pages 72 and 73, the Local Government Employees' Retirement System's Schedules of the Proportionate Share of the Net Pension Asset (Liability) and Contributions, on pages 70 and 71, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements of the City of Archdale, North Carolina's basic financials. The combining and individual fund statements, budgetary schedules, other schedules, and Schedule of Expenditures of Federal and State Awards are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund statements, budgetary schedules, other schedules, and the Schedule of Expenditures of Federal and State Awards are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us. In our opinion, based on our audit, the procedures performed as described above, the combining and individual fund statements, budgetary schedules, Schedule of Expenditures of Federal and State Awards, and other schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

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Other Reporting Required by Government Auditing Standards

Cannon & Company, S. L.P.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 27, 2019 on our consideration of the City of Archdale's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of the report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Archdale's internal control over financial reporting and compliance.

November 27, 2019

As management of the City of Archdale, we offer readers of our financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2019. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the City of Archdale's financial statements, which follow this narrative.

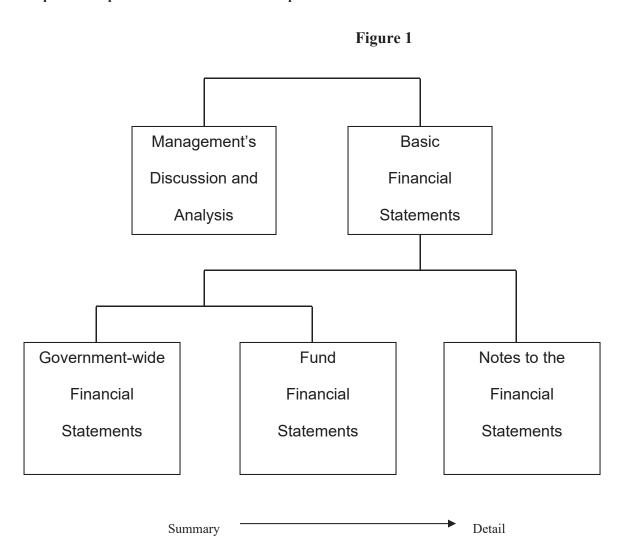
Financial Highlights

- The assets and deferred outflows of resources of the City of Archdale exceeded its liabilities and deferred inflows at the close of the fiscal year by \$54,559,978. (net position)
- The government's total net position increased by \$2,211,517 with increases in both governmental activities and business-type activities net position.
- Net position in the business-type activities increased by \$841,895, of which \$717,148 is attributable to the Water and Sewer Fund.
- As of the close of the current fiscal year, the City of Archdale's governmental funds reported combined ending fund balances of \$10,158,339 a decrease of \$968,509 in comparison with the prior year. Approximately 74 percent of this total amount, or \$7,645,638, is available for spending at the government's discretion.
- The decrease in fund balance is attributed to two transactions that improve the long-term financial stability of the City:
 - o Principal payments of \$1,412,281 were made for the early retirement of debt related to the construction of City Hall.
 - The City established the Archdale LEOSSA Trust and made employer contributions of \$500,000 to the Trust.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$3,984,040 or 42 percent of total general fund expenditures for the fiscal year.
- The fund balance for the General Fund includes \$606,621 assigned by City Council to be used for possible future economic development incentives and \$2,819,198 assigned for capital expenditures.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to City of Archdale's basic financial statements. The City's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the City through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the City of Archdale.

Required Components of Annual Financial Report



Basic Financial Statements

The first two statements (Exhibits 1 and 2) in the basic financial statements are the **Government-wide Financial Statements**. They provide both short and long-term information about the City's financial status.

The next statements (Exhibits 3 through 10) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the City's government. These statements provide more detail than the government-wide statements. There are four parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; 3) the proprietary fund statements; and 4) the fiduciary statements.

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The next section of the basic financial statements is the **notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the City's individual funds. Budgetary information required by the North Carolina General Statutes also can be found in this part of the statements.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the City's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the City's financial status as a whole.

The two government-wide statements report the City's net position and how it has changed. Net position is the difference between the City's total assets and deferred outflows of resources and total liabilities and deferred inflows of resources. Measuring net position is one way to gage the City's financial condition.

The government-wide statements are divided into two categories: 1) governmental activities; and 2) business-type activities. The governmental activities include the City's basic services such as public safety, parks and recreation, solid waste collection and disposal, street maintenance, and general administration. Property taxes, sales taxes and user fees finance most of these activities. The business-type activities are those that the City charges customers to provide. These include water and sewer services offered by the City of Archdale as well as the stormwater enterprise.

The government-wide financial statements are Exhibits 1 and 2 of this report.

Fund Financial Statements

The fund financial statements (see Figure 1) provide a more detailed look at the City's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Archdale, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the City's budget ordinance. All the funds of City of Archdale can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the City's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting* which provides a short-term spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the City's programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The City of Archdale adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the City, the management of the City, and the decisions of the City Council about which services to provide and how to pay for them. It also authorizes the City to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the City complied with the budget ordinance and whether or not the City succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges.

Proprietary Funds – City of Archdale has one kind of proprietary fund. *Enterprise Funds* are used to report the same functions presented as business-type activities in the government-wide financial statements. City of Archdale uses an enterprise fund to account for its water and sewer activity as well as its stormwater operation. These funds are the same as those functions shown in the business-type activities in the Statement of Net Position and the Statement of Activities. A reconciliation statement is provided following these funds to explain the differences between them.

Fiduciary Fund – The City established an irrevocable trust in May 2019. The City is the trustee, or fiduciary, for its Archdale LEOSSA Pension Trust, with all assets held and administered in a trust account invested with the State Treasurer. The City is responsible for ensuring that the assets reported in this fund are used only for their intended purpose. These activities are excluded from the government-wide financial statements because the City cannot use these assets to finance its operations.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements begin on page 40 this report.

Other Information – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning the City of Archdale's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found beginning on page 70 of this report.

Interdependence with Other Entities: The City depends on financial resources flowing from, or associated with, both the federal government and the State of North Carolina. Because of this dependency, the City is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

Government-Wide Financial Analysis

The City of Archdale's Net Position Figure 2

	 Governmen	tal	Activities	vities Business-Type Activities					Total				
	2019		2018		2019		2018		2019		2018		
Current and other assets	\$ 10,628,919	\$	11,444,779	\$	9,070,459	\$	8,240,378	\$	19,699,378	\$	19,685,157		
Capital assets	17,209,967		16,771,847		24,751,926		25,479,825		41,961,893		42,251,672		
Total assets	27,838,886		28,216,626		33,822,385		33,720,203		61,661,271		61,936,829		
Deferred outflows of resources	1,376,548		591,919		158,959		99,975		1,535,507		691,894		
Long-term liabilities outstanding	2,291,415		3,371,652		4,165,608		4,963,046		6,457,023		8,334,698		
Other liabilities	519,607		481,237		1,446,877		1,328,602		1,966,484		1,809,839		
Total liabilities	2,811,022		3,852,889		5,612,485		6,291,648		8,423,507		10,144,537		
Deferred inflows of resources	 200,187		121,053		13,106		14,672		213,293		135,725		
Net position:													
Net investment in capital assets	17,209,967		15,359,566		19,994,349		19,855,766		37,204,316		35,215,332		
Restricted	2,496,877		1,909,465		19,074		-		2,515,951		1,909,465		
Unrestricted	6,497,381		7,565,572		8,342,330		7,658,092		14,839,711		15,223,664		
Total net position	\$ 26,204,225	\$	24,834,603	\$	28,355,753	\$	27,513,858	\$	54,559,978	\$	52,348,461		

As noted earlier, net position may serve over time as one useful indicator of a government's financial condition. The assets and deferred outflows of the City of Archdale exceeded liabilities and deferred inflows by \$54,559,978 as of June 30, 2019. The City's net position increased by \$2,211,517 for the fiscal year ended June 30, 2019. However, the largest portion (68.2%) reflects the City's investment in capital assets (e.g. land, buildings, equipment, and machinery); less any related debt still outstanding that was issued to acquire those

items. The City of Archdale uses these capital assets to provide services to citizens; consequently, these capital assets are not available for future spending. Although the City of Archdale's investment in its capital assets is reported net of any outstanding related debt, the resources needed to repay these obligations must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. An additional portion of the City of Archdale's net position represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$14,839,711 is unrestricted.

Several aspects of the City's financial operations positively influenced the total unrestricted governmental net position:

- Randolph and Guilford Counties bill and collect property taxes due to the City of Archdale. The percentage of the net levy collected was 99.4%. Property taxes on registered motor vehicles are collected by the NCDMV along with registration renewals.
- The ad valorem tax rate remained at 29¢ per \$100 of assessed property value. Current year property tax revenue increased slightly from the prior year.
- Sales tax and hold harmless revenue of \$2,903,534 was a 6% increase from the prior year.
- The City received \$28,611 for administrative and insurance credits from its health insurance provider, based on the prior year claims experience.
- This is the fourth consecutive year of declining revenues from the utility sales tax distribution for electricity, telecommunications, natural gas and video programming. Tax on telecommunications continues to decline as people discontinue home telephone service. Sales tax on electricity showed an increase and kept the overall decrease at \$1,726. Sales tax on electricity and natural gas are based on the price and consumption; and consumption is tied directly to weather conditions.
- Unrestricted investment earnings increased due to rising interest rates.
- Customers pay monthly fees for waste disposal and recycling. These fees are established to generate revenue to cover the cost
 of the related services. Both revenues and expenditures have positive budget variances of \$3,956 and \$35,684, respectively.
 This resulted in revenues exceeding expenditures for the year by \$12,740. The cost of processing recycled materials has
 increased and continues to be difficult to predict.
- Actual expenditures were 83% of budgeted expenditures. Some significant budget to actual variances: salaries and benefits, \$244,108; gas, \$34,702; economic development contracts; rescheduling of the comprehensive plan; and uncompleted capital items.
- The Archdale Police Department received \$106,749 for participation in the U.S. Department of Justice's Equitable Sharing Program under which the department receives a share of assets seized during the arrest of individuals for illegal drugs. These funds may be used for law enforcement purposes only.
- The City Council supports the IT Department's efforts to provide a secure operating environment.
- Several key employees retired during the previous year. As a result, the liability for compensated absences is lower than the prior year. Many vacancies were filled through internal promotions.

The City of Archdale's Changes in Net Position

Figure 3

	Governmen	ital Activities	Business-Ty	pe Activities	Total			
	2019	2018	2019	2018	2019	2018		
Revenues:								
Program revenues:								
Charges for services	\$ 1,068,247	\$ 1,019,942	\$ 4,443,073	\$ 4,317,300	\$ 5,511,320	\$ 5,337,242		
Operating grants and contributions	513,962	509,654	-	27,167	513,962	536,821		
Capital grants and contributions	137,196	197,482	19,074	-	156,270	197,482		
General revenues:								
Taxes	2,900,887	2,845,197	-	-	2,900,887	2,845,197		
Grants and contributions not restricted to								
specific programs	3,618,849	3,454,666	-	-	3,618,849	3,454,666		
Unrestricted investment earnings	210,225	130,712	104,442	52,293	314,667	183,005		
Other	137,890	58,164	-	-	137,890	58,164		
Total revenues	8,587,256	8,215,817	4,566,589	4,396,760	13,153,845	12,612,577		
Expenses:						_		
General government	1,628,795	1,531,883	-	-	1,628,795	1,531,883		
Public safety	2,654,576	2,592,063	-	-	2,654,576	2,592,063		
Transportation	897,076	823,364	-	-	897,076	823,364		
Environmental protection	826,516	798,534	-	-	826,516	798,534		
Cultural and recreation	1,089,605	1,042,565	-	-	1,089,605	1,042,565		
Community promotions	96,424	99,308	-	-	96,424	99,308		
Interest on long-term debt	24,642	39,361	-	-	24,642	39,361		
Water and sewer	-	-	3,352,589	3,079,877	3,352,589	3,079,877		
Stormwater		-	372,105	358,689	372,105	358,689		
Total expenses	7,217,634	6,927,078	3,724,694	3,438,566	10,942,328	10,365,644		
Increase in net assets before transfers	1,369,622	1,288,739	841,895	958,194	2,211,517	2,246,933		
Transfers	-	-	-	-	-	-		
Increase in net position	1,369,622	1,288,739	841,895	958,194	2,211,517	2,246,933		
Net position, beginning, previously reported	24,834,603	23,584,029	27,513,858	26,550,201	52,348,461	50,134,230		
Restatement		(38,165)		5,463	-	(32,702)		
Net position, beginning, restated	24,834,603	23,545,864	27,513,858	26,555,664	52,348,461	50,101,528		
Net position, June 30	\$ 26,204,225	\$ 24,834,603			\$ 54,559,978	\$ 52,348,461		

Governmental Activities: Governmental activities increased the City's net position \$1,369,622, thereby accounting for 62% of the total growth in the net position of the City of Archdale. Key elements of this increase are as follows:

- The City's total assessed value increased slightly over the previous year. Current year ad valorem revenue exceeds budget estimates by \$58,656.
- Sales tax, including hold-harmless, revenue increased \$166,063, or six percent, over the prior year. This growth rate, primarily due to improved economic conditions, was slightly better than expected and exceeded budget estimates by \$43,534.
- The ending total pension liability for the Law Enforcement Officers' Special Separation Allowance was \$931,559, a decrease of \$109,280.
- The City's proportionate share of the net pension liability for the LGERS increased from \$794,110 to \$1,231,957. The increase for governmental activities is \$364,058.

- Qualified retirees may participate in the City's group health insurance plan by paying the entire premiums at the same cost as active employees. The implicit liability for this benefit is \$294,938, of which \$245,235 is allocated to governmental activities.
- Net investment in capital assets increased \$1,850,401. Outstanding debt was reduced by \$1,412,281. Capital outlay exceeded depreciation expense.
- Powell Bill Funds are appropriated by the State legislature for specific street-related expenses for non-NCDOT system streets. Archdale received \$332,147 and net position restricted for transportation decreased by \$64,040.
- Net position restricted for public safety increased \$76,171 to \$174,723 because the police department received revenue of \$106,749. These funds were used to purchase software and support the K9 program. The police department also received a vehicle through this program during the year.
- Focus on maintenance of City facilities to increase the useful life of assets and ensure safe use of the assets.

Business-Type Activities: Business-type activities increased the City of Archdale's net position by \$841,895, accounting for 38% of the total growth in the City's net position. Key elements of the growth in net position are as follows:

- Total net position in the stormwater fund increased by \$124,747 to \$1,280,970. Net investment in capital assets increased by \$112,328.
- Stormwater fees are billed on active utility accounts and the revenue has been constant and predictable since the adoption of the fee in March 2008.
- Net position in the Water and Sewer Fund increased by \$717,148.
- Outstanding debt decreased by \$866,482 due to scheduled debt payments.
- Water and sewer utility rates increased 3.5 percent for the third consecutive year. Overall, charges for services in the Water and Sewer Fund increased 4.9 percent.
- Water treatment rights and wastewater treatment rights, along with related obligations, under interlocal agreements are recorded in the Water and Sewer Fund.
- The City of High Point processes wastewater for Archdale. Archdale owns wastewater treatment rights at High Point's Eastside Treatment Plant.
- Archdale is a member of the Piedmont Triad Regional Water Authority (PTRWA). See Note II and Note IV in the notes to the financial statements for information about this joint venture.
- Both enterprise funds are self-supporting activities and net position are to be used for future large projects, capital replacement and capital expansion requirements of the funds.

Financial Analysis of the City Funds

As noted earlier, the City of Archdale uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The Archdale City Council has adopted a minimum fund balance policy for the general fund which instructs management to conduct the business of the City in such a manner that unassigned fund balance is at least equal to or greater than 50% of general fund operating expenditures, as defined in the policy. The policy includes fund balance assignments for economic development and capital expenditures.

Governmental Funds: The focus of the City of Archdale's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the City of Archdale's financing requirements. Specifically, unreserved fund balance can be a useful measure of a government's net resources available for spending at the end of the fiscal year.

The General Fund is the chief operating fund of the City of Archdale. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$3,984,040 with total fund balance of \$10,042,029. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 42% of total General Fund expenditures, while total fund balance represents 106% of that same amount.

General Fund Budgetary Highlights: During the fiscal year, the City revised the budget on several occasions. Generally, budget amendments fall into one of three categories: (1) amendments made to adjust the estimates that are used to prepare the original budget

ordinance once exact information is available; (2) amendments made to recognize new funding from external sources, such as state and federal grants; and (3) increases in appropriations that become necessary to maintain services.

The amendments to the City's budget for the fiscal year ended June 30, 2019 were made for the following reasons:

- Addition to street and parking lot paving contract.
- Communications and technology maintenance contract.
- Donation for Cycle NC event at Creekside Park.
- Walmart grant awarded for purchase of picnic tables.
- Additional appropriation for cost to process recycled materials.
- Increase in workers' compensation insurance due to insurance audit.
- Reallocate communications budget among departments.
- Creekside Recreation Center roof maintenance.
- The appropriation and related revenue for award of a Building Reuse Grant from the NC Rural Infrastructure Authority for Ambella Home Collection.
- Increase debt service to pay balance of loan on City Hall.
- Update police uniforms for improved comfort and functionality.
- Make the prior year's excess revenues available for the current year's Community Appreciation Day.
- Employer contributions to the newly established irrevocable Archdale LEOSSA Trust.
- The appropriation for award of a Building Reuse Grant from the NC Rural Infrastructure Authority for Aeolus Filter Corporation and CovenantMade, LLC.

Proprietary Funds: The City of Archdale's proprietary fund provides the same type of information found in the government-wide statements but in more detail. Unrestricted net position of the Water and Sewer Fund and Stormwater Fund at the end of the fiscal year amounted to \$7,363,125 and \$979,205 respectively. Other factors concerning the finances of been addressed in the discussion of the City's business-type activities. There were no amendments to the proprietary funds' budgets during the year.

Capital Asset and Debt Administration

Capital Assets. The City of Archdale's investment in capital assets for its governmental and business—type activities as of June 30, 2019, totals \$41,961,893 (net of accumulated depreciation). These assets include buildings, land, machinery and equipment, park facilities, and vehicles.

Major capital asset transactions during the year included the following additions:

- Sand volleyball courts and two picnic shelters were completed at Creekside Park in the PARTF grant fund.
- New large picnic shelter at Creekside Park.
- Purchase or replacement of vehicles, equipment, and software in the Police Department.
- Purchase or replacement of equipment, software, and security system at City Hall.
- Fire alarm system at the Creekside Park Recreation Center.
- Purchase of pick-up trucks for the Street Department, Public Works, and the Parks and Recreation Department.
- Paving and expansion of parking lots at the Senior Center, Tennis Courts, Park Drive, and Facilities and Grounds.
- Asphalt recycling machine for the Street Department.
- Brush chipper for the Facilities and Grounds Department.
- New restroom facility in Creekside Park.
- Acoustic system to reduce sound in the gym at Creekside Park.
- Purchased property adjacent to Creekside Park.
- Roof replacement at the Senior Building and the Creekside Recreation Center.
- Replaced HVAC system at the Library.
- Replaced the carpet at the Library.
- Mowers for the Facilities and Grounds department.
- Bay heaters at 16 Old School Road for Public Works.
- 65" LCD screen for the Planning and Zoning Department meetings and plan reviews.

- Purchase of a trailer mounted sewer jet cleaner for Public Works.
- Purchase of leaf vacuum system mounted on a truck for Public Works.
- Concrete storage bins at Public Works for the storage of loose materials.
- Concrete apron at 20 Old School Road for Public Works.
- Acquisition of permanent and temporary construction easements for construction of a sewer line and sewer metering station.

The City of Archdale's Capital Assets (net of depreciation and amortization)

Figure 4

	Governmental Activities				Business-Ty	Activities		Total			
	2019 2018			2019 2018			2019			2018	
Land, streets, and rights-of-way	\$ 7,940,097	\$	7,803,619	\$	406,780	\$	387,865	\$	8,346,877	\$	8,191,484
Construction in progress	42,013		-		174,789		141,817		216,802		141,817
Water rights	-		-		7,752,622		7,969,926		7,752,622		7,969,926
Water treatment rights	-		-		2,629,775		2,768,564		2,629,775		2,768,564
Buildings and systems	6,073,028		6,019,311		-		-		6,073,028		6,019,311
Improvements other than buildings	1,996,425		1,928,312		25,259		-		2,021,684		1,928,312
Equipment and vehicles	1,064,129		929,935		1,844,471		1,752,838		2,908,600		2,682,773
Computer software	94,275		90,670		-		-		94,275		90,670
Water distribution system	-		-		3,035,468		3,197,385		3,035,468		3,197,385
Sewer collection system	-		-		8,882,762		9,261,430		8,882,762		9,261,430
Total	\$ 17,209,967	\$	16,771,847	\$	24,751,926	\$	25,479,825	\$	41,961,893	\$	42,251,672

Additional information on the City's capital assets can be found in note II.A.5 of the Basic Financial Statements.

Long-Term Debt: As of June 30, 2019, the City of Archdale Water and Sewer Fund had total debt outstanding of \$4,757,577 including amounts due under utility inter-local agreements. These funds were used for construction of a water tank, construction of a pump station, expansion of water and sewer lines, and an upgrade to the City's main sewer pump station. Other loan funds relate to the investment in High Point's Eastside wastewater treatment plant and the Piedmont Triad Regional Water Authority John Kime Water Treatment Plant. It is anticipated that capital improvements at Eastside as well as other large utility expansions will be funded with new debt as they occur in the future.

The City made principal payments of \$1,412,281 during the year to pay the balance of the loan related to construction of the municipal office building. The interest rate was scheduled to be adjusted on November 21, 2021 and monthly payments would have continued for an additional ten years.

North Carolina General Statutes limit the amount of general obligation debt that a unit of government can issue to 8 percent of the total assessed value of taxable property located within that government's boundaries. The legal debt limit for City of Archdale is \$83,636,454.

Additional information regarding the City of Archdale's long-term debt can be found in Note II.G of this report.

Economic Factors and Next Year's Budgets and Rates

The following key economic indicators influence the growth and prosperity of the City.

• The Bureau of Labor Statistics shows Randolph County's preliminary unemployment rate (not seasonally adjusted) as of July 2019 to be 4.4%, compared to 4.2% for the State of North Carolina.

- The Office of Budget and Management for the State of North Carolina reports Archdale's population estimate as of July 1, 2018 at 12,168.
- Easy access to quality healthcare, education facilities, and recreation.
- Located on interstate highway system with close access to several larger cities with international airports.
- Building continues in two residential developments that will include 430 home sites upon completion. In addition, construction
 has started on a development of townhomes. Other developments have been approved by the City Planning Board and City
 Council.
- Archdale has several large tracts of land with access to water and sewer services.
- The City is actively seeking citizen input for an update to the City's Comprehensive Plan. An external consulting service is working with City staff to envision the future of Archdale.
- Regional restaurant chains continue to select locations in Archdale.
- Randolph County Tax Office reappraised all the real property in the county at its current market value. The new values became effective January 1, 2019 for the July 2019 tax bill. Property values continue to hold steady or slightly increase year over year.
- Over half of the homes in Archdale have been built since 1980. Seventy-five percent of housing units are single family homes. Currently, almost ninety-five percent of all housing units are occupied. Hosing in the Greensboro-High Point HFMA (including Archdale) is generally more affordable than the rest of the State.
- Between 2013 and 2017, the American Community Survey reported that the largest number of employees in Archdale worked in manufacturing (24.1%) or education and health care (18.5%). Other key industries included retail trade, professional and administrative services, and logistics and utilities.

Budget Highlights for the Fiscal Year Ending June 30, 2020

Governmental Activities:

The property tax rate remains at 29 cents per one hundred dollars of property value in the budget for the thirteenth consecutive budget year. The revenue neutral tax rate is 28 cents per one hundred dollars. Sales tax revenue is budgeted consistent with the prior year budget. The original budget includes an appropriation from restricted fund balance of \$253,420 and from unrestricted fund balance of \$119,469. The beginning budget for capital expenditures is \$1,362,500.

Budgeted expenditures in the original budget for the General Fund are \$9,019,939, compared to last year's final budget of \$8,869,700. The budget for the fiscal year ending June 30, 2020 has already been amended to \$9,167,189 to include the following:

- The award of two Building Reuse grants from the NC Department of Commerce's Rural Infrastructure Authority and the Rural Economic Development Division.
- Retaining wall and fencing adjacent to the outdoor basketball and volleyball courts at Creekside Park.
- The City's twenty percent participation related to Department of Transportation award of TAP funding for improvement of handicap access at eleven sidewalk ramps.
- Roof repairs.

The budget for debt service would have been \$139,100 if the loan had not been paid in full during the current fiscal year.

In addition to the usual vehicle and equipment replacements, this budget includes appropriations for completion of the outdoor basketball court in Creekside Park, lighting at the tennis, basketball, and volleyball courts, and tennis court fencing. The recreation center at Creekside park will have a boiler replacement. The Public Works parking lot will be paved and fencing will be installed. External professional service providers will help with redesigning the City's website and performing greenway repairs. The Senior Center will receive an interior renovation and façade renovation.

Business-type Activities:

Water and Sewer Fund: The water and sewer rates are reviewed each year during the budget process. Monthly water and sewer user fees are increasing 3.5%. The Water and Sewer Fund is operated as a self-supported enterprise and the balance in unrestricted net position is necessary to finance expansion and replacement of infrastructure.

• The budget for debt service is \$987,500 which is twenty-two percent of the Water and Sewer Fund operating budget, excluding sewer capital projects.

- Equipment purchases include a utility vehicle for sewer right-of-way maintenance and a multi-function copier for customer service.
- The budget for water purchases is based on take-or-pay contract with the PTRWA for 915,000 gallons per day and an additional allowance as needed.
- The sewer treatment rate charged by the City of High Point is determined annually based on the previous year's Eastside Wastewater Treatment Plant operating expenses. The rate for the fiscal year 2019 budget was 25% higher than the prior year. That rate continues in fiscal year 2020 and the budget for sewer treatment is \$667,200.
- The budget includes \$395,500 for water line system expansion and \$325,000 to recoat the inside of the water tank.
- The sewer budget includes \$300, 000 for electrical upgrades to a major sewer pump station and \$133,000 for a generator, pump replacement and other sewer pump station maintenance. An additional \$110,000 is included for annual maintenance and repair at the pump stations.
- The capital project budget of \$1,925,500 is for the construction of a major sewer force main and a sewer metering station. Construction of the sewer force main is underway.

Stormwater Fund: Stormwater fee revenue is budgeted to remain steady. The fund provides for drainage repairs in the public right-of-way, leaf and limb collection, street sweeping, and stormwater education. The remaining net position will fund larger future projects and purchase replacement equipment.

Requests for Information

This report is designed to provide an overview of the City's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Finance Director, Lori Nurse, P.O. Box 14068, Archdale, N.C. 27263. Archdale's website is http://www.archdale-nc.gov.

BASIC FINANCIAL STATEMENTS

City of Archdale, North Carolina Statement of Net Position June 30, 2019

	Primary Government							
	Governmental			siness-type				
		Activities		Activities		Total		
ASSETS						_		
Current assets:								
Cash and cash equivalents	\$	8,499,480	\$	8,028,910	\$	16,528,390		
Taxes receivables (net)		30,427		-		30,427		
Accrued interest		17,703		64,391		82,094		
Accounts receivable (net)		79,363		613,085		692,448		
Due from other governments		1,067,316		-		1,067,316		
Prepaid items		15,824		69		15,893		
Restricted cash and cash equivalents		918,806		364,004		1,282,810		
Total current assets		10,628,919		9,070,459		19,699,378		
Non-current assets:								
Capital assets:								
Land, non-depreciable improvements, and								
construction in progress		7,982,110		565,388		8,547,498		
Other capital assets, net of depreciation		9,227,857		24,186,538		33,414,395		
Total capital assets		17,209,967		24,751,926		41,961,893		
Total assets		27,838,886		33,822,385		61,661,271		
DEFERRED OUTFLOWS OF RESOURCES								
Pension deferrals		1,369,863		157,604		1,527,467		
OPEB deferrals		6,685		1,355		8,040		
Total deferred outflows of resources		1,376,548		158,959		1,535,507		

The notes to the financial statements are an integral part of this statement.

(continued)

City of Archdale, North Carolina Statement of Net Position June 30, 2019

Primary Government Governmental **Business-type Activities** Activities Total LIABILITIES Current liabilities: Accounts payable 272,500 170,803 443,303 Accrued interest payable 30,759 30,759 Customer deposits and overpayments 355,349 355,349 Current portion of long-term liabilities 130,000 889,966 1,019,966 Payable from restricted assets 117,107 117,107 Total current liabilities 1,446,877 1,966,484 519,607 Long-term liabilities: Net pension liability 1,024,348 207,609 1,231,957 Total pension liability 931,559 931,559 Total OPEB liability 245,235 49,703 294,938 Due in more than one year 90,273 3,908,296 3,998,569 Total long-term liabilities 2,291,415 4,165,608 6,457,023 Total liabilities 2,811,022 5,612,485 8,423,507 DEFERRED INFLOWS OF RESOURCES Pension deferrals 141,338 7,835 149,173 **OPEB** deferrals 26,006 5,271 31,277 Prepaid cash receipts 32,843 32,843 Total deferred inflows of resources 200,187 13,106 213,293 **NET POSITION** 19,994,349 Net investment in capital assets 17,209,967 37,204,316 Restricted for: Stabilization by State Statute 1,695,177 1,695,177 Transportation 626,977 626,977 Public safety 174,723 174,723 System development 19,074 19,074 Unrestricted 8,342,330 14,839,711 6,497,381 $28,3\overline{55,753}$ Total net position 26,204,225 \$ 54,559,978

The notes to the financial statements are an integral part of this statement.

City of Archdale, North Carolina Statement of Activities For the Year Ended June 30, 2019

			Program Revenues						et (Expense)		venue and C Position	hanges in Net
									Priı	nar	ry Governm	ent
Functions/Programs	Expenses	Charges for Services		Operating Grants and Contributions		Capital Grants and Contribution		Governmental Activities		Business-type Activities		Total
Primary government:												
Governmental Activities:	4 (20 =0 =		24.506		2 = 20		201		(4.500.555)			* (4 *00 * **)
General government	\$ 1,628,795	\$	24,796	\$	3,738	\$	904	\$	(1,599,357)	\$	-	\$ (1,599,357)
Public safety	2,654,576		-		123,345		-		(2,531,231)		-	(2,531,231)
Transportation	897,076		920.262		338,485		-		(558,591)		-	(558,591)
Environmental protection Cultural and recreation	826,516		830,262		8,994		126 202		12,740		-	12,740
	1,089,605		213,189		39,400		136,292		(700,724)		-	(700,724)
Community promotions	96,424 24,642		-		-		-		(96,424)		-	(96,424)
Interest on long-term debt Total governmental activities	24,042		-		-		-		(24,642)			(24,642)
(See Note 1)	7,217,634		1,068,247		513,962		137,196		(5,498,229)		-	(5,498,229)
Business-type activities:												
Water and sewer	3,371,663		3,967,487		-		19,074		_		614,898	614,898
Stormwater	372,105		494,660		-		-		-		122,555	122,555
Total business-type activities	3,743,768		4,462,147		-		19,074		-		737,453	737,453
Total primary government	\$ 10,961,402	\$	5,530,394	\$	513,962	\$	156,270		(5,498,229)		737,453	(4,760,776)
	General revenu Taxes:	es:										
			, levied for g						2,900,887		-	2,900,887
	Grants and co				cted to spec	ific	programs		3,618,849		-	3,618,849
	Unrestricted	inve	estment earn	ings					210,225		104,442	314,667
	Miscellaneou	-							137,890		-	137,890
	Total general re			_					6,867,851		104,442	6,972,293
	_		l revenues ar	ıd tra	nsfers				6,867,851		104,442	6,972,293
	_		et position						1,369,622		841,895	2,211,517
	Net position, b								24,834,603		27,513,858	52,348,461
	Net position, en	ndin	ng					\$	26,204,225	\$	28,355,753	\$ 54,559,978

The notes to the financial statements are an integral part of this statement.

City of Archdale Balance Sheet Governmental Funds June 30, 2019

	Ge	eneral Fund	PAR	najor Fund TF Capital jects Fund	Total Governmental Funds		
ASSETS	Ф	0.204.002	Φ.	105 455	Φ.	0.400.400	
Cash and cash equivalents	\$	8,394,003	\$	105,477	\$	8,499,480	
Restricted cash		918,806		_		918,806	
Receivables, net:		24.425				24.425	
Taxes		34,427		-		34,427	
Accounts		79,363		-		79,363	
Due from other governments		1,056,483		10,833		1,067,316	
Prepaid items		15,824		-		15,824	
Total assets		10,498,906		116,310		10,615,216	
LIABILITIES							
Accounts payable and accrued liabilities		272,500		-		272,500	
Accounts payable from restricted assets		117,107		-		117,107	
Total liabilities		389,607		-		389,607	
DEFERRED INFLOWS OF RESOURCES							
Property taxes receivable		34,427		_		34,427	
Prepaid cash receipts		32,843		-		32,843	
Total deferred inflows of resources		67,270		-		67,270	
FUND BALANCES							
Non spendable							
Prepaids		15,824		_		15,824	
Restricted		,				,	
Stabilization by state statute		1,695,177		_		1,695,177	
Streets		626,977		_		626,977	
Public safety		174,723		_		174,723	
Assigned		. ,				. ,	
Parks and recreation		_		116,310		116,310	
Subsequent year's expenditures		119,469		-		119,469	
Economic development		606,621		_		606,621	
Capital		2,819,198		_		2,819,198	
Unassigned		3,984,040		_		3,984,040	
Total fund balances		10,042,029		116,310		10,158,339	
Total liabilities, deferred inflows of resources and		-,,>		,		-,,	
fund balances	\$	10,498,906	\$	116,310			

The notes to the financial statements are an integral part of this statement.

(continued)

City of Archdale Balance Sheet Governmental Funds June 30, 2019

Amounts reported for governmental activities in the Statement of Net Position (Exhibit 1) are different because:

Statement of Net Position (Exhibit 1) are different			
Decause:		¢	10 159 220
Total Fund Balance, Governmental Funds		\$	10,158,339
Capital assets used in governmental activities are not financial resources and therefore are not			
reported in the funds.			
•	\$ 23,308,468		
Accumulated depreciation	(6,098,501)		17,209,967
Deferred outflows of resources related to pensions			
are not reported in the funds			1,369,863
Deferred outflows of resources related to OPEB are not reported in the funds			6,685
Other long-term assets (accrued interest receivable			0,003
from taxes and investments) are not available to pay			
for current-period expenditures and therefore are			
inflows of resources in the funds.			17,703
Earned revenues considered deferred inflows of			
resources in fund statements.			30,427
Long-term liabilities used in governmental activities			
are not financial uses and therefore are not reported			
in fund statements	(220, 272)		
Gross long-term debt Net pension liability	(220,273) (1,024,348)		
Total pension liability	(931,559)		
OPEB liability	(245,235)		(2,421,415)
Deferred inflows of resources related to pensions	(2.0,200)		(=, :=1, :10)
are not reported in the funds			(141,338)
Deferred inflows of resources related to OPEB are			
not reported in the funds			(26,006)
Net position of governmental activities		\$	26,204,225

The notes to the financial statements are an integral part of this statement.

City of Archdale Statement of Revenues, Expenditures, and Changes in Fund Balance Governmental Funds For the Year Ended June 30, 2019

DEVENUES		eneral Fund	PAR'	najor Fund TF Capital ects Fund	Total Governmental Funds		
REVENUES							
Ad valorem taxes	\$	2,893,656	\$	-	\$	2,893,656	
Unrestricted intergovernmental		3,618,849		-		3,618,849	
Restricted intergovernmental		481,942		136,292		618,234	
Permits and fees		12,825		-		12,825	
Sales and services		1,043,577		-		1,043,577	
Investment earnings		224,986		-		224,986	
Miscellaneous		161,871				161,871	
Total revenues		8,437,706		136,292		8,573,998	
EXPENDITURES Current:							
Governing body		45,565		_		45,565	
Administration		163,628		_		163,628	
Information technology		311,900		_		311,900	
Finance		290,878		_		290,878	
Legal		37,643		_		37,643	
Planning and zoning		235,919		_		235,919	
Facilities and grounds		359,961		_		359,961	
Police		2,907,006		_		2,907,006	
Fire inspections		32,945		_		32,945	
Streets		431,534		-		431,534	
Streets-Powell Bill		402,526		-		402,526	
Sanitation		826,516		-		826,516	
Parks and recreation		692,513		-		692,513	
Senior building		11,013		_		11,013	
Library		119,749		_		119,749	
Community promotions		96,424		_		96,424	
Debt service:		,					
Principal		1,412,281		_		1,412,281	
Interest and other charges		24,642		_		24,642	
Capital outlay		1,076,988		67,116		1,144,104	
Total expenditures		9,479,631		67,116		9,546,747	
Excess (deficiency) of revenues over (under)							
expenditures		(1,041,925)		69,176		(972,749)	
OTHER FINANCING SOURCES (USES)							
Sales of capital assets		4,240		_		4,240	
Total other financing sources (uses)		4,240		-		4,240	
Net change in fund balance		(1,037,685)		69,176		(968,509)	
Fund balances, beginning		11,079,714		47,134		11,126,848	
Fund balances, ending	\$	10,042,029	\$	116,310	\$	10,158,339	

The notes to the financial statements are an integral part of this statement.

(continued)

City of Archdale Statement of Revenues, Expenditures, and Changes in Fund Balance Governmental Funds For the Year Ended June 30, 2019

Amounts reported for governmental activities in the statement of activities are different because:

Net changes in fund balances - total governmental funds		\$ (968,509)
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period Capital outlay expenditures which were capitalized Depreciation expense for governmental assets	\$ 1,144,104 (705,984)	438,120
Contributions to the pension plan in the current fiscal year are not included on the Statement of Activities Benefit payments paid and administrative expense for the LEOSSA are not included on the Statement of Activities OPEB implicit subsidy credit are not included on the Statement of Activities		206,168 575,698 6,652
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. Change in unavailable revenue for tax revenues Interest receivable from taxes and investments	10,107 (1,089)	9,018
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. This amount is the net effect of these Principal payments on long-term debt Increase in accrued interest payable	1,412,281	1,412,281
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. Compensated absences Pension expense Pension expense (LEOSSA) OPEB plan expense	35,649 (264,820) (59,653) (20,982)	(309,806)
Total changes in net position of governmental activities		\$ 1,369,622

City of Archdale General Fund

Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2019

	General Fund				
				Variance with Final	
				Budget - Positive	
_	Original	Final	Actual Amounts	(Negative)	
Revenues: Ad valorem taxes	\$ 2,835,000	\$ 2,835,000	\$ 2,893,656	\$ 58.656	
Unrestricted intergovernmental	3,560,900	3,560,900	3,618,849	57,949	
Restricted intergovernmental	392,100	551,750	481,942	(69,808)	
Permits and fees	22,400	22,400	12,825	(9,575)	
Sales and services	981,000	983,750		59,827	
	,	,	1,043,577		
Investment earnings	166,000	166,000	224,986	58,986	
Miscellaneous	34,100	34,100	161,871	127,771	
Total revenues	7,991,500	8,153,900	8,437,706	283,806	
Expenditures:	50.500	50.500	45.565	4.025	
Governing body	50,500	50,500	45,565	4,935	
Administration	179,840	179,840	163,628	16,212	
Information technology	701,110	733,760	418,077	315,683	
Finance	406,390	411,230	290,878	120,352	
Legal	75,000	75,000	37,643	37,357	
Planning and zoning	420,570	421,570	245,150	176,420	
Facilities and grounds	703,710	2,000,210	1,899,288	100,922	
Police	2,723,320	3,264,640	3,114,674	149,966	
Fire inspections	32,950	32,950	32,945	5	
Streets	642,680	645,880	509,414	136,466	
Streets-Powell Bill	533,000	618,000	402,526	215,474	
Sanitation	837,200	862,200	826,516	35,684	
Parks and recreation	1,174,370	1,366,320	1,140,735	225,585	
Senior building	36,900	60,900	52,912	7,988	
Library	225,200	225,200	203,256	21,944	
Community promotions	116,960	484,460	96,424	388,036	
Contingency	10,000	10,000		10,000	
Total expenditures	8,869,700	11,442,660	9,479,631	1,963,029	
Revenues over (under) expenditures	(878,200)	(3,288,760)	(1,041,925)	2,246,835	
Other financing sources (uses):					
Sale of capital assets	5,000	5,000	4,240	(760)	
Total other financing sources (uses)	5,000	5,000	4,240	(760)	
Fund balance appropriated	873,200	3,283,760		3,283,760	
Net change in fund balance	\$ -	\$ -	(1,037,685)	\$ (1,037,685)	
Fund balances, beginning Fund balances, ending			11,079,714 \$ 10,042,029		

City of Archdale Statement of Fund Net Position Proprietary Funds June 30, 2019

	Major Water and Sewer Fund			Major	
			Stormwater		Total
ASSETS				_	
Current assets:					
Cash and cash equivalents	\$	7,042,491	\$	986,419	\$ 8,028,910
Restricted cash		364,004		-	364,004
Accounts receivable (net) - billed		369,911		44,249	414,160
Accounts receivable (net) - unbilled		198,925		-	198,925
Accrued interest receivable		64,391		-	64,391
Prepaid items		50		19	69
Total current assets	-	8,039,772		1,030,687	 9,070,459
Noncurrent assets:					
Capital assets:					
Land, easements and construction in progress		565,388		-	565,388
Other capital assets, net of depreciation		23,884,773		301,765	 24,186,538
Capital assets		24,450,161		301,765	24,751,926
Total assets		32,489,933		1,332,452	33,822,385
DEFERRED OUTFLOWS OF RESOURCES					
Pension deferrals		109,309		48,295	157,604
OPEB deferrals		940		415	1,355
Total deferred outflows of resources	\$	110,249	\$	48,710	\$ 158,959

The notes to the financial statements are an integral part of this statement.

(continued)

City of Archdale Statement of Fund Net Position Proprietary Funds June 30, 2019

		Major Major Water and Sewer Fund Stormwater				
	S			Stormwater		Total
LIABILITIES						
Current liabilities:						
Accounts payable and accrued liabilities	\$	163,939	\$	6,864	\$	170,803
Accrued interest payable		30,759		-		30,759
Customer overpayments		10,427		-		10,427
Customer deposits		344,922		-		344,922
Compensated absences - current		11,000		5,000		16,000
Installment notes payable		572,418		-		572,418
Interlocal agreements payable		301,548		-		301,548
Total current liabilities		1,435,013	_	11,864		1,446,877
Noncurrent liabilities:						
Compensated absences		19,222		5,463		24,685
Installment notes payable		946,862		_		946,862
Interlocal agreements payable		2,936,749		_		2,936,749
Net pension liability		143,991		63,618		207,609
Total OPEB liability		34,472		15,231		49,703
Total noncurrent liabilities	_	4,081,296	_	84,312	_	4,165,608
Total liabilities	_	5,516,309	_	96,176		5,612,485
DEFERRED INFLOWS OF RESOURCES						
Pension deferrals		5,434		2,401		7,835
OPEB deferrals		3,656		1,615		5,271
		9,090		4,016		13,106
NET POSITION						
Net investment in capital assets		19,692,584		301,765		19,994,349
Restricted for system development		19,074		-		19,074
Unrestricted		7,363,125		979,205		8,342,330
Total net position	\$	27,074,783	\$	1,280,970	\$	28,355,753

City of Archdale Statement of Revenues, Expenses, and Changes in Fund Net Position Proprietary Funds For the Year Ended June 30, 2019

	Major			Major	
	Water and Sewer Fund				
			Stormwater		 Total
OPERATING REVENUES					
Charges for services	\$	3,778,195	\$	493,770	\$ 4,271,965
Water and sewer taps		15,440		-	15,440
Other operating revenues		173,852		890	 174,742
Total operating revenues		3,967,487		494,660	4,462,147
OPERATING EXPENSES					
Salaries and employee benefits		569,373		183,876	753,249
Water purchases		355,825		-	355,825
Waste collection and treatment costs		619,243		-	619,243
Other operating expenses		616,274		120,471	736,745
Depreciation		718,751		67,758	786,509
Amortization		357,021		-	 357,021
Total operating expenses		3,236,487		372,105	3,608,592
Operating income (loss)		731,000		122,555	 853,555
NONOPERATING REVENUES (EXPENSES)					
Investment earnings		102,250		2,192	104,442
System development fees		19,074		-	19,074
Interest and other charges		(135,176)			 (135,176)
Total nonoperating revenue (expenses)		(13,852)		2,192	(11,660)
Income (loss) before contributions and transfers		717,148		124,747	841,895
Change in net position		717,148		124,747	841,895
Total net position, beginning		26,357,635		1,156,223	 27,513,858
Total net position, ending	\$	27,074,783	\$	1,280,970	\$ 28,355,753

City of Archdale Statement of Cash Flows Proprietary Funds For the Year Ended June 30, 2019

	Water and Sewer Fund	Stormwater Fund	Total
CASH FLOWS FROM OPERATING	Tunu	Tunu	
ACTIVITIES			
Cash received from customers	\$ 3,779,855	\$ 494,919	\$ 4,274,774
Cash paid for goods and services	(1,450,086)	(107,916)	(1,558,002)
Cash paid to or on behalf of employees for services	(556,550)	(179,513)	(736,063)
Customer deposits received	98,040	-	98,040
Customer deposits returned	(72,037)	-	(72,037)
Other operating revenues Net cash provided by operating activities	173,852 1,973,074	207,490	173,852 2,180,564
CASH FLOWS FROM CAPITAL AND			
RELATED FINANCING ACTIVITIES			
System Development Fees	19,074	-	19,074
Principal and interest paid on notes	(1,005,306)	(100.000)	(1,005,306)
Acquisition and construction of capital assets	(235,545)	(180,086)	(415,631)
Net cash used by capital and related financing activities	(1,221,777)	(180,086)	(1,401,863)
CASH FLOWS FROM INVESTING	(-,=,,,,)	(===,===)	(=,:==,===)
ACTIVITIES			
Interest and dividends	78,843	2,192	81,035
Net increase in cash and cash equivalents	830,140	29,596	859,736
Balances, beginning	6,576,355	956,823	7,533,178
Balances, ending	\$ 7,406,495	\$ 986,419	\$ 8,392,914
Reconciliation of operating income to net cash provided by operating activities	£ 721,000	£ 122.555	© 052 555
Operating income Adjustments to reconcile operating income to net cash	\$ 731,000	\$ 122,555	\$ 853,555
provided by operating activities:			
Depreciation and amortization	1,075,772	67,758	1,143,530
Changes in assets, deferred outflows of resources, and	-,,	2,,,2	-,- 10,000
liabilities: (Increase) decrease in accounts receivable	(15,848)	259	(15,589)
(merease) decrease in accounts receivable	(13,040)	23)	(15,567)
(Increase) decrease in due from other governments	19,038	1,317	20,355
(Increase) decrease in prepaid items	39,546	8,750	48,296
(Increase) decrease in deferred outflows of resources			
- pensions	(40,648)	(17,958)	(58,606)
(Increase) decrease in deferred outflows of resources		(116)	(279)
- OPEB	(262)	(116)	(378)
Increase (decrease) in net pension liability Increase (decrease) in deferred inflows of resources	51,178	22,611	73,789
for pensions	(2,286)	(1,011)	(3,297)
Increase (decrease) in accounts payable and accrued	(2,200)	(1,011)	(3,2) ()
liabilities	83,932	2,439	86,371
Increase(decrease) in customer deposits	26,003		26,003
Increase (decrease) in accrued vacation pay	1,305	(120)	1,185
Increase (decrease) in customer overpayments	2,068	=	2,068
Increase (decrease) in deferred inflows of resources -			
OPEB	1,201	530	1,731
Increase(decrease) in OPEB liability	1,075	476	1,551
Total adjustments	1,242,074	84,935	1,327,009
Net cash provided by operating activities	\$ 1,973,074	\$ 207,490	\$ 2,180,564

City of Archdale Statement of Fiduciary Net Position Fiduciary Funds June 30, 2019

	LEOSSA Trust Fund
ASSETS	
Cash and cash equivalents	
Mutual funds:	
NC Short Term Investment Fund	\$ 169
NC Equity Index Fund	372,805
NC Bond Investment Fund	151,958
Total assets	524,932
NET POSITION Restricted for pension	\$ 524,932

City of Archdale Statement of Changes in Fiduciary Net Position Fiduciary Funds For the Year Ended June 30, 2019

	LEOSSA Trust Fund	
ADDITIONS		
Employer contributions	\$	575,698
Investment earnings:		
Investment income		2,127
Net increase (decrease) in the fair value of investments		22,805
Total investment income		24,932
Total additions		600,630
DEDUCTIONS		
Benefits paid		75,698
1		,
Total deductions		75,698
Change in net position		524,932
Total net position restricted for pension, beginning		
Total net position restricted for pension, ending	\$	524,932

NOTES TO THE FINANCIAL STATEMENTS

I. Summary of Significant Accounting Policies

The accounting policies of the City of Archdale conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The City of Archdale is a municipal corporation that is governed by an elected mayor and a six-member council.

B. Basis of Presentation

Government-wide Statements: The statement of net position and the statement of activities display information about all non-fiduciary activities of the primary government. These statements include the financial activities of the overall government. Eliminations have been made to minimize the double counting of internal activities. Internal activities related to interfund services provided, such as water and sewer services to the general government, are not eliminated in the process of consolidation. These statements distinguish between the *governmental* and *business-type activities* of the City. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the City and for each function of the City's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the City's funds, including the fiduciary fund. Separate statements for each fund category – *governmental*, *proprietary*, *and fiduciary* – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies, result from non-exchange transactions. Other non-operating revenues are ancillary activities such as investment earnings.

The City reports the following major governmental fund:

General Fund. The General Fund is the general operating fund of the City. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. The primary revenue sources are ad valorem taxes, intergovernmental revenues, and various other taxes and licenses. The primary expenditures are for public safety, street maintenance and construction, parks and recreation, and sanitation services.

The City reports the following nonmajor governmental fund:

PARTF Capital Projects Fund. The PARTF Capital Projects is used to account for Parks and Recreation Trust Fund (PARTF) grant funds and the purchase and construction of park facilities.

The City reports the following major enterprise funds:

Water and Sewer Fund. This fund is used to account for the City's water and sewer operations. Included as sub funds are the Water and Sewer Capital Fund and the Capital Reserve Fund.

Water and Sewer Capital Fund. Accounts for major capital projects.

Capital Reserve Fund. The Capital Reserve Fund for System Development Fees. System development fees are charges assessed on new development within the City to fund certain capital costs of the water and wastewater systems, attributable to that new development. The fee revenues are restricted to specific purposes, and by law must be accounted for in a capital reserve fund. The system development fees are restricted to the repayment of a specific debt and the construction of a sewer force main. Monies may not be spent directly from the capital project fund, rather they are withdrawn by budget ordinance.

Stormwater Fund. This fund is used to account for the City's stormwater operations.

Additionally, the government reports the following fund type:

Fiduciary Fund – **The Archdale LEOSSA Trust Fund.** The Archdale LEOSSA (Law Enforcement Officers' Special Separation Allowance) Trust Fund accounts for assets held by the City in a fiduciary capacity and accumulate funds to provide pension benefits payments to qualified law enforcement officers. Since, by definition, these assets are being held for the benefit of a third party (pension participants) and cannot be used to address activities of obligations of the government, these funds are not incorporated into the government-wide statements.

C. Measurement Focus and Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the City are maintained during the year using the modified accrual basis of accounting.

Government-wide, Proprietary, and Fiduciary Fund Financial Statements. The government-wide, proprietary, and fiduciary fund financial statements are reported using the economic resources measurement focus. The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City enterprise funds are charges to customers for sales and services. The City also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the water and sewer system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available, or when susceptible to accrual. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of

the current period Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The City considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem taxes receivable are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable for property other than motor vehicles are materially past due and are not considered to be an available resource to finance the operations of the current year. Also, as of September 1, 2013, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, the State of North Carolina is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. Property taxes are due when vehicles are registered. The billed taxes are applicable to the fiscal year in which they are received. Uncollected taxes that were billed in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources.

Sales taxes and certain intergovernmental revenues, such as the utilities sales tax, collected and held by the State at year-end on behalf of the City are recognized as revenue. Sales taxes are considered a shared revenue for the City of Archdale because the tax is levied by Randolph and Guilford Counties and then remitted to and distributed by the State. Most intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. All taxes, including those dedicated for specific purposes are reported as general revenues rather than program revenues. Under the terms of grant agreements, the City funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there is both restricted and unrestricted net position available to finance the program. It is the City's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then general revenues.

D. Budgetary Data

The City's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund and the Enterprise Funds, including the Water and Sewer Capital Fund. All annual appropriations lapse at the fiscal year-end. A project ordinance is adopted for Capital Project Funds. The enterprise fund projects are consolidated with their respective operating fund for reporting purposes. All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the departmental level for the General Fund and the fund level or project level for the remaining funds. All amendments must be approved by the governing board, with the exception that the City Manager may transfer amounts of up to \$10,000 between departments of the same fund with an official report on such transactions at the next regular meeting of the City Council. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Fund Equity

1. Deposits and Investments

All deposits of the City are made in board-designated official depositories and are secured as required by State law [G.S. 159-31]. The City may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the City may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30(c)] authorizes the City to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States, obligations of the State of North Carolina, bonds and notes of any North Carolina local government or public authority, obligations of certain non-guaranteed federal agencies, certain high quality issues of commercial paper and bankers' acceptances, and the North Carolina Capital Management Trust (NCCMT). The City's investments are reported at fair value.

The North Carolina Capital Management Trust (NCCMT) is a SEC registered money market mutual fund allowable by G.S. 159-30(c)(8). The NCCMT Government Portfolio is a 2a-7 fund maintaining an AAAm rating from S&P. The NCCMT Term Portfolio is a bond fund, has no rating and has a duration of .11 years. Both the NCCMT Government and Term Portfolios are reported at fair value. The NCCMT-Term Portfolio is bond fund, has no rating and is measured at fair value. As of June 30, 2019, the Term portfolio has a duration of .11 years. Because the NCCMT Government and Term Portfolio have a weighted average maturity of less than 90 days, they are presented as an investment with a maturity of less than 6 months.

General Statue 159-30.2 allows the City to establish and fund an irrevocable trust for the purpose of providing pension benefits to eligible law enforcement officers for which the City is liable. The City's Trust is managed by the staff of the Department of the State Treasurer and operated in accordance with state laws and regulations. The Trust is not registered with the SEC. G.S. 159-30(g) allows the City to make contributions to the Trust. The State Treasurer in his discretion may invest the proceeds in equities of certain publicly held companies and long or short-term fixed income investments as detailed in G.S. 147-69.2(b) (1-6) and (8). Funds submitted are managed in three different sub-funds, the State Treasurer's Short Term Investment Fund (STIF) consisting of short to intermediate treasuries, agencies and corporate issues authorized by G.S. 147-69.1, the Bond Index Fund (BIF) consisting of high quality debt securities eligible under G.S. 147-69.2(b)(1)-(6), and BlackRock's MSCI ACWI EQ Index Non-Lendable Class B Fund authorized under G.S. 147-69.2(b)(8).

Ownership of the STIF is determined on a fair market valuation basis as of fiscal year end in accordance with the STIF operating procedures. STIF investments are valued by the custodian using Level 2 inputs which in this case involves inputs-other than quoted prices-included within Level 1 that are either directly or indirectly observable for the asset or liability. The STIF is valued at \$1 per share. The STIF portfolio is unrated and had a weighted average maturity at June 30, 2019 of 1.3 years. Under the authority of G.S. 147-69.3, no unrealized gains or losses of the STIF are distributed to participants of the fund.

Ownership of the BIF is determined monthly at fair value using the same Level 2 inputs as the STIF and is based upon units of participation. Units of participation are calculated monthly based upon the inflows and outflows as well as allocations of net earnings. On 6/30/2019 the BIF, which does not have a credit rating, was valued at \$1 per unit and had an average maturity of 7.81 years at June 30, 2019.

The BlackRock's MSCI ACWI EQ Index Non-Lendable Class B fund, authorized under G.S. 147-69.2(b)(8), is a common trust fund considered to be commingled in nature. The Fund's fair value is the number of shares times the net asset value as determined by a third party. At June 30, 2019 the fair value of funds was \$22.562358 per share. Fair value for this Blackrock fund is determined using Level 1 inputs which are directly observable, quoted prices (unadjusted) in active markets for identical assets or liabilities.

2. Cash and Cash Equivalents

The City pools money from several funds to facilitate disbursement and investment and to maximize investment income and considers all cash and investments to be cash and cash equivalents.

3. Restricted Assets

The financial statements for the enterprise funds have been consolidated to include a capital reserve fund with assets classified as restricted because their use is restricted. Customer deposits held by the City before any services are supplied are restricted to the service for which the deposit was collected. Cash collected for drug forfeitures and seizures are classified as restricted assets for the General Fund because their use is completely restricted to the purpose for which the cash was received. Powell Bill funds are also classified as restricted cash because they can be expended only for the purposes outlined in G.S. 136-41.1 through 136-41.4.

Restricted cash:

Governmental Activities:	
General Fund	
Federal drug forfeitures	\$ 175,141
Streets	626,977
Refundable deposits	63,795
Property and evidence	 52,893
Total governmental activities	 918,806
Business-Type Activities:	

Water and Sewer Fund
Customer deposits 344,922
Capital reserve 19,082

Total business-type activities 364,004

Total restricted cash \$ 1,282,810

4. Ad Valorem Taxes Receivable

In accordance with State law [G.S. 105-347 and G.S. 159-13(a)], the City levies ad valorem taxes on property other than motor vehicles on July 1st, the beginning of the fiscal year. The taxes are due on September 1st (lien date); however, interest does not accrue until the following January 6th. These taxes are based on the assessed values as of January 1, 2018. As allowed by State law, the City has established a schedule of discounts that apply to taxes that are paid prior to the due date. In the City's General Fund, ad valorem tax revenues are reported net of such discounts.

5. Allowances for Doubtful Accounts

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

6. Inventory and Prepaid Items

The inventories of the City are considered to be immaterial since most items are purchased on an as needed basis.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

7. Intangible Assets

Intangible assets, net of amortization, of \$7,752,621 as of June 30, 2019 are recorded in the Water and Sewer proprietary fund and represent rights to raw water allocations from the joint venture agreement established in 1987 with five other governmental entities to form a regional water supply. The intangible asset is based on City contributions to the Piedmont Triad Regional Water Authority (PTRWA) for construction of the Randleman Dam and reservoir, a water treatment plant, and related infrastructure improvements. The rights have been amortized since the plant became operational in fiscal year 2011. A useful life of 50 years was assigned to the dam and reservoir, and 40 years for the water treatment plant and related infrastructure.

Intangible assets, net of amortization, of \$2,629,775 as of June 30, 2019 are recorded in the Water and Sewer proprietary fund and represent wastewater treatment rights. The City paid \$4,500,000 under a May 2000 joint-use

facility agreement with the City of High Point for its share of the capacity use allocation to upgrade and expand the Eastside Wastewater Treatment Plant. This cost is being amortized over 40 years using the straight-line method. The City share of the cost to upgrade the plant in 2009 for the Odor Control project was \$525,787 and is being amortized over 20 years using the straight-line method.

8. Capital Assets

Capital assets are defined by the government as assets with an initial, individual cost of more than a certain cost and an estimated useful life in excess of two years. Minimum capitalization costs are as follows: land, \$10,000; permanent utility easements, \$500; buildings, improvements, substations, and system lines, \$20,000; infrastructure, \$100,000; equipment and furniture, \$5,000; vehicles, \$5,000 at acquisition value. Donated capital assets received prior to June 30, 2015 are recorded at their estimated fair value at the date of donation. Donated capital assets received after June 30, 2015 are recorded at acquisition value. All other purchased or constructed capital assets are reported at cost or estimated historical cost. Streets, water and sewer lines and sewer pump stations acquired from developers are valued at actual cost or engineer estimates. General infrastructure assets, consisting of road and sidewalk networks, acquired prior to July 1, 2003 are not recorded. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Asset Class	Useful Lives
Buildings	15-50
Land Improvements	15-50
Vehicles and Heavy Equipment	5-15
Furniture and Equipment	5-20
Electronic Equipment and Software	3-5
Water and Sewer Infrastructure	10-20
Wastewater Treatment Rights, Water Treatment Rights and	
Other Intangible Assets	20-50

9. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *Deferred Outflows of Resources*, represents a consumption of net position that applies to a future period and so will not be recognized as an expense or expenditure until then. The City has two items that meet this criterion, pension and other post-employment benefit deferrals for the 2019 fiscal year. In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *Deferred Inflows of Resources*, represents an acquisition of net position that applies to a future period and so will not be recognized as revenue until then. The City has several items that meet the criterion for this category - prepaid recreation revenues, prepaid taxes, property taxes receivable, and deferrals of pension and Other Post Employment Benefit expense.

10. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

11. Compensated Absences

The vacation policy of the City provides for the accumulation of up to twenty-two and a half days earned vacation leave with such leave being fully vested when earned. Excess vacation balances are converted to sick leave each January 1. In addition, it is the City's policy to allow Police Department employees to accrue holiday time and

compensatory leave time. For the City's government-wide and proprietary funds, an expense and a liability for compensated absences and the salary-related payments are recorded as the leave is earned. The City has assumed a first-in, first-out method of using accumulated compensated time. The portion of that time that is estimated to be used in the next fiscal year has been designated as a current liability in the government-wide financial statements.

The City's sick leave policy provides for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the City does not have any obligation for the accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

12. Net Position/Fund Balances

Net Position

Net position in government-wide and proprietary fund financial statements are classified as net investment in capital assets, restricted, and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through state statute.

Restricted for System Development - North Carolina G.S. 162A, Article 8 requires all system development fee proceeds be accounted for in a capital reserve fund and restricts the use of the funds depending on the method used to calculate upfront fees for new development. Archdale employs the buy-in method, under which the proceeds must be allocated to pay debt service on past water or wastewater projects or to pay for future capital projects.

Fund Balances

In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balances as follows:

Nonspendable Fund Balance – This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Prepaid Items - portion of fund balance that is <u>not</u> an available resource because it represents the year-end balance of costs applicable to future accounting periods, which are not spendable resources.

Restricted Fund Balance – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization by State Statute - North Carolina G.S. 159-8 prohibits units of government from budgeting or spending a portion of their fund balance. This is one of several statutes enacted by the North Carolina State Legislature in the 1930's that were designed to improve and maintain the fiscal health of local government units. Restricted by State statute (RSS), is calculated at the end of each fiscal year for all annually budgeted funds. The calculation in G.S. 159-8(a) provides a formula for determining what portion of fund balance is available for appropriation. The amount of fund balance not available for appropriation is what is known as "restricted by State statute". Appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget. Per GASB guidance, RSS is considered a resource upon which a restriction is "imposed by law through constitutional provisions or enabling legislation." RSS is reduced by inventories and prepaids as they are classified as nonspendable. Outstanding Encumbrances are included within RSS. RSS is included as a component of Restricted Net position and Restricted fund balance on the face of the balance sheet.

Restricted for Streets - Powell Bill portion of fund balance that is restricted by revenue source for street construction and maintenance expenditures. This amount represents the balance of the total unexpended Powell Bill funds.

Restricted for Public Safety – portion of fund balance that is restricted by revenue source for law enforcement purposes.

Committed Fund Balance – portion of fund balance that can only be used for specific purposes imposed by majority vote by quorum of City of Archdale's governing body (highest level of decision-making authority). The governing body can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation. The City currently does not have committed fund balance.

Assigned fund balance – portion of fund balance that City of Archdale intends to use for specific purposes.

Assigned for Subsequent Year's Expenditures – portion of fund balance that is appropriated in the adopted 2019-2020 budget ordinance that is not already classified in restricted or committed.

Assigned for Economic Development – portion of fund balance assigned by the City Council for future economic development opportunities. The City Council's Fund Balance Policy – General Fund sets aside \$25,000 of current year revenues for economic development. In addition, one-half of scheduled annual debt service requirements saved through early retirement of debt has been assigned for economic development.

Assigned for Capital – The City Council authorized the City Manager to assign fund balance for capital expenditures when the general fund unassigned fund balance exceeds the minimum fund balance requirement. The assignment is based on the Capital Improvement Plan, which is updated at the start of the annual budget process. This assignment includes \$152,069 appropriated in next year's budget.

Unassigned fund balance – the portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

The City of Archdale has a revenue spending policy that provides guidance for programs with multiple revenue sources. The Finance Director will use resources in the following hierarchy: bond proceeds, federal funds, State funds, local non-city funds, city funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance and lastly unassigned fund balance. The Finance Director has the authority to deviate from this policy if it is in the best interest of the City.

The Archdale City Council has also adopted a minimum fund balance policy for the general fund which instructs management to conduct the business of the City in such a manner that the unassigned fund balance as it is reported for the general fund on the governmental funds balance sheet is at least 50% of general operating fund expenditures. The maximum unassigned fund balance should not exceed two times the minimum fund balance level.

13. Defined Benefit Cost-Sharing Plan

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Local Governmental Employees' Retirement System (LGERS) and additions to/deductions from LGERS' fiduciary net position have been determined on the same basis as they are reported by LGERS. For this purpose, plan member contributions are recognized in the period in which the contributions are due. The City of Archdale's employer contributions are recognized when due and the City of Archdale has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of LGERS. Investments are reported at fair value.

II. Detail Notes on All Funds

A. Assets

1. Deposits

All the deposits of the City are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits that exceed the federal depository insurance coverage level are collateralized with securities held by the City's agents in the City's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the City, these deposits are considered to be held by the City's agent in the City's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the City or the escrow agent. Because of the inability to measure the exact amounts of collateral pledged for the City under the Pooling Method, the potential exists for under-collateralization. This risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The City has no formal policy regarding custodial credit risk for deposits, but relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions and to monitor them for compliance. The City complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured.

At June 30, 2019, the City's deposits had a carrying amount of \$9,483,197 and a bank balance of \$9,514,536. Of the bank balance \$500,317 was covered by federal depository insurance and the remainder was covered by collateral held under the pooling method. At June 30, 2019, the City's petty cash and change funds totaled \$675. The Police Department had \$625 in police investigation funds.

2. Investments

At June 30, 2019 the City of Archdale, including the Archdale LEOSSA Trust, had the following investments:

Investment Type	Valuation Measurement Method	 ok Value at 6/30/2019	Maturity	Rating
LEOSSA - STIF	Fair Value - Level 2	\$ 169	1.3 years	Unrated
LEOSSA - BIF	Fair Value - Level 2	151,958	7.81 years	Unrated
LEOSSA - EIF	Fair Value - Level 1	372,805		
NC Capital Management Trust- Government Portfolio NC Capital Management Trust-Term Portfolio	Fair Value - Level 1 Fair Value - Level 1	738,772 7,587,930	N/A 0.11 years	AAAm Unrated
		\$ 8,851,634		

All investments are measured using the market approach: using prices and other relevant information generated by market transactions involving identical or comparable assets or a group of assets.

Level of fair value hierarchy: Level 1 debt securities are valued using directly observable, quoted prices (unadjusted) in active markets for identical assets. Level 2 debt securities are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' benchmark quoted prices.

At June 30, 2019 the Archdale LEOSSA Trust had \$524,932 invested in the State Treasurer's Local Government Trust for Law Enforcement Special Separation Allowance (LEOSSA) Benefits pursuant to G.S. 159-30.2. That State Treasurer's LEOSSA Trust may invest in public equites and both long-term and short-term fixed income obligations as determined by the State Treasurer pursuant to the General Statutes. At year-end, the City of Archdale's LEOSSA Trust was invested as follows: State Treasurer's Short Term Investment Fund (STIF) 0.03%, which is reported as cash and cash equivalents; State Treasurer's Bond Index Fund (BIF) 28.95% and BlackRock's MSCI ACWI EQ Index Non-Lendable Class B Fund (EIF) 71.02% (the equities were split with 55.3% in domestic securities and 44.7% in international securities).

Valuation Technique: North Carolina Department of State Treasurer Pension Trust investments are measured using the market approach: using prices and other relevant information generated by market transactions involving identical or comparable assets or a group of assets.

Interest Rate Risk. The City's formal investment policy addresses interest rate risk. As a means of limiting its exposure to fair value losses arising from rising interest rates, the City will minimize this risk by structuring the investment portfolio so that securities mature to meet cash requirements and investing operating funds in shorter term securities. The State Treasurer's BIF is unrated and had a weighted average maturity of 7.81 years at June 30, 2019.

Credit Risk: The City's formal investment policy addresses credit risk by limiting investments to the safest types of securities, pre-qualifying financial institutions, and diversifying the investment portfolio. The City's investment in the NC Capital Management Trust Government Portfolio carried a credit rating of AAAm by Standard & Poor's as of June 30, 2019. The City's investment in the NC Capital Management Trust Term Portfolio is unrated. The Term Portfolio is authorized to invest in obligations of the U.S. government and agencies, an in high grade money market instruments as permitted under North Carolina General Statutes 159-30 as amended. The State Treasurer's STIF is unrated and authorized under the G.S. 147-69.1. The STIF is invested in highly liquid fixed income securities consisting primarily of short to intermediate term treasuries, agencies, and money market instruments. The BIF is unrated and authorized under the G.S. 147-69.1 and G.S. 147-69.2. The State Treasurer's BIF is invested in high quality debt securities eligible under G.S. 147-69.2(b)(1)-(6).

3. Receivables - Allowances for Doubtful Accounts

General Fund:	
Taxes receivable	\$ 4,000
Total General Fund	 4,000
Enterprise Funds:	
Water and Sewer Fund - accounts receivable	 21,000
Total Enterprise Fund	21,000
Total	\$ 25,000

4. <u>Due from Other Governments</u>

Amounts due from governmental agencies consist of the following:

_	State		County		Total	
Governmental Funds:						
Sales and use tax distribution	\$	788,460	\$	-	\$	788,460
Utility sales tax		149,294		-		149,294
Sales tax refunds		84,095		-		84,095
Solid waste disposal tax		2,240		-		2,240
PARTF grant		9,958		-		9,958
Property tax collections		-		30,927		30,927
Grant reimbursement		-		2,068		2,068
Expense reimbursement		-		274		274
Total governmental funds	\$	1,034,047	\$	33,269	\$	1,067,316

5. Capital Assets

Capital asset activity for the primary government for the year ended June 30, 2019, was as follows:

		Beginning Balances		Increases	D	acransas		Ending Balances
Governmental activities:		Dalalices	_	Hicicases	Decreases		_	Datatices
Capital assets not being depreciated:								
Land	\$	3,160,474	\$	136,478	\$	_	\$	3,296,952
Construction-in-progress	-	_	-	42,013	-	_	-	42,013
Street rights-of-way		3,978,645		_		_		3,978,645
Streets		664,500		_		_		664,500
Total capital assets not being depreciated		7,803,619		178,491		_		7,982,110
Capital assets being depreciated:								
Buildings		8,312,164		232,566				8,544,730
Other improvements		3,275,863		241,928		34,238		3,483,553
Equipment, vehicles, and furniture		2,677,345		466,119		66,926		3,076,538
Computer software		196,537		25,000		-		221,537
Total capital assets being depreciated		14,461,909		965,613		101,164		15,326,358
Less accumulated depreciation for:								
Buildings		2,292,853		178,849		-		2,471,702
Land improvements		1,347,551		173,815		34,238		1,487,128
Equipment, vehicles, and furniture		1,747,410		331,925		66,926		2,012,409
Computer software		105,867		21,395				127,262
Total accumulated depreciation		5,493,681	\$	705,984	\$	101,164		6,098,501
Total capital assets being depreciated, net		8,968,228						9,227,857
Governmental activities capital assets, net	\$	16,771,847					\$	17,209,967

Depreciation expense was charged to functions/programs of the primary government as follows:

General government	\$ 160,163
Public safety	220,460
Transportation	67,080
Culture and recreation	258,281
	\$ 705,984

		Beginning Balances	In	icreases	De	creases]	Ending Balances
Business-type activities:								
Water and Sewer Fund:								
Capital assets not being depreciated:								
Land	\$	307,396	\$	-	\$	-	\$	307,396
Easement rights		63,360		19,843		-		83,203
Construction-in-progress		141,817		32,972		_		174,789
Total capital assets not being depreciate	d	512,573		52,815		-		565,388
Capital assets being depreciated:								
Water distribution system		6,991,110		-		-		6,991,110
Sewer distribution system		18,380,053		-		-		18,380,053
Other improvements		-		15,357		-		15,357
Equipment and vehicles		2,489,280		167,373				2,656,653
Total capital assets being depreciated		27,860,443		182,730		_		28,043,173
Less accumulated depreciation for:								_
Water distribution system		3,793,725		161,917		-		3,955,642
Sewer collection system		9,118,623		378,668		-		9,497,291
Other improvements		-		178		-		178
Equipment and vehicles		925,879		177,988		-		1,103,867
Total accumulated depreciation		13,838,227		718,751		-		14,556,978
Total capital assets being depreciated, n	et	14,022,216						13,486,195
Capital assets being amortized, net:								
Water rights		9,572,917		-		-		9,572,917
Wastewater treatment rights		5,025,787		-		_		5,025,787
Utility easement rights		18,551		-		_		18,551
Total capital assets being amortized		14,617,255		-		_		14,617,255
Less accumulated amortization for:								
Water rights		1,602,991		217,304		-		1,820,295
Wastewater treatment rights		2,257,223		138,789		-		2,396,012
Utility easement rights		1,442		928		-		2,370
·		3,861,656		357,021		_		4,218,677
Total capital assets being amortized, net		10,755,599						10,398,578
Water and Sewer Fund capital assets, net		25,290,388						24,450,161
Stormwater Fund:								
Capital assets being depreciated:								
Other improvements		_		10,080		_		10,080
Equipment		575,671		170,006		_		745,677
Total capital assets being depreciated		575,671		180,086		_		755,757
Less accumulated depreciation for:				<u> </u>		S .	-	
Equipment		386,234		67,758		_		453,992
Total capital assets being depreciated, n		189,437		, <u>.</u>				301,765
1	_	,						- ,,
Business-type activity capital assets, net	\$	25,479,825					\$	24,751,926 -52-

B. Liabilities

- 1. Pension Plan and Postemployment Obligations
- a. Local Governmental Employees' Retirement System

Plan Description. The City of Archdale is a participating employer in the statewide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS membership is comprised of general employees and local law enforcement officers (LEOs) of participating local governmental entities. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the State Senate, one appointed by the State House of Representatives, and the State Treasurer and State Superintendent, who serve as exofficio members. The Local Governmental Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at www.osc.nc.gov.

Benefits Provided. LGERS provides retirement and survivor benefits. Retirement benefits are determined as 1.85% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. Plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. Plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service (age 55 for firefighters). Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age (15 years of creditable service for firefighters and rescue squad members who are killed in the line of duty) or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases. Increases are contingent upon actuarial gains of the plan.

LGERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer, or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible beneficiaries of LEO members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age, or have completed 15 years of service as a LEO and have reached age 50, or have completed five years of creditable service as a LEO and have reached age 55, or have completed 15 years of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

Contributions. Contribution provisions are established by General Statute 128-30 and may be amended only by the North Carolina General Assembly. City of Archdale employees are required to contribute 6% of their compensation. Employer contributions are actuarially determined and set annually by the LGERS Board of Trustees. The City of Archdale's contractually required contribution rate for the year ended June 30, 2019, was 8.5% of compensation for law enforcement officers and 7.86% for general employees, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year. Contributions to the pension plan from the City of Archdale were \$247,953 for the year ended June 30, 2019.

Refunds of Contributions – City employees who have terminated service as a contributing member of LGERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires a 60-day waiting period after service termination before the refund

may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by LGERS.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the City reported a liability of \$1,231,957 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2017. The total pension liability was then rolled forward to the measurement date of June 30, 2018 utilizing update procedures incorporating the actuarial assumptions. The City's proportion of the net pension liability was based on a projection of the City's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension plan of all participating LGERS employers, actuarially determined. At June 30, 2018, the City's proportion was 0.05193%, which was a decrease of 0.00005% from its proportion measured as of June 30, 2018 (measured as of June 30, 2017).

For the year ended June 30, 2019, the City recognized pension expense of \$318,491. At June 30, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred		De	ferred
	Outflows of		Infl	ows of
	Res	sources	Res	ources
Differences between expected and actual experience	\$	190,062	\$	6,378
Changes of assumptions		326,914		-
Net difference between projected and actual earnings on				
pension plan investments		169,112		-
Changes in proportion and differences between City				
contributions and proportionate share of contributions		1,180		40,115
City contributions subsequent to measurement date		247,953		
Total	\$	935,221	\$	46,493

\$247,953 reported as deferred outflows of resources related to pensions resulting from City contributions subsequent to the measurement date will be recognized as a decrease of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2020	314,548
2021	200,291
2022	32,125
2023	93,811
2024	-
Thereafter	_

Actuarial Assumptions. The total pension liability in the December 31, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 3.0 percent

Salary increases 3.50 to 8.10 percent, including inflation and productivity factor

Investment rate of return 7.00 percent, net of pension plan investment expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e. general, law enforcement officer) and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and

based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2017 valuation were based on the results of an actuarial experience study for the period January 1, 2010 through December 31, 2014.

Future ad hoc COLA amounts are not considered to be substantively automatic and are therefore not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2018 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Fixed Income	29.0%	1.4%
Global Equity	42.0%	5.3%
Real Estate	8.0%	4.3%
Alternatives	8.0%	8.9%
Credit	7.0%	6.0%
Inflation Protection	6.0%	4.0%
Total	100.0%	

The information above is based on 30-year expectations developed with the consulting actuary for the 2017 asset, liability, and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.0%. All rates of return and inflation are annualized.

Discount rate. The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the City's proportionate share of the net pension liability to changes in the discount rate. The following presents the City's proportionate share of the net pension liability calculated using the discount rate of 7.00 percent, as well as what the City's proportionate share of the net pension asset or net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.00 percent) or one percentage point higher (8.00 percent) than the current rate:

	1%	Discount	1%		
	Decrease	Rate	Increase		
	6.00%	7.00%	8.00%		
City's proportionate share of the net					
pension liability (asset)	\$ 2,959,268	\$ 1,231,957	\$ (211,411)		

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Comprehensive Annual Financial Report (CAFR) for the State of North Carolina.

b. Law Enforcement Officers Special Separation Allowance

Plan Description. The City of Archdale administers a public employee retirement system (the Separation Allowance), a single-employer defined benefit pension plan that provides retirement benefits to the City's qualified sworn law enforcement officers under the age of 62 who have completed at least 30 years of creditable service or have attained 55 years of age and have completed five or more years of creditable service. The law enforcement officer must have completed a minimum of 5 years of continuous service as a law enforcement officer immediately preceding retirement. The Separation Allowance is equal to .85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

All full-time City law enforcement officers are covered by the Separation Allowance. At December 31, 2017, the Separation Allowance's membership consisted of:

Inactive members receiving benefits	3
Inactive plan members entitled to but not yet receiving benefits	-
Active plan members	24
Total	27

Summary of Significant Accounting Policies:

Basis of Accounting. Until May 2019, the City had chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures were made from the General Fund, which is maintained on the modified accrual basis of accounting. Benefits were recognized when due and payable in accordance with the terms of the plan.

The Archdale City Council established the Archdale LEOSSA Trust in May 2019 for the purpose of accumulating assets and paying pension benefits. The Trust was established subsequent to the plan measurement date of December 31, 2018.

Employer contributions to the LEOSSA Trust are recognized on the full accrual basis of accounting when due and when the City has made a formal commitment to provide the contributions. Benefits are recognized when due and payable in accordance with the terms of the plan. Investments are reported at fair value.

Management of the LEOSSA Trust is vested in two Trustees, the City Manager and the Finance Director. The LEOSSA Trust does not issue a separate stand-alone financial report and is included in the City's Comprehensive Annual Financial Report as the LEOSSA Trust Fund.

Actuarial Assumptions. The Entry Age Normal Actuarial Cost Method was used in the December 31,2017 valuation. The total pension liability was determined on December 31, 2018 using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.5 percent per annum

Salary increases 3.50 to 7.35 percent, including inflation and productivity

factor

Discount rate 3.64 percent, net of pension plan investment expense,

including inflation

The discount rate used to measure the TPL is the S&P Municipal Bond 20 Year High Grade Rate Index. Separation Allowance assets were not deposited in the Archdale LEOSSA Trust until after the measurement date.

The plan currently uses mortality tables that vary by age and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The rates of mortality for the period after service retirement are according to the RP-2014 Healthy Annuitant base rates projected to 2015 using MP-2015, projected forward generationally from 2015 using MP-2015. Rates are adjusted by 104% for males and 100% for females.

The rates of mortality for the period before service retirement are according to the RP-2014 Employee base rates projected to 2015 using MP-2015, projected forward generationally from 2015 using MP-2015.

The actuarial assumptions used in the December 31, 2016 valuation were based on the results of an experience study completed by the Actuary for the Local Government Employees' Retirement System for the period ending December 31, 2014.

Contributions. The City is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the amounts necessary to cover the benefits earned on a pay as you go basis through appropriations made in the General Fund operating budget and to also advance the fund amounts as available. There were no contributions made by employees. The City's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. The actuarially determined contribution rate of \$125,903 for Fiscal Year 2019 is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The City contributed \$575,698, including benefit payments of \$75,698, for the reporting period. This amount represents 48.8 percent of covered employee payroll.

The annual required contribution for the current year was determined using the entry age normal actuarial cost method, amortized over a level dollar closed period. The actuarial assumptions include (a) 3.86% investment rate of return, net of pension plan investment expense and (b) projected salary increase of 3.50% - 7.35%. Both (a) and (b) included an inflation component if 3.00%. The actuarial value of assets was determined using the market value of investments. The remaining amortization period at December 31, 2016 was 14 years.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the City reported a total pension liability of \$931,559. The total pension liability was measured as of December 31, 2018 based on a December 31, 2017 actuarial valuation. The total pension liability was then rolled

forward to the measurement date of December 31, 2018 utilizing update procedures incorporating the actuarial assumptions. For the year ended June 30, 2019 the City recognized pension expense of \$59,653.

At June 30, 2019, the City reported deferred outflows of resources and deferred inflows or resources related to pensions from the following sources, based on amounts computed as of the December 31, 2018 measurement date:

	Deferred		De	eferred
	Outflows of		Infl	lows of
	Resources		Resourc	
Differences between expected and actual experience	\$	11,126	\$	59,686
Changes of assumptions and other inputs		40,801		42,994
Benefit payments and administrative expenses subsequent to				
measurement date		540,319		
Total	\$	592,246	\$	102,680

\$540,319 reported as deferred outflows of resources related to pensions resulting from contributions made and administrative expenses incurred subsequent to the measurement date will be recognized as a decrease of the total pension liability in the year ended December 31, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

				A	mount
				Reco	ognized as
				In	crease
D	eferred	D	eferred	(Dec	crease) to
Outflows of		Outflows of		P	ension
Resources		Re	sources	Expense	
\$	12,306	\$	21,665	\$	(9,359)
	12,306		21,665		(9,359)
	12,306		21,665		(9,359)
	12,306		19,003		(6,697)
	2,703		17,968		(15,265)
	-		714		(714)
	Out Re	Resources \$ 12,306 12,306 12,306 12,306	Outflows of Resources Resources \$ 12,306 \$ 12,306 \$ 12,306	Outflows of Resources Outflows of Resources \$ 12,306 \$ 21,665 12,306 21,665 12,306 21,665 12,306 19,003 2,703 17,968	Record Compared Compared Compared Coutflows of Coutflows of Property Pro

\$540,319 in benefit contributions to the Archdale LEOSSA Trust subsequent to the measurement date are reported as deferred outflows of resources.

Discount Rate. Since the Archdale LEOSSA Trust assets were not deposited until after the measurement date, the discount rate used is equal to the index rate for 20-year tax exempt general obligation municipal bonds with an average rating AA/Aa or higher. The S&P Municipal Bond 20 Year High Grade Rate Index as of December 31, 2018 was 3.64%

Sensitivity of the City's Total Pension Liability to Changes in the Discount Rate. The following presents the City's total pension liability calculated using the discount rate of 3.64 percent, as well as what the City's total pension liability would be if it were calculated using a discount rate that is one percentage point lower (2.64 percent) or one percentage point higher (4.64 percent) than the current rate:

	Current					
	1% Decrease	Discount Rate	1% Increase			
	2.64%	3.64%	(4.64%			
Total Pension Liability	\$ 1,010,507	\$ 931,559	\$ 859,616			

Schedule of Changes in Total Pension Liability Law Enforcement Officers' Special Separation Allowance

	2019
Total pension liability as of December 31, 2017	\$ 1,040,839
Changes for the year:	
Service cost at end of year	37,224
Interest on the total pension liability	31,788
Difference between expected and actual experience	(71,529)
Changes in assumptions and other inputs	(36,993)
Benefit payments	(69,770)
Net changes	(109,280)
Total pension liability as of December 31, 2018	\$ 931,559

Investment Policy and Long-Term Expected Rate of Return. The Archdale LEOSSA Trust investment policy, adopted by the City Council in May 2019, allows for investment in instruments authorized by G.S. 159-30 as well as investments in the Ancillary Governmental Participant Investment Program established and managed by the Department of State Treasurer's Office, as per G.S.159-30. Placement of the City contributions are at the discretion of the Trustees, as is the allocation of assets within the fund. The current target allocation is Equity Index Fund 70% and Bond Index Fund 30%.

The long-term expected rate of return on pension plan investments is assumed to be 3.64% annually. Since the Archdale LEOSSA Trust assets were not deposited until after the measurement date, the discount rate used is equal to the index rate for 20-year tax exempt general obligation municipal bonds with an average rating AA/Aa or higher. The index used for this purpose is the S&P Municipal Bond 20 Year High Grade Rate Index as of December 31, 2018.

Total Expense, Liabilities, and Deferred Outflows and Inflows of Resources Related to Pensions

Following is information related to the proportionate share and pension expense for all pension plans:

	LGERS	LEOSSA	Total
Pension Expense	\$ 318,491	\$ 59,653	\$ 378,144
Pension Liability	1,231,957	931,559	2,163,516
Proportionate share of the net pension liability	0.05193%	n/a	
Deferred Outflows of Resources			
Differences between expected and actual experience	190,062	11,126	201,188
Changes of assumptions	326,914	40,801	367,715
Net difference between projected and actual earnings on			
pension plan investments	169,112		169,112
Changes in proportion and differences between City			
contributions and proportionate share of contributions	1,180		1,180
Benefit payments and administrative costs paid			
subsequent to the measurement date	247,953	540,319	788,272
Deferred Inflows of Resources			
Differences between expected and actual experience	6,378	59,686	66,064
Changes of assumptions	-	42,994	42,994
Net difference between projected and actual earnings on			
pension plan investments	-	-	-
Changes in proportion and differences between City			
contributions and proportionate share of contributions	40,115	-	40,115

c. Supplemental Retirement Income Plan for Law Enforcement Officers

Plan Description. The City contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the City. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes the pension trust fund financial statements for the Internal Revenue Code Section 401(k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Article 12E of G.S. Chapter 143 requires the City to contribute each month an amount equal to five percent of each officer's salary, and all amounts contributed are vested immediately. The law enforcement officers may also make voluntary contributions to the plan. Contributions for the year ended June 30, 2019 were \$90,370, which consisted of \$59,617 from the City and \$30,753 from the law enforcement officers.

The City elected to match general employee contributions to the Supplemental Retirement Plan up to 5% of salary for the year ended June 30, 2019. Employees not engaged in law enforcement made voluntary contributions of \$103,167 and the City contributions were \$76,431. In addition, employees made voluntary contributions of \$18,249 to the State of North Carolina 457 Plan.

d. Other Postemployment Benefit

Healthcare Benefits

Plan Description. Under the terms of a City resolution, the City administers a single-employer defined benefit Healthcare Benefits Plan (the HCB Plan). The City Council has the authority to establish and amend the benefit terms and financing requirements. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement 75.

Benefits Provided. Employees who retire under the provisions of the North Carolina Local Governmental Employees' Retirement System (System) with at least 20 years of creditable service with the City and are at least 50 years of age at the time of retirement, are eligible to participate in the City's Group Health Insurance Plan. Lateral transfer employees may also participate if they retire under the provisions of NCLGERS with at least thirty years of local government service and have at least ten or more years of service with the City of Archdale and are at least age 50 at the time of retirement. Retirees pay the full cost of coverage for employees' benefits through private insurers at the City's group rate. Eligibility ends when the retiree qualifies for Medicare. Dependents and/or family members of the retiree are not eligible to participate. The City Council may amend the benefit provisions. A separate report was not issued for the plan.

Membership of the HCB Plan consisted of the following at June 30, 2017, the date of the latest actuarial valuation:

		Law
	General	Enforcement
	Employees	Officers
Retirees receiving benefits	-	1
Terminated plan members entitled to but not yet receiving benefits	-	-
Active plan members	39	25
Total	39	26

Total OPEB Liability

The City's total OPEB liability of \$294,938 was measured as of June 30, 2018 and was determined by an actuarial valuation as of that date.

Actuarial assumptions and other inputs. The total OPEB liability in the June 30, 2017 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement unless otherwise specified:

Inflation	2.5 percent
Salary increases, general employees	3.5 to 7.75 percent, including wage inflation
Salary increase, law enforcement officers	3.5 to 7.35 percent, including wage inflation
Discount rate	
Prior measurement date	3.56 percent
Measurement date	3.89 percent
Healthcare cost trends, Pre-Medicare	7.5 percent for 2017 decreasing to an ultimate rate
	of 5.0 percent by 2023

The discount rate is based on the June 2018 average of the Bond Buyer General Obligation 20-Year Municipal Bond Index published weekly by The Bond Buyer.

Changes in the Total OPEB Liability

	 Total OPEB Liability	
Balance at June 30, 2017	\$ 285,735	
Changes for the year:		
Service cost at end of year	18,895	
Interest on total OPEB liability and cash flows	10,070	
Change in benefit terms	-	
Difference between expected and actual experience	44	
Changes in assumptions and other inputs	(14,006)	
Benefit payments and implicit subsidy credit	(5,800)	
Net changes	9,203	
Balance at June 30, 2018	\$ 294,938	

Changes in assumptions and other inputs reflect a change in the discount rate from 3.56% to 3.89%.

Mortality rates were based on the RP-2014 mortality tables, with adjustments for LGERS experience and generational mortality improvements using Scale MP-2015.

The demographic actuarial assumptions for retirement, disability incidence, withdrawal, and salary increase used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the period January 1, 2010 to December 31, 2014, adopted by LGERS. The remaining actuarial assumptions were based on a review of recent plan experience done concurrently with the June 30, 2017 valuation.

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (2.89 percent) or one percentage point higher (4.89 percent) than the current discount rate:

		Current	
	1% Decrease	Discount Rate	1% Increase
	2.89%	3.89%	4.89%
Total OPEB Liability	\$ 339,405	\$ 294,938	\$ 256,239

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. Pre-Medicare health care cost trends are 7.50% for 2017, decreasing to an ultimate rate of 5.00% by 2023. The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower or one percentage point higher than the current healthcare cost rates:

	1% I	Decrease	Current		_	1% 1	Increase
Total OPEB Liability	\$	243,863	\$	294,938		\$	357,904

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2019, the City recognized OPEB expense of \$25,234. At June 30, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of		Deferred	
			Infl	ows of
	Resources		Res	ources
Differences between expected and actual experience	\$	40	\$	-
Changes of assumptions and other inputs		-		31,277
Implicit subsidy credit and administrative expenses subsequent				
to measurement date		8,000		
Total	\$	8,040	\$	31,277

Amounts reported as deferred inflows of resources related to OPEB will be recognized in expense as follows:

Measurement Period ended June 30:	
2019	\$ (3,731)
2020	(3,731)
2021	(3,731)
2022	(3,731)
2023	(3,731)
Thereafter	(12,582)

2. Other Employment Benefits

The City has elected to provide death benefits to employees through the Death Benefit Plan for members of the Local Governmental Employees' Retirement System (Death Benefit Plan), a multiple-employer, State-administered, cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's 12 highest months' salary in a row during the 24 months prior to the employee's death, but the benefit may not exceed \$50,000 or be less than \$25,000. Because all death benefit payments are made from the Death Benefit Plan and not by the City, the City does not determine the number of eligible participants. The City has no liability beyond the payment of monthly contributions. The contributions to the Death Benefit Plan cannot be separated between the post-employment benefit amount and the other benefit amount. Contributions are determined as a percentage of monthly payroll based upon rates established annually by the State. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. The City considers these contributions to be immaterial.

The City also provides group-term life insurance, which is equal to each employee's annual salary up to \$50,000. As part of this benefit, each employee also receives accidental death and dismemberment coverage, which is again equal to annual salary up to \$50,000. The cost of benefits exceeding \$50,000 is taxable to the employee as a fringe benefit.

C. <u>Deferred Outflows and Inflows of Resources</u>

The City has several deferred outflows of resources. Deferred outflows of resources are comprised of the following:

Source	A	Amount
Contributions to pension plan in current fiscal year	\$	247,953
Benefit payments and administrative expenses subsequent		
to measurement date (LEOSSA)		540,319
Implicit subsidy credit for current fiscal year		8,000
Differences between expected and actual experience		201,228
Change of assumptions		367,715
Net difference between projected and actual earning on		
pension plan investments		169,112
Changes in proportion and differences between employer		
contributions and proportionate share of contributions		1,180
	\$	1,535,507

Deferred inflows of resources at year-end is comprised of the following:

Statement of Net		General Fund	
Position		Balance Sheet	
\$	32,843	\$	32,843
	-		34,427
	66,064		-
	74,271		-
	40,115		
\$	213,293	\$	67,270
		Position \$ 32,843 66,064 74,271 40,115	Position Bala \$ 32,843 \$

D. Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City carries commercial insurance coverage which provides for the following types of major coverage for the amounts of retained risk noted: general liability (\$2,000,000), comprehensive law enforcement liability (\$2,000,000), auto liability coverage (\$1,000,000) and commercial excess liability (\$2,000,000), employment practices (\$2,000,000), public officials' liability (\$2,000,000), cyber risk (\$2,000,000), and employee health coverage with an unlimited lifetime limit. The City also carries workers' compensation coverage of up to \$1,000,000. There have been no significant reductions in insurance coverage in the prior year and settled claims have not exceeded coverage in any of the past three years.

The City carries flood insurance coverage up to a limit of coverage of \$1,000,000 with a \$50,000 deductible per covered location; the annual aggregate is \$1,000,000.

In accordance with G.S. 159-29, the City's employees that have access to \$100 or more at any given time of the City's funds are performance bonded through a commercial surety bond. The Finance Director is individually bonded for \$250,000. The remaining employees that have access to funds are bonded under a blanket bond for \$250,000.

E. Claims, Judgments and Contingent Liabilities

There are multiple litigation issues outstanding for the City. Management intends to vigorously defend against these suits, and it is the opinion of the City's attorney and the City's management that the likelihood of material losses from the suits is remote.

F. Commitments

Total

Outstanding encumbrances are amounts needed to pay any commitments related to purchase orders and contracts that remain unperformed at year-end. Encumbrances at June 30, 2019 in the general fund are \$559,331. The majority of these are for economic development or capital items. There are no encumbrances in the PARTF Capital Projects Fund. Commitments for outstanding contracts in the proprietary funds total \$1,515,400. Most of this is the construction contract for the sewer force main.

G. Long-Term Obligations

1. Business Type Activities – Enterprise Fund – Water and Sewer Fund – Installment Debt and Commitments

Serviced by the Water and Sewer Fund:

\$4,845,000 note dated November 2002, payable to the State of North Carolina State Revolving Loan Fund, principal payable in 20 annual installments of \$242,250 and semi-annual interest installments at 2.66%.	\$969,000
\$2,971,509 direct placement installment purchase dated February 2012, payable to Branch Bank and Trust, principal payable in monthly installments of \$27,514 plus interest at 2.39%. The water and sewer infrastructure are pledged as collateral for the debt.	550,280
\$4,561,166 agreement with Piedmont Triad Regional Water Authority, principal and interest payable in 33 semi-annual installments of \$171,528 with interest payable at 2.75%.	2,850,996
\$525,787 inter-local agreement with the City of High Point, principal and interest payable in 240 monthly installments of \$2,191 each, includes interest at .21%.	267,275
\$184,565 agreement with Davidson Water, principal and interest payable in 240 monthly	120.026
installments of \$1,070 each, includes interest at 3.50%.	120,026 \$4,757,577
Less current portion	873,966

	Business-type Activities						
Year Ending June 30	P	rincipal	I1	nterest			
2020	\$	873,967	\$	117,006			
2021		771,601		95,308			
2022		559,396		79,013			
2023		567,523		64,639			
2024		333,629		49,878			
2025-2029		1,630,370		115,634			
2030-2031		21,091		636			
Total	\$	4,757,577	\$	522,114			

At June 30, 2019, the City of Archdale governmental funds had a legal debt margin of \$83,636,454.

\$3,883,611

2. <u>Changes in Long-Term Liabilities</u> Compensated absences for governmental activities have typically been liquidated in the general fund, water and sewer fund, and the stormwater fund. Liquidation of compensated absences is accounted for on a FIFO basis, assuming the employees are using accumulated leave time.

	_					- 4	Current			
	Beginning		T.,		D		Ending		Portion of	
Governmental activities:	Balance		Increases		Decreases		Balance		Balance	
General Fund										
Direct placement installment purchase	\$	1,412,281	\$	_	\$	1,412,281	\$	_	\$	_
Compensated absences	Ψ	255,922	Ψ	270,301	Ψ	305,950	Ψ	220,273	Ψ	130,000
Net pension liability (LGERS)		660,290		364,058		-		1,024,348		130,000
Total pension liability (LEO)		1,040,839		504,050		109,280		931,559		
Total OPEB liability		237,583		7,652		107,200		245,235		
Governmental activity long-term		251,505		7,032				273,233		
liabilities	\$	3,606,915	\$	642,011	\$	1,827,511	\$	2,421,415	\$	130,000
=										
									(Current
	Beginning						Ending		Portion of	
]	Balance	Ir	ncreases	D	ecreases	Balance		I	Balance
Business-type activities:										
Water and Sewer Fund										
Direct placement installment purchase	\$	2,091,697	\$	-	\$	572,417	\$	1,519,280	\$	572,418
Interlocal agreements payable		3,532,362		-		294,065		3,238,297		301,548
Compensated absences		28,917		33,486		32,181		30,222		11,000
Net pension liability (LGERS)		92,813		51,178		-		143,991		-
Total OPEB liability		33,397		1,075		-		34,472		
Water and Sewer Fund long-term										
liabilities		5,779,186		85,739		898,663		4,966,262		884,966
Stormwater Fund										
Compensated absences		10,583		9,675		9,795		10,463		5,000
Net pension liability (LGERS)		41,007		22,611		-		63,618		-
Total OPEB liability		14,755		476				15,231		
Stormwater Fund long-term liabilities		66,345		32,762		9,795		89,312		5,000
Business-type activity long-term										
liabilities	\$	5,845,531	\$	118,501	\$	908,458	\$	5,055,574	\$	889,966

Net pension obligation and net other postemployment benefit obligation have been liquidated in the general fund, the water and sewer fund, and the stormwater fund.

City of Archdale, North Carolina Notes to the Financial Statements (continued) For the Fiscal Year Ended June 30, 2019

H. Fund Balance

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation:

Total fund balance - General Fund	\$ 10,042,029
Less:	
Prepaids	15,824
Stabilization by State Statute	1,695,177
Streets - Powell Bill	626,977
Public safety	174,723
Subsequent year's expenditures	119,469
Economic development	606,621
Capital	2,819,198
Remaining fund balance	3,984,040

The Archdale City Council has adopted a minimum fund balance policy for the General Fund which instructs management to conduct the business of the City in such a manner that available fund balance is at least equal to or greater than 50% of general operating expenditures, as defined in the policy. As of June 30, 2019, this minimum amount is \$3,984,040. The policy includes debt service as general operating expenditures and does not address prepayment. The minimum fund balance amount would be \$3,277,899 if the prepayment of debt was excluded from operating expenses per the definition in the current policy. The fund balance policy specifies that \$25,000 will be added to the assignment for economic development each year. It further approves an assignment for capital outlays in variable amounts related to the Capital Improvement Plan at the discretion of the City Manager.

III. Jointly Governed Organization

The City, in conjunction with twelve counties and sixty other municipalities established the Piedmont Triad Regional Council (PTRC). The participating governments established the PTRC to coordinate various funding received from federal and State agencies. Each participating government appoints an elected official to the Council's Board of Delegates. The City paid membership fees of \$2,541 to the Council during the fiscal year ended June 30, 2019.

IV. Joint Ventures

The City, in conjunction with five other governments has entered into a joint governmental agreement with the Piedmont Triad Regional Water Authority (PTRWA). The Authority was established to develop a regional water supply, whereby each participant contributes funds to acquire land, develop a reservoir, and construct a dam, water treatment plant and distribution lines. The PTRWA Board is composed of ten members, one of which is appointed by the Archdale City Council. The participating governments are legally obligated under the 1987 intergovernmental agreement that created the PTRWA to contribute a pre-determined share of construction costs. According to the joint intergovernmental agreement, the participating governments do not have an equity interest in the joint venture, but rather rights to water in the reservoir. The governments have the right to purchase future treated water based upon their pre-determined share, according to a uniform rate structure to be set by the PTRWA. The City of Archdale funding share is 5.1%, based on the percentage of future water allocations. The City's treated water allocation is 1.559MGD. The City paid membership dues, including debt service, of \$428,942; water purchases of \$353,764; and lab fees of \$3,770 for the fiscal year. Complete financial statements for the PTRWA can be obtained from the Authority's administrative offices at 7297 Adams Farm Road, Randleman, North Carolina 27317.

City of Archdale, North Carolina Notes to the Financial Statements (continued) For the Fiscal Year Ended June 30, 2019

V. Summary Disclosure of Significant Contingencies

Federal and State Assisted Programs

The City has received proceeds from several federal and State grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant moneys.

Subsequent Events

The City has evaluated subsequent events through November 25, 2019 in connection with the preparation of these financial statements, which is the date the financial statements were available to be issued.

REQUIRED SUPPLEMENTARY FINANCIAL DATA

City of Archdale, North Carolina City of Archdale's Proportionate Share of Net Pension Liability (Asset) Required Supplementary Information Last Six Fiscal Years

Local Government Employees' Retirement System

	2019	2018	2017	2016	2015	2014
Archdale's proportion of the net pension liability (asset) (%)	0.05193%	0.05198%	0.05158%	0.05414%	0.05082%	0.05440%
Archdale's proportion of the net pension liability (asset) (\$)	\$ 1,231,957	\$ 794,110	\$ 1,094,700	\$ 242,977	\$ (299,709)	\$ 655,729
Archdale's covered payroll	\$ 3,012,287	\$ 2,973,091	\$ 2,804,844	\$ 2,781,194	\$ 2,670,224	\$ 2,792,740
Archdale's proportionate share of the net pension liability (asset) as a percentage of its covered-employee	40.90%	26.71%	39.03%	8.74%	(11.22%)	23.48%
Plan fiduciary net position as a percentage of the total pension	91.63%	94.18%	91.47%	98.09%	102.64%	94.35%

The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30. Information will be presented for the last ten fiscal years as the data becomes available.

City of Archdale, North Carolina City of Archdale's Contributions Required Supplementary Information Last Six Fiscal Years

Local Government Employees' Retirement System

	 2019	2018		2017		2016		2015		2014
Contractually required contribution	\$ 247,953	\$	232,694	\$	222,466	\$	190,590	\$	198,590	\$ 191,449
Contributions in relation to the contractually required contribution	\$ 247,953	\$	232,694	\$	222,466	\$	190,590	\$	198,590	\$ 191,449
Contribution deficiency (excess)	-		-		-		-		-	-
Archdale's covered payroll	\$ 3,105,538	\$	3,012,287	\$	2,973,091	\$	2,804,844	\$	2,781,194	\$ 2,670,224
Contributions as a percentage of covered- employee payroll	7.98%		7.72%		7.48%		6.80%		7.14%	7.17%

Information will be presented for the last ten fiscal years as the data becomes available.

City of Archdale, North Carolina Schedule of Changes in Total Pension Liability Law Enforcement Officers' Special Separation Allowance Last three fiscal years

	2019	 2018	2017		
Total pension liability Plan fiduciary net positon	\$ 931,559	\$ 1,040,839	\$	946,450	
Net pension liability	931,559	1,040,839		946,450	
Ratio of plan net position to total pension liability	0.00%	0.00%		0.00%	
Covered payroll	1,179,490	1,236,309		1,247,899	
Net pension liability as a percentage of covered payroll	78.98%	84.19%		75.84%	

The amounts presented for each fiscal year were determined as of the prior year ending December 31.

Information will be presented for the last ten fiscal years as the data becomes available.

City of Archdale, North Carolina Schedule of Employer Contributions Law Enforcement Officers' Special Separation Allowance (LEOSSA) Pension Benefit Trust For the Year Ended June 30, 2019

	2019
Actuarially determined employer contribution	\$ 125,903
Actual employer contributions	\$ 575,698
Annual contribution deficiency (excess)	\$ (449,795)
Covered payroll	\$ 1,179,490
Actual contributions as a percentage of covered employee payroll	48.81%

Information will be presented for the last ten fiscal years as the data becomes available.

Methods and assumptions used to determine contribution rates:

Actuarial cost method Entry age

Amortization method Level dollar, closed

Amortization period 14 years as of December 31, 2016

Asset valuation method Market value

Inflation 3.00%

Salary increase 3.50% - 7.35%, including inflation
Investment rate of return 3.86% for FY2019, net of pension investment expense, including inflation

City of Archdale, North Carolina Schedule of Investment Returns Law Enforcement Officers' Special Separation Allowance (LEOSSA) Pension Benefit Trust For the Year Ended June 30, 2019

	2019
Investment rate of return, net of investment expense	5.00%

The Archdale LEOSSA Trust was established near the end of the fiscal year. The above rate of return is for the month of June 2019.

The annual money-weighted rate of return on pension plan investments will be presented as it becomes available over a ten year period.

City of Archdale, North Carolina Schedule of Changes in Total OPEB Liability June 30, 2019

	2019	2018	
Service cost	\$ 18,895	\$ 20,477	
Interest on the total pension liability and cash flows	10,070	8,512	
Change in benefit terms	-	-	
Difference between expected and actual experience	44	-	
Changes of assumptions and other inputs	(14,006)	(23,340)	
Benefit payments and implicit subsidy credit	(5,800)	(5,355)	
Other		 	
Net change in total OPEB liability	9,203	 294	
Total OPEB liability - beginning	285,735	 285,441	
Total OPEB liability - ending	\$ 294,938	\$ 285,735	
Covered payroll	2,790,095	2,790,095	
Total OPEB liability a percentage of covered payroll	10.57%	10.24%	

Notes to Schedule

Changes of assumptions: Changes of assumptions and other inputs reflect the effects of changes in the discount rate of each period. The following are the discount rates used in each period:

	Rate
2019	3.89%
2018	3.56%

INDIVIDUAL FUND STATEMENTS AND SCHEDULES

City of Archdale, North Carolina General Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2019

		Budget		Actual		Variance Positive (Negative)
Revenues:	_	Budget	_	Actual	_	(Negative)
Ad valorem taxes:						
Taxes	\$		\$	2,886,912	\$	
Interest				6,744		
Total		2,835,000	_	2,893,656	_	58,656
Unrestricted intergovernmental:						
Local option sales taxes				2,903,534		
Telecommunications sales tax				82,303		
Utilities sales tax				450,861		
Piped natural gas sales tax				29,098		
Video franchise fee				99,781		
Beer and wine tax				52,304		
ABC profit distribution	_		_	968	_	
Total	_	3,560,900	_	3,618,849	_	57,949
Restricted intergovernmental:						
Powell Bill allocation				322,147		
DOJ equitable sharing funds				106,749		
State controlled substance tax				5,034		
Randolph County Tourism Development Authority				25,900		
Solid waste disposal tax				8,994		
Other	_	551 750		13,118	_	((0,000)
Total	_	551,750	_	481,942	_	(69,808)
Permits and fees:				44 =0.5		
Zoning permits and fees				11,795		
Yard sale permits	_	22 400	_	1,030	_	(0.555)
Total	_	22,400	_	12,825	_	(9,575)
Sales and services:				212.215		
Recreation department fees				213,315		
Solid waste				681,550		
Recycling	_	002.750	_	148,712	_	50.027
Total	_	983,750	_	1,043,577	-	59,827
Investment earnings	_	166,000	_	224,986	_	58,986
Miscellaneous:						
Other				161,871	_	
Total	_	34,100	_	161,871	_	127,771
Total revenues		8,153,900		8,437,706		283,806

(continued)

City of Archdale, North Carolina General Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2019

	Budget	Actual	Variance Positive (Negative)
Expenditures:			
General government:			
Governing Body		25.224	
Salaries and employee benefits		37,234	
Other operating expenditures	50.500	8,331	4.025
Total	50,500	45,565	4,935
Administration:			
Salaries and employee benefits		154,111	
Other operating expenditures		9,517	
Total	179,840	163,628	16,212
			
Information Technology:			
Salaries and employee benefits		147,206	
Software licensing and maintenance		37,677	
Other operating expenditures		127,017	
Capital outlay		106,177	
Total	733,760	418,077	315,683
Finance:			
Salaries and employee benefits		204 519	
Contracted services		204,518 69,043	
Other operating expenditures		17,317	
Total	411,230	290,878	120,352
Total	411,230	270,878	120,332
Legal:			
Contracted services	75,000	37,643	37,357
Facilities and grounds:		240.504	
Salaries and employee benefits		249,504	
Other operating expenditures		110,457	
Debt service:		1 412 201	
Principal Interest		1,412,281	
Capital outlay		24,642 102,404	
Total	2,000,210	1,899,288	100,922
Total	2,000,210	1,077,200	100,722
Planning and zoning:			
Salaries and employee benefits		205,476	
Other operating expenditures		30,443	
Capital outlay		9,231	
Total	421,570	245,150	176,420
D.H. C.			
Public safety: Police:			
Salaries and employee benefits		2,497,275	
Communications and IT		132,188	
Insurance		78,884	
Other operating expenditures		198,659	
Capital outlay		207,668	
Total	3,264,640	3,114,674	149,966
Fire:			
Contracted services	32,950	32,945	5
Transportation			
Transportation: Streets:			
Salaries and employee benefits		220,200	
Street Lights		125,070	
Other operating expenditures		86,264	
Capital outlay		77,880	
Total	645,880	509,414	136,466

(continued)

City of Archdale, North Carolina General Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2019

	Budget	Actual	Variance Positive (Negative)
Streets-Powell Bill:	<u> </u>	1100001	(reguire)
Street repairs and maintenance		398,907	
Other operating expenditures		3,619	
Total	618,000	402,526	215,474
Environmental protection:			
Sanitation:			
Contracted services		786,704	
Tipping fees		25,736	
Other operating expenditures	0.50.000	14,076	
Total	862,200	826,516	35,684
Culture and recreation:			
Parks and recreation:			
Salaries and employee benefits		424,171	
Utilities		45,845	
Repairs and maintenance		49,500	
Other operating expenditures Capital outlay		172,997 448,222	
Total	1,366,320	1,140,735	225,585
Total	1,300,320	1,140,733	223,383
Senior building:			
Other operating expenditures		11,013	
Capital outlay		41,899	
Total	60,900	52,912	7,988
Library:			
Payment to Randolph County		94,838	
Other operating expenditures		24,911	
Capital outlay		83,507	
Total	225,200	203,256	21,944
Community Promotions:			
Senior adult meal program		24,900	
Economic development		30,057	
Contracted services and membership dues		41,467	
Total	484,460	96,424	388,036
Contingency	10,000	-	10,000
Total expenditures	11,442,660	9,479,631	1,963,029
Revenues over (under) expenditures	(3,288,760)	(1,041,925)	2,246,835
Other financing sources (uses):			
Sale of capital assets	5,000	4,240	(760)
Total	5,000	4,240	(760)
Fund balance appropriated	3,283,760		3,283,760
Net change in fund balance	\$	(1,037,685)	\$ (1,037,685)
Fund balances, beginning		11,079,714	
Fund balances, ending	S		

City of Archdale, North Carolina PARTF Capital Projects Fund

Schedule of Revenues, Expenditures, and

Changes in Fund Balances - Budget and Actual From Inception and for the Fiscal Year Ended June 30, 2019

	_								
	Project uthorization		Prior Year	Current Year		Totals to Date]	Variance Positive Vegative)
Revenues: Restricted intergovernmental: PARTF grant Randolph County	\$ 329,217 100,000	\$	79,600 100,000	\$	136,292	\$	215,892 100,000	\$	113,325
Total revenues	429,217		179,600		136,292		315,892		113,325
Expenditures: Culture and recreation: Parks and recreation: Capital outlay	882,685		585,934		67,116		653,050		229,635
Revenues over (under) expenditures	(453,468)		(406,334)		69,176		(337,158)		(116,310)
Other financing sources (uses): Transfer from General Fund	453,468		453,468		-		453,468		-
Total									
Net change in fund balance Fund balances, beginning Fund balances, ending	\$ -	\$	47,134 - 47,134	\$	69,176 47,134 116,310	\$	116,310	\$	(116,310)

City of Archdale, North Carolina Water and Sewer Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Year Ended June 30, 2019

	Budget	Actual	Variance Positive (Negative)
Revenues:			(1.18)
Operating revenues:			
Water charges		\$ 1,626,332	
Sewer charges		2,151,863	
Water and sewer taps		15,440	
Other operating revenues		173,852	
Total	\$ 3,842,000	3,967,487	\$ 125,487
Nonoperating revenues:			
Interest earnings		53,922	
Total	95,980	53,922	(42,058)
Total revenues	3,937,980	4,021,409	83,429
Expenditures:			
Salaries and employee benefits		557,810	
Water purchases		355,825	
Waste disposal and treatment costs		619,243	
Repairs and maintenance		132,714	
Operating payments to PTRWA		85,884	
Other operating expenditures Debt service:		397,676	
Interest and other charges		135,176	
Principal retirement		866,482	
Capital outlay		190,573	
Total expenditures	4,604,060	3,341,383	1,262,677
Revenues over (under) expenditures	(666,080)	680,026	1,346,106
Net assets appropriated	666,080		(666,080)
Revenues and other sources over			
expenditures and other uses	\$ -	680,026	\$ 680,026
			(4:4)

(continued)

City of Archdale, North Carolina Water and Sewer Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Year Ended June 30, 2019

Reconciliation from budgetary basis (modified accrual) to full accrual:

Revenues and other sources over expenditures and other uses	\$ 680,026
Reconciling items:	
Principal retirement	866,482
Capital outlay	235,545
Increase in accrued vacation pay	(1,305)
Increase in deferred outflows of resources -	
pensions	40,648
Increase in deferred outflows of resources - OPEB	262
Increase in net pension liability	(51,178)
Decrease in deferred inflows of resources - pensions	2,286
Increase in deferred inflows of resources - OPEB	(1,201)
Increase in OPEB liability	(1,075)
Depreciation	(718,751)
Amortization	(357,021)
Revenues from Capital Reserve Fund	19,074
Interest income from Capital Reserve Fund	8
Interest income from Water and Sewer Capital Fund	48,320
Water and Sewer Capital Fund expenses	(44,972)
Total reconciling items	37,122
Change in net position	\$ 717,148

City of Archdale, North Carolina Water and Sewer Capital Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Year Ended June 30, 2019

	Budget	Actual	Variance Positive (Negative)		
Revenues:	 				
Nonoperating revenues:					
Interest earnings	\$ 13,000	\$	48,320	\$	35,320
Total revenues	 13,000		48,320		35,320
Expenditures:					
Capital outlay	 1,925,500		44,972		1,880,528
Total expenditures	 1,925,500		44,972		1,880,528
Revenues over (under) expenditures	(1,912,500)		3,348		1,915,848
Net assets appropriated	 1,912,500				(1,912,500)
Revenues and other sources over expenditures and other uses	\$ <u>-</u> _	\$	3,348	\$	3,348

City of Archdale, North Carolina Water and Sewer Capital Reserve Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Year Ended June 30, 2019

	ī	Budget	Actual	Variance Positive (Negative)		
Revenues:	1	Judget	 Actual		(cgative)	
Nonoperating revenues:						
System development fees	\$		\$ 19,074	\$		
Interest earnings			 8			
Total revenues		22,000	19,082		(2,918)	
Expenditures:						
Transfer to Water Sewer Fund		22,000	 -		22,000	
Total expenditures		22,000	 <u>-</u>		22,000	
Revenues over (under) expenditures		-	19,082		19,082	
Net assets appropriated			_			
Revenues and other sources over						
expenditures and other uses	\$		\$ 19,082	\$	19,082	

City of Archdale, North Carolina Stormwater Fund

Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP)

For the Year Ended June 30, 2019

	Budget	Actual	Variance Positive (Negative)
Revenues:			
Operating revenues:			
Stormwater fees		\$ 493,770	
Miscellaneous		890	
Total	\$ 492,000	494,660	\$ 2,660
Nonoperating revenues:			
Interest earnings		2,192	
Total	1,500	2,192	692
Total revenues	493,500	496,852	3,352
Expenditures:			
Salaries and employee benefits		179,464	
Contract services		53,434	
Other operating expenditures		67,037	
Capital outlay		180,086	
Total expenditures	596,520	480,021	116,499
Revenues over (under) expenditures	(103,020)	16,831	119,851
Net assets appropriated	103,020		(103,020)
Revenues and other sources over expenditures			
and other uses	\$ -	\$ 16,831	\$ 16,831
Reconciliation from budgetary basis (modified accrual) to full accrual:			
Revenues and other sources over expenditures and other	er uses	\$ 16,831	
Reconciling items:			
Capital outlay		180,086	
Decrease in accrued vacation pay		120	
Increase in deferred outflows of resources - pensions		17,958	
-		17,500	
Increase in deferred outflows of resources - OPEB		116	
Increase in net pension liability Decrease in deferred inflows of resources -		(22,611)	
pensions		1,011	
Increase in deferred inflows of resources - OPEB		(530)	
Increase in OPEB liability		(476)	
Depreciation		(67,758)	
Total reconciling items		107,916	
Change in net position		\$ 124,747	-85-

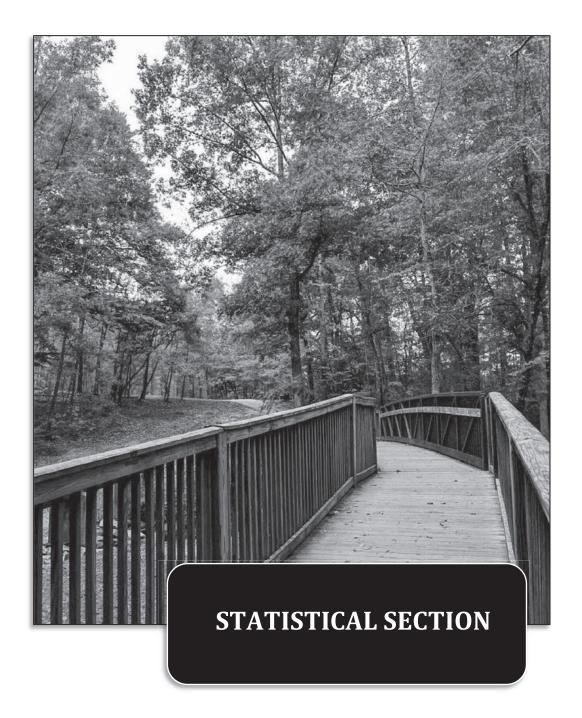
OTHER SCHEDULES

City of Archdale, North Carolina Schedule of Ad Valorem Taxes Receivable June 30, 2019

Fiscal Year		Incollected Balance ne 30, 2018		Additions		Collections And Credits		Uncollected Balance June 30, 2019
2018-2019	\$	_	\$	2,942,226	\$	2,924,573	\$	17,653
2017-2018	Ψ	8,754	Ψ	-	Ψ	5,313	Ψ	3,441
2016-2017		2,598		_		570		2,028
2015-2016		862		-		73		789
2014-2015		530		_		47		483
2013-2014		2,549		-		1,399		1,150
2012-2013		1,953		_		1,662		291
2011-2012		1,972		-		1,432		540
2010-2011		1,561		-		965		596
2009-2010		2,407		-		1,186		1,221
2008-2009		1,134				1,134		-
	\$	24,320	\$	2,942,226	\$	2,938,354		28,192
		s: allowance f General Fund	for unc	ollectible accour	nts:			4,000
	Ad	valorem taxes	receiva	able - net			\$	24,192
	Rec	onciliation to	revenu	es:				
		valorem taxes conciling item		eral Fund			\$	2,893,656
		nterest collect						(6,744)
		Discounts allor						37,603
				eases and refund	ls			13,839
		Subtotal	,					44,698
	Tota	al collections a	and cre	dits			\$	2,938,354

City of Archdale, North Carolina Analysis of Current Tax Levy City - Wide Levy June 30, 2019

				Total	Levy
	Citv	y - Wide		Property excluding Registered	Registered
	Property	,	Total	Motor	Motor
	Valuation	Rate	Levy	Vehicles	Vehicles
Original levy:					
Property taxed at current rate Penalties	\$ 1,029,248,621	0.29	\$ 2,984,821	\$ 2,675,355	\$ 309,466
Total	1,029,248,621		2,984,821	2,675,355	309,466
Discoveries:					
Current year taxes	1,016,897	0.29	2,949	2,949	-
Prior year taxes	-		-	-	-
Penalties	-		-	-	-
Abatements	(15,704,828)		(45,544)	(44,026)	(1,518)
Total property valuation	\$ 1,014,560,690		(10,011)	(::,,020)	(1,010)
Net levy			2,942,226	2,634,278	307,948
Uncollected taxes at June 30, 2019			(17,653)	(17,653)	
Current year's taxes collected			\$ 2,924,573	\$ 2,616,625	\$ 307,948
Current levy collection percentage			99.40%	99.33%	100.00%



- Financial Trends
- Revenue Capacity
- Debt Capacity
- Demographics and Economic Condition
- Operating Conditions

Statistical Section

This part of the City of Archdale's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the City's overall financial health.

Financial Trends

These schedules contain information to help the reader understand how the City's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the City's ability to generate its property and sales taxes.

Debt Capacity

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

CITY OF ARCHDALE, NORTH CAROLINA
Net Position by Component
Last Ten Fiscal Years
(Accrual Basis of Accounting)

	2010	2011	2012	2013	2014
Net position:					
Governmental activities:					
Net investment in capital assets	\$ 11,057,050	\$ 11,750,122	\$ 11,981,198	\$ 12,827,900	\$ 12,998,897
Restricted	842,190	1,739,471	1,760,492	1,818,847	1,636,558
Unrestricted	6,715,356	5,758,667	5,993,425	5,392,454	6,112,656
Total governmental activities net position	\$ 18,614,596	\$ 19,248,260	\$ 19,735,115	\$ 20,039,201	\$ 20,748,111
Business-type activities:					
Net investment in capital assets	\$ 17,291,610	\$ 17,054,505	\$ 16,899,743	\$ 16,835,858	\$ 18,304,551
Unrestricted	4,049,437	4,733,813	5,309,889	6,265,831	5,489,605
Total business-type activities net position	\$ 21,341,047	\$ 21,788,318	\$ 22,209,632	\$ 23,101,689	\$ 23,794,156
Primary government					
Net investment in capital assets	\$ 28,348,660	\$ 28,804,627	\$ 28,880,941	\$ 29,663,758	\$ 31,303,448
Restricted	842,190	1,739,471	1,760,492	1,818,847	1,636,558
Unrestricted	10,764,793	10,492,480	11,303,314	11,658,285	11,602,261
Total primary government net position	\$ 39,955,643	\$ 41,036,578	\$ 41,944,747	\$ 43,140,890	\$ 44,542,267
	2015	2016	2017	2018	2019
Net position:					
Governmental activities:					
Governmental activities: Net investment in capital assets	\$ 13,245,910	\$ 13,990,727	\$ 14,217,643	\$ 15,359,566	\$ 17,209,967
Governmental activities: Net investment in capital assets Restricted	2,043,813	2,070,789	1,831,751	1,909,466	2,496,877
Governmental activities: Net investment in capital assets					
Governmental activities: Net investment in capital assets Restricted	2,043,813	2,070,789	1,831,751	1,909,466	2,496,877
Governmental activities: Net investment in capital assets Restricted Unrestricted	2,043,813 6,526,605	2,070,789 7,271,322	1,831,751 7,534,635	1,909,466 7,565,571 \$ 24,834,603	2,496,877 6,497,381
Governmental activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position Business-type activities: Net investment in capital assets	2,043,813 6,526,605	2,070,789 7,271,322	1,831,751 7,534,635	1,909,466 7,565,571	2,496,877 6,497,381 \$ 26,204,225 \$ 19,994,349
Governmental activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position Business-type activities: Net investment in capital assets Restricted	2,043,813 6,526,605 \$ 21,816,328 \$ 18,183,447	2,070,789 7,271,322 \$ 23,332,838 \$ 19,355,666	1,831,751 7,534,635 \$ 23,584,029 \$ 19,882,981	1,909,466 7,565,571 \$ 24,834,603 \$ 19,855,768	2,496,877 6,497,381 \$ 26,204,225 \$ 19,994,349 19,074
Governmental activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position Business-type activities: Net investment in capital assets	2,043,813 6,526,605 \$ 21,816,328	2,070,789 7,271,322 \$ 23,332,838	1,831,751 7,534,635 \$ 23,584,029	1,909,466 7,565,571 \$ 24,834,603	2,496,877 6,497,381 \$ 26,204,225 \$ 19,994,349
Governmental activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position Business-type activities: Net investment in capital assets Restricted	2,043,813 6,526,605 \$ 21,816,328 \$ 18,183,447	2,070,789 7,271,322 \$ 23,332,838 \$ 19,355,666	1,831,751 7,534,635 \$ 23,584,029 \$ 19,882,981	1,909,466 7,565,571 \$ 24,834,603 \$ 19,855,768	2,496,877 6,497,381 \$ 26,204,225 \$ 19,994,349 19,074
Governmental activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position Business-type activities: Net investment in capital assets Restricted Unrestricted Total business-type activities net position	\$ 21,816,328 \$ 18,183,447 6,231,492	\$ 23,332,838 \$ 19,355,666 6,345,377	1,831,751 7,534,635 \$ 23,584,029 \$ 19,882,981 6,667,220	\$ 24,834,603 \$ 19,855,768 \$ 7,658,090	2,496,877 6,497,381 \$ 26,204,225 \$ 19,994,349 19,074 8,342,330
Governmental activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position Business-type activities: Net investment in capital assets Restricted Unrestricted Total business-type activities net position Primary government Net investment in capital assets	\$ 21,816,328 \$ 18,183,447 6,231,492	\$ 23,332,838 \$ 19,355,666 6,345,377	1,831,751 7,534,635 \$ 23,584,029 \$ 19,882,981 6,667,220	\$ 24,834,603 \$ 19,855,768 \$ 7,658,090	2,496,877 6,497,381 \$ 26,204,225 \$ 19,994,349 19,074 8,342,330
Governmental activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position Business-type activities: Net investment in capital assets Restricted Unrestricted Total business-type activities net position Primary government Net investment in capital assets Restricted	2,043,813 6,526,605 \$ 21,816,328 \$ 18,183,447 6,231,492 \$ 24,414,939 \$ 31,429,357 2,043,813	2,070,789 7,271,322 \$ 23,332,838 \$ 19,355,666 6,345,377 \$ 25,701,043 \$ 33,346,393 2,070,789	1,831,751 7,534,635 \$ 23,584,029 \$ 19,882,981 6,667,220 \$ 26,550,201 \$ 34,100,624 1,831,751	1,909,466 7,565,571 \$ 24,834,603 \$ 19,855,768 7,658,090 \$ 27,513,858 \$ 35,215,334 1,909,466	2,496,877 6,497,381 \$ 26,204,225 \$ 19,994,349 19,074 8,342,330 \$ 28,355,753 \$ 37,204,316 2,515,951
Governmental activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position Business-type activities: Net investment in capital assets Restricted Unrestricted Total business-type activities net position Primary government Net investment in capital assets	2,043,813 6,526,605 \$ 21,816,328 \$ 18,183,447 6,231,492 \$ 24,414,939 \$ 31,429,357	2,070,789 7,271,322 \$ 23,332,838 \$ 19,355,666 6,345,377 \$ 25,701,043	1,831,751 7,534,635 \$ 23,584,029 \$ 19,882,981 6,667,220 \$ 26,550,201	1,909,466 7,565,571 \$ 24,834,603 \$ 19,855,768 7,658,090 \$ 27,513,858	2,496,877 6,497,381 \$ 26,204,225 \$ 19,994,349 19,074 8,342,330 \$ 28,355,753

Source: City of Archdale Audited Financial Statements.

Changes in Net Position
Last Ten Fiscal Years
(Accrual Basis of Accounting)

	 2010	2011	2012	 2013		2014
Expenses						
Governmental activities:						
General government	\$ 602,118	\$ 651,681	\$ 731,161	\$ 1,225,340	\$	1,241,31
Public safety	2,390,917	2,625,140	2,692,272	2,644,892		2,625,65
Transportation	585,673	803,452	927,569	871,805		884,75
Cultural and recreation	1,041,966	1,072,916	1,101,534	1,000,535		906,5
Environmental protection	686,145	699,360	740,371	731,280		748,5
Community Promotions	62,317	374,040	206,345	61,327		61,0
Interest on Long-Term Debt	42,747	47,689	68,302	78,434		70,4
Total Governmental Activities Expenses	 5,411,883	6,274,278	6,467,554	6,613,613		6,538,3
Business-Type Activities:	 2,111,000	v,=,=	3,131,621	3,012,012		0,000,0
Water and Sewer	2,839,700	3,283,373	3,240,344	2,961,535		3,119,00
Stormwater	271,897	374,562	415,989	377,360		580,52
Stormwater	3,111,597	3,657,935	3,656,333	3,338,895		3,699,53
Total primary government expenses	\$ 8,523,480	\$ 9,932,213	\$ 10,123,887	\$ 9,952,508	\$	10,237,88
Program revenues						
overnmental activities:						
Charges for services:						
General government	\$ 53,425	\$ 96,924	\$ 97,968	\$ 146,546	\$	
Cultural and recreation	189,902	183,463	148,713	145,000		160,9
Environmental protection	723,641	742,777	742,828	733,756		737,5
Operating grants and contributions:	,.	,,,,,	, ,,	,		,
General government	_	_	_	4,095		25,5
Public safety	159,607	170,285	404,592	233,796		34,30
Transportation	269,100	271,533	309,328	318,987		329,1
Cultural and recreation	10,000	10,000	10,000	10,000		7,3
Environmental protection	6,670	6,686	7,818	6,524		7,0
Community promotions	0,070	0,000	7,010	0,324		7,00
	-	-	-	-		
Capital grants and contributions:						
General government	-	-	-	-		
Transportation	-	470.027	-	-		
Cultural and recreation Total governmental activities program revenues	 68,305 1,480,650	470,837 1,952,505	 1,721,247	1,598,704		1,301,9
Total governmental activities program revenues	 1,480,030	 1,932,303	 1,/21,24/	 1,398,704		1,501,9
usiness-type activities:						
Water and sewer:						
Charges for services	3,383,984	3,645,980	3,617,359	3,564,214		3,594,8
Operating grants and contributions	70,000	-	-	-		30,38
Capital grants and contributions	104,813	-	-	181,798		
Stormwater:						
Charges for services	460,230	468,371	471,407	468,986		470,4
Operating grants and contributions	 	 		 		273,5
Total business-type activities program revenues	 4,019,027	 4,114,351	 4,088,766	 4,214,998		4,369,22
Total primary government program revenues	\$ 5,499,677	\$ 6,066,856	\$ 5,810,013	\$ 5,813,702	\$	5,671,14
					(contin	d\

(continued)

CITY OF ARCHDALE, NORTH CAROLINA
Changes in Net Position
Last Ten Fiscal Years
(Accrual Basis of Accounting)

		2015		2016		2017		2018	 2019
Expenses									
Governmental activities:									
General government	\$	1,235,682	\$	1,289,975	\$	1,359,290	\$	1,531,883	\$ 1,628,795
Public safety		2,374,771		2,496,393		2,516,738		2,592,063	2,654,576
Transportation		736,193		773,384		845,365		823,364	897,076
Cultural and recreation		782,917		984,361		996,670		1,042,565	1,089,605
Environmental protection		768,301		764,780		770,273		798,534	826,516
Community Promotions		299,845		63,788		65,635		99,308	96,424
Interest on Long-Term Debt		63,813		45,123		42,180		39,361	24,642
Total Governmental Activities Expenses		6,261,522		6,417,804		6,596,151		6,927,078	7,217,634
Business-Type Activities:		0,201,022		0,117,001		0,000,101		0,527,070	 7,217,00
Water and Sewer		3,087,889		3,194,077		3,121,220		3,079,877	3,352,589
Stormwater		523,989		380,706		362,618		358,689	372,105
Stoffiwater		3,611,878		3,574,783		3,483,838		3,438,566	3,724,694
Total asimony accomment avanues	•	0.872.400	e	0.002.597	•	10 070 080	•	10 265 644	10.042.225
Total primary government expenses	\$	9,873,400	\$	9,992,587	\$	10,079,989	\$	10,365,644	\$ 10,942,328
Program revenues									
Governmental activities:									
Charges for services:									
General government	\$	-	\$	-	\$	18,085	\$	19,567	\$ 24,796
Cultural and recreation		152,241		170,949		167,635		173,128	213,189
Environmental protection		798,306		800,439		811,143		827,247	830,262
Operating grants and contributions:									
General government		8,000		11,010		-		2,780	3,738
Public safety		270,425		36,969		26,684		30,711	123,345
Transportation		336,331		309,426		339,195		338,121	338,485
Cultural and recreation		27,250		61,200		25,000		130,000	39,400
Environmental protection		7,580		487		15,940		8,042	8,994
Community promotions		231,847		7,682		-		-	-
Capital grants and contributions:									
General government		-		-		-		17,882	904
Transportation		-		713,350		-		-	-
Cultural and recreation		-		18,450				179,600	 136,292
Total governmental activities program revenues		1,831,980		2,129,962		1,403,682		1,727,078	 1,719,405
Business-type activities:									
Water and sewer:									
Charges for services		3,610,777		3,583,762		3,703,570		3,823,802	3,948,413
Operating grants and contributions		26,363		25,743		26,376		27,167	-
Capital grants and contributions		-		745,885		87,928		-	19,074
Stormwater:								-	-
Charges for services		479,039		485,013		491,207		493,498	494,660
Operating grants and contributions		168,003		-		-		-	-
Total business-type activities program revenues		4,284,182		4,840,403		4,309,081		4,344,467	4,462,147
Total primary government program revenues	\$	6,116,162	\$	6,970,365	\$	5,712,763	\$	6,071,545	\$ 6,181,55

Changes in Net Position
Last Ten Fiscal Years
(Accrual Basis of Accounting)

		2010	 2011	 2012	 2013	 2014
Total net (expense) revenue by program:						
Governmental activities:						
General government	\$	(548,693)	\$ (554,757)	\$ (633,193)	\$ (1,074,699)	\$ (1,215,806
Public safety		(2,231,310)	(2,454,855)	(2,287,680)	(2,411,096)	(2,591,351
Transportation		(316,573)	(531,919)	(618,241)	(552,818)	(555,599
Cultural and recreation		(773,759)	(408,258)	(942,821)	(845,535)	(738,241
Environmental protection		44,166	50,103	10,275	9,000	(3,891
Community promotions		(62,317)	(374,040)	(206,345)	(61,327)	(61,088
Interest on Long-Term Debt		(42,747)	(47,689)	(68,302)	(78,434)	(70,457
Total Governmental activities	\$	(3,931,233)	\$ (4,321,415)	\$ (4,746,307)	\$ (5,014,909)	\$ (5,236,433
Business-type activities:						
Water and sewer		719,097	362,607	377,015	784,477	506,243
Stormwater		188,333	93,809	55,418	91,626	163,449
Total Business-type activities	\$	907,430	\$ 456,416	\$ 432,433	\$ 876,103	\$ 669,692
Total net program (expense) revenue	\$	(3,023,803)	\$ (3,864,999)	\$ (4,313,874)	\$ (4,138,806)	\$ (4,566,741
General revenues and transfers						
Governmental activities:						
Taxes:						
Property taxes, levied for general purposes	\$	2,745,826	\$ 2,738,747	\$ 2,700,949	\$ 2,752,837	\$ 2,833,307
Other taxes		1,447,948	1,492,971	1,811,266	1,858,454	1,926,888
Grants and contributions not restricted to specific programs		576,040	610,627	622,039	641,897	644,384
Investment earnings, unrestricted		44,823	35,502	23,258	17,548	23,086
Miscellaneous		123,927	46,076	44,494	48,259	285,060
Transfers		31,156	 31,156	 31,156		
Total governmental activities general revenues and transfers	\$	4,969,720	\$ 4,955,079	\$ 5,233,162	\$ 5,318,995	 5,712,725
Business-type activities:						
Water and sewer:						
Investment earnings, unrestricted		34,914	22,011	20,037	15,954	22,775
Miscellaneous		(645)				
Transfers		-	-	-	-	
Stormwater:						
Transfers	-	(31,156)	 (31,156)	 (31,156)	 	 -
Total business-type activities general revenues and transfers	\$	3,113	\$ (9,145)	\$ (11,119)	\$ 15,954	22,775
Total primary government	\$	4,972,833	\$ 4,945,934	\$ 5,222,043	\$ 5,334,949	\$ 5,735,500
Change in Net Position						
Governmental activities		1,038,487	633,664	486,855	304,086	476,292
Business-type activities		910,543	447,271	421,314	892,057	692,467
AE		210,013	 ,	 .2.,0.1	 572,057	 0,2,10

(continued)

Changes in Net Position
Last Ten Fiscal Years
(Accrual Basis of Accounting)

	 2015	 2016	 2017	 2018	 2019
Total net (expense) revenue by program:					
Governmental activities:					
General government	\$ (1,227,682)	\$ (1,278,965)	\$ (1,341,205)	\$ (1,491,654)	\$ (1,599,357
Public safety	(2,104,346)	(2,459,424)	(2,490,054)	(2,561,352)	(2,531,231
Transportation	(399,862)	249,392	(506,170)	(485,243)	(558,591
Cultural and recreation	(603,426)	(733,762)	(804,035)	(559,837)	(700,724
Environmental protection	37,585	36,146	56,810	36,755	12,740
Community promotions	(67,998)	(56,106)	(65,635)	(99,308)	(96,424
Interest on Long-Term Debt	(63,813)	(45,123)	(42,180)	(39,361)	(24,642
Total Governmental activities	\$ (4,429,542)	\$ (4,287,842)	\$ (5,192,469)	\$ (5,200,000)	\$ (5,498,229
Business-type activities:					
Water and sewer	549,251	1,161,313	696,654	771,092	614,898
Stormwater	123,053	104,307	128,589	134,809	122,555
Total Business-type activities	\$ 672,304	\$ 1,265,620	\$ 825,243	\$ 905,901	\$ 737,453
Total net program (expense) revenue	\$ (3,757,238)	\$ (3,022,222)	\$ (4,367,226)	\$ (4,294,099)	\$ (4,760,776
General revenues and transfers					
Governmental activities:					
Taxes:					
Property taxes, levied for general purposes	\$ 2,686,039	\$ 2,708,328	\$ 2,746,614	\$ 2,843,427	\$ 2,900,887
Other taxes	241,978	1,269	1,962	1,770	
Grants and contributions not restricted to specific programs	2,866,578	3,015,823	3,324,876	3,454,666	3,618,849
Investment earnings, unrestricted	28,944	33,256	55,155	130,712	210,225
Miscellaneous	60,260	45,676	85,565	58,164	137,890
Transfers	-	-	-	-	-
Total governmental activities general revenues and transfers	5,883,799	5,804,352	6,214,172	6,488,739	6,867,851
Business-type activities:					
Water and sewer:					
Investment earnings, unrestricted	26,719	20,484	23,915	52,293	104,442
Miscellaneous					
Transfers	-	-	-	-	-
Stormwater:					
Transfers	 -	 	 -	 -	 -
Total business-type activities general revenues and transfers	 26,719	20,484	 23,915	 52,293	104,442
Total primary government	\$ 5,910,518	\$ 5,824,836	\$ 6,238,087	\$ 6,541,032	\$ 6,972,293
Change in Net Position					
Governmental activities	1,454,257	1,516,510	1,021,703	1,288,739	1,369,622
Business-type activities	699,023	1,286,104	849,158	958,194	841,895
Total Change in Net Position	\$ 2,153,280	\$ 2,802,614	\$ 1,870,861	\$ 2,246,933	\$ 2,211,517

Fund Balance of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

		2010		2011		2012		2013		2014
Fund Balance										
General Fund										
Nonspendable:										
Prepaid items	\$	6,712	\$	4,001	\$	40,998	\$	32,815	\$	5,589
Restricted:										
Stabilization by State Statute		638,982		800,097		784,361		798,295		856,550
Streets - Powell Bill		777,708		807,383		640,176		642,492		646,500
Public Safety		64,482		126,671		294,957		345,245		133,508
Assigned:										
Economic Development		275,000		287,120		306,036		331,036		356,036
Capital		-		-		-		-		-
Subsequent Year's Expenditure		237,740		465,394		136,700		37,300		7,363
Unassigned		5,397,050		4,297,226		4,675,575		5,175,320		6,123,899
Total general fund	\$	7,397,674	\$	6,787,892	\$	6,878,803	\$	7,362,503	\$	8,129,445
All other governmental funds										
Restricted:										
Stabilization by State Statute	\$	30,428	\$	1,319	\$	_	\$	_	\$	-
Assigned:										
Capital Project Fund		334,092		1,013,938		1,192,404		196,084		-
Total all other governmental funds		364,520	\$	1,015,257	s	1,192,404	\$	196,084	s	
		2015		2016		2017		2018		2019
Fund Balance										
General Fund										
Nonspendable:										
Prepaid items	\$	5,501	\$	1,431	\$	23,941	\$	136,118	\$	15,824
Restricted:										,
Stabilization by State Statute		996,555		1,138,833		1,043,101		1,119,896		1,695,177
Streets - Powell Bill		719,991		727,345		661,346		691,017		1,695,177 626,977
Streets - Powell Bill Public Safety										1,695,177
Streets - Powell Bill Public Safety Assigned:		719,991 327,267		727,345 203,615		661,346 127,304		691,017 98,552		1,695,177 626,977 174,723
Streets - Powell Bill Public Safety Assigned: Economic Development		719,991 327,267 375,191		727,345 203,615 441,691		661,346 127,304 511,191		691,017 98,552 577,134		1,695,177 626,977 174,723
Streets - Powell Bill Public Safety Assigned: Economic Development Capital		719,991 327,267		727,345 203,615		661,346 127,304		691,017 98,552		1,695,177 626,977 174,723 606,621 2,819,198
Streets - Powell Bill Public Safety Assigned: Economic Development		719,991 327,267 375,191		727,345 203,615 441,691		661,346 127,304 511,191		691,017 98,552 577,134		1,695,177 626,977 174,723
Streets - Powell Bill Public Safety Assigned: Economic Development Capital Subsequent Year's Expenditure	S	719,991 327,267 375,191 894,695	s	727,345 203,615 441,691 1,614,896	S	661,346 127,304 511,191 3,014,232	\$	691,017 98,552 577,134 3,027,481	\$	1,695,177 626,977 174,723 606,621 2,819,198 119,469
Streets - Powell Bill Public Safety Assigned: Economic Development Capital Subsequent Year's Expenditure Unassigned Total general fund All other governmental funds	S	719,991 327,267 375,191 894,695 5,925,258	\$	727,345 203,615 441,691 1,614,896 5,858,299	S	661,346 127,304 511,191 3,014,232 5,537,795	\$	691,017 98,552 577,134 3,027,481 5,429,516	\$	1,695,177 626,977 174,723 606,621 2,819,198 119,469 3,984,040
Streets - Powell Bill Public Safety Assigned: Economic Development Capital Subsequent Year's Expenditure Unassigned Total general fund All other governmental funds Restricted:		719,991 327,267 375,191 894,695 5,925,258		727,345 203,615 441,691 1,614,896 5,858,299		661,346 127,304 511,191 3,014,232 5,537,795		691,017 98,552 577,134 3,027,481 5,429,516		1,695,177 626,977 174,723 606,621 2,819,198 119,469 3,984,040
Streets - Powell Bill Public Safety Assigned: Economic Development Capital Subsequent Year's Expenditure Unassigned Total general fund All other governmental funds Restricted: Stabilization by State Statute	s s	719,991 327,267 375,191 894,695 5,925,258	s s	727,345 203,615 441,691 1,614,896 5,858,299	\$	661,346 127,304 511,191 3,014,232 5,537,795	s	691,017 98,552 577,134 3,027,481 5,429,516	s	1,695,177 626,977 174,723 606,621 2,819,198 119,469 3,984,040
Streets - Powell Bill Public Safety Assigned: Economic Development Capital Subsequent Year's Expenditure Unassigned Total general fund All other governmental funds Restricted:		719,991 327,267 375,191 894,695 5,925,258		727,345 203,615 441,691 1,614,896 5,858,299		661,346 127,304 511,191 3,014,232 5,537,795		691,017 98,552 577,134 3,027,481 5,429,516		1,695,177 626,977 174,723 606,621 2,819,198 119,469 3,984,040
Streets - Powell Bill Public Safety Assigned: Economic Development Capital Subsequent Year's Expenditure Unassigned Total general fund All other governmental funds Restricted: Stabilization by State Statute Assigned:		719,991 327,267 375,191 894,695 5,925,258		727,345 203,615 441,691 1,614,896 5,858,299		661,346 127,304 511,191 3,014,232 5,537,795		691,017 98,552 577,134 3,027,481 - 5,429,516 11,079,714		1,695,177 626,977 174,723 606,621 2,819,198 119,469 3,984,040

Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years

(modified accrual basis of accounting)

	2010 2011		2011	2012		2013		2014	
Revenues									
Ad Valorem Taxes	\$ 2,740,687	\$	2,718,590	\$	2,751,071	\$	2,752,837	\$	2,848,905
Other Taxes and Licenses	-		-		-		-		-
Unrestricted Intergovernmental	2,019,255		2,103,598		2,433,305		2,500,351		2,571,272
Restricted Intergovernmental	507,012		922,655		723,920		562,783		402,617
Licenses and Permits	53,425		96,924		97,968		146,546		232,618
Sales and Services	933,738		943,284		899,359		889,375		898,514
Investment Earnings	44,823		35,503		23,258		17,548		14,287
Miscellaneous	115,135		36,076		44,494		48,259		285,060
Total Revenues	6,414,075		6,856,630		6,973,375		6,917,699		7,253,273
Expenditures									
General Government	870,127		901,607		952,169		1,263,430		1,145,411
Public Safety	1,916,452		2,180,750		2,271,801		2,255,128		2,424,384
Public Works	519,641		729,916		846,889		815,423		793,030
Sanitation	686,145		699,360		740,371		731,280		748,514
Cultural and Recreation	856,317		869,126		903,314		807,290		712,622
Community Promotions	62,317		374,040		206,345		61,327		61,088
Capital Outlay	1,492,510		806,660		2,532,869		1,230,603		469,816
Debt Service:	1,472,310		800,000		2,332,607		1,230,003		402,010
Principal	202,354		237,683		214,413		187,404		231,263
Interest	42,747		47,689		68,302		78,434		70,457
Total Expenditures	 6,648,610		6,846,831		8,736,473		7,430,319		6,656,585
Total Expenditures	 0,048,010		0,840,831	-	8,/30,4/3		7,430,319		0,030,383
Excess of Revenues Over (Under)									
Expenditures	(234,535)		9,799		(1,763,098)		(512,620)		596,688
Other Financing Sources (Uses), Net									
Operating Transfers	31,156		31,156		31,156		-		170,254
Proceeds from Issuance of Debt	1,260,000		-		2,000,000		-		-
Insurance Recovery	-		-		-		-		-
Sale of Capital Assets	-		-		-		-		-
Restricted Donation & Fee In-lieu	 <u> </u>		-		-		-		
Total Change in Fund Balance	\$ 1,056,621	\$	40,955	\$	268,058	\$	(512,620)	\$	766,942
Debt Service as a Percentage of	4.7501		4.7007		4.500		4.0001		4.0007
Noncapital Expenditures	4.75%		4.72%		4.56%		4.29%		4.88%

	 2015	2016		2017		2018			2019
Revenues	 2 (01.221	_	2 512 056						
Ad Valorem Taxes	\$ 2,694,321	\$	2,712,076	\$	2,749,483	\$	2,845,328	\$	2,893,656
Other Taxes and Licenses	241,978		1,269		1,962		1,770		2 (10 040
Unrestricted Intergovernmental	2,866,578		3,015,823		3,324,876		3,454,666		3,618,849
Restricted Intergovernmental	865,677		428,387		382,222		672,182		618,234
Licenses and Permits	9,290		12,440		18,085		18,015		12,825
Sales and Services	950,547		971,388		978,778		996,528		1,043,577
Investment Earnings	29,095		39,547		66,809		131,603		224,986
Miscellaneous	 50,569		34,580		92,086		61,927		161,871
Total Revenues	7,708,055		7,215,510		7,614,301		8,182,019		8,573,998
Expenditures									
General Government	1,118,207		1,169,373		1,194,693		1,370,344		1,445,494
Public Safety	2,263,218		2,371,661		2,277,393		2,352,153		2,939,951
Public Works	695,746		728,270		788,192		762,947		834,060
Sanitation	768,301		764,780		770,273		798,534		826,516
Cultural and Recreation	618,871		800,747		789,375		836,989		823,275
Community Promotions	299,845		63,788		65,635		99,308		96,424
Capital Outlay	116,711		459,717		660,467		1,634,372		1,144,104
Debt Service:									
Principal	678,350		105,263		105,263		105,263		1,412,281
Interest	63,813		45,123		42,180		39,361		24,642
Total Expenditures	6,623,062		6,508,722		6,693,471		7,999,271		9,546,747
Excess of Revenues Over (Under)									
Expenditures	1,084,993		706,788		920,830		182,748		(972,749)
Other Financing Sources (Uses), Net									
Operating Transfers	-		-		-		-		-
Proceeds from Issuance of Debt	-		-		-		-		-
Insurance Recovery	30,020		-		-		-		-
Sale of Capital Assets	-		14,414		11,970		25,190		4,240
Restricted Donation & Fee In-lieu	 -		20,450		-		=		-
Total Change in Fund Balance	\$ 1,115,013	\$	741,652	\$	932,800	\$	207,938	8	(968,509)
Debt Service as a Percentage of								·	
Noncapital Expenditures	11.41%		2.49%		2.44%		2.27%		17.10%

General Governmental Tax Revenues by Source Last Ten Fiscal Years (modified accrual basis of accounting)

Fiscal Year	Property Tax	Sales Tax	Utility Franchise/Sales Tax	Beer and Wine Tax	Solid Waste Disposal Tax	Total
2010	2,740,687	1,443,215	561,331	13,960	6,670	4,765,863
2011	2,718,590	1,492,971	566,432	43,475	6,686	4,828,154
2012	2,751,071	1,811,266	571,868	49,610	7,818	5,191,633
2013	2,752,837	1,858,454	594,351	46,762	6,524	5,258,928
2014	2,848,905	1,926,888	592,901	50,729	7,086	5,426,509
2015	2,694,321	2,102,948	706,795	56,021	7,580	5,567,665
2016	2,712,076	2,278,213	684,623	52,137	7,682	5,734,731
2017	2,749,483	2,604,025	665,798	54,106	8,029	6,081,441
2018	2,845,328	2,737,471	663,770	52,430	8,042	6,307,041
2019	2,893,656	2,903,534	662,043	52,304	8,994	6,520,531
Change from 2010 to 2019	5.58%	101.19%	17.94%	274.67%	34.84%	36.82%

In North Carolina, property tax would be considered an own-source revenue. Information about the tax rate and assessed value is found in the Revenue Capacity tables in the Statistical Section. Archdale's tax rate is .29 per \$100 of assessed valuation.

Sales tax revenue is distributed to Archdale from Randolph County under the per capita distribution formula and from Guilford County under the ad valorem distribution formula.

Beginning with FY 2015, the utilities franchise tax changed to a utility sales tax. The general sales tax rate was applied to sales of electricity and natural gas, and a portion of these sales taxes was distributed to cities and towns as a shared revenue.

A city or county is eligible to share in beer or wine excise tax revenues if beer or wine may legally be sold within its boundaries.

Assessed and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

	Real Property		Personal Public Service Real Property Property Companies Total						Ratio of Total Assessed Value	Property Tax Rate
Fiscal	Assessed	Estimated Actual	Assessed	Assessed	Assessed	Estimated Actual	to Total Estimated	(per \$100 Assessed		
Year	Value	Value (1)	Value (2)	Value (3)	Value	Value	Actual Value	Value)		
2010	775,389,838	777,271,732	162,585,464	18,493,319	956,468,621	958,350,515	99.80%	0.29		
2011	777,775,920	751,345,404	159,968,400	19,177,405	956,921,725	930,491,209	102.84%	0.29		
2012	780,325,294	743,448,143	149,029,682	14,100,541	943,455,517	906,578,366	104.07%	0.29		
2013	781,624,386	748,982,925	145,113,428	17,589,083	944,326,897	911,685,436	103.58%	0.29		
2014	783,473,997	799,128,283	174,719,916	16,711,604	974,905,517	990,559,803	98.42%	0.29		
2015	749,809,892	761,132,728	171,237,213	14,918,109	935,965,214	947,288,050	98.80%	0.29		
2016	751,848,348	779,060,399	179,534,765	17,419,470	948,802,583	976,014,634	97.21%	0.29		
2017	757,198,427	816,270,140	188,627,763	17,542,010	963,368,200	1,022,439,913	94.22%	0.29		
2018	767,317,418	851,139,716	201,499,095	23,840,039	992,656,552	1,076,478,850	92.21%	0.29		
2019	778,194,445	818,059,864	210,739,803	25,626,442	1,014,560,690	1,054,426,109	96.22%	0.29		

Sources: Randolph County Tax Department and the Finance Departments for Randolph and Guilford Counties.

A revaluation of all property is required every eight (8) years by state statute.

Real property in Randolph County was revalued on January 1, 2019.

Real property in Guilford County was revalued on January 1, 2017.

- (1) The estimated market value for real property is calculated by dividing the assessed value by an assessment-to-sales ratio determined by the North Carolina Department of Revenue. The ratio is based on actual property sales that took place during the fiscal year.
- (2) Personal property is appraised each year and assessed at 100% of appraised value.
- (3) Public Service Companies valuations are provided by the North Carolina Department of Revenue.

Public Service Companies assessed value as a percentage of actual value is 100%.

Note: Beginning in 2014, the NCDMV began the Tax & Tag Together Program through which taxes on registered motor vehicles were collected at the time of vehicle registration renewal. Previously, county governments were collecting taxes on registered motor vehicles, and these taxes were due three months after the registration renewal. During the period in FY 2014 in which the Tax & Tag system was implemented, registered motor vehicle taxes were collected by Randolph County, Guilford County, and the NCDMV. The Tax & Tag Program was fully implemented in FY 2015.

Ratio of Assessed Value to Estimated Actual Value of Real Property

Fiscal	Randolph	Guilford
Year	County	County
2010	100.00%	92.60%
2011	103.72%	97.48%
2012	105.00%	103.72%
2013	104.50%	99.60%
2014	98.00%	99.50%
2015	98.60%	95.67%
2016	96.47%	97.77%
2017	92.57%	99.75%
2018	90.00%	94.74%
2019	95.26%	91.41%

Property Tax Rates - Direct and Overlapping Governments (Per \$100 of Assessed Value) Last Ten Fiscal Years

		R	andolph Coun	ty		Guilford County				
Fiscal Year	City of Archdale	Randolph County	Guil-Rand Fire District	Archdale Trinity School District	Combined Tax Rate	City of Archdale	Guilford County	Guil-Rand Fire District	Combined Tax Rate	
2010	0.29	0.5550	0.1000	0.090	1.0350	0.29	0.7374	0.1000	1.1274	
2011	0.29	0.5860	0.1000	0.090	1.0660	0.29	0.7374	0.1000	1.1274	
2012	0.29	0.5860	0.1000	0.090	1.0660	0.29	0.7824	0.1056	1.1780	
2013	0.29	0.5860	0.1200	0.090	1.0860	0.29	0.7804	0.1200	1.1904	
2014	0.29	0.6100	0.1200	0.0954	1.1154	0.29	0.7700	0.1200	1.1800	
2015	0.29	0.6550	0.1262	0.0954	1.1666	0.29	0.7600	0.1200	1.1700	
2016	0.29	0.6550	0.1262	0.0954	1.1666	0.29	0.7550	0.1200	1.1650	
2017	0.29	0.6525	0.1262	0.0954	1.1641	0.29	0.7550	0.1200	1.1650	
2018	0.29	0.6525	0.1262	0.0954	1.1641	0.29	0.7305	0.1200	1.1405	
2019	0.29	0.6525	0.1500	0.0954	1.1879	0.29	0.7305	0.1466	1.1671	

Source: Randolph and Guilford County Finance Departments. The majority of Archdale is in Randolph County.

Principal Taxpayers For the Year Fiscal Years Ended June 30, 2019 and 2010

		Fiscal Year 2018				
Taxpayer	Type of Enterprise	_	Assessed Valuation	Percent of Total Assessed Valuation		
Sealy Inc.	Mattress Manufacturer	\$	23,468,750	2.24%		
Hafele America Co	Architectural Hardware Manufacturer		18,783,268	1.80%		
J L Darr & Son	Real Estate Developer/Contractor		18,492,591	1.77%		
Thomas Built Buses	Bus Manufacturer		15,877,600	1.52%		
BMA Brookwood Apartments LLC	Property Management/Rental		8,493,640	0.81%		
Salem Leasing Corp	Trailer Rental/Leasing Services		8,424,182	0.81%		
Daly GC, Inc.	Hotel Developer/Management		8,390,425	0.80%		
Ace Avant Concrete	Concrete Construction		6,811,335	0.65%		
Duke Energy Corp	Utility		6,728,155	0.64%		
PST Properties	Property Management/Rental		6,066,680	0.58%		
Total		\$	121,536,626	11.63%		

		Fiscal Year 2009				
Taxpayer	Type of Enterprise	 Assessed Valuation	Percent of Total Assessed Valuation			
Sealy Inc.	Mattress Manufacturer	\$ 34,843,826	3.64%			
J L Darr & Son	Real Estate Developer/Contractor	16,079,288	1.68%			
Thomas Built Buses	Bus Manufacturer	15,774,487	1.65%			
Hafele America Co	Architectural Hardware Manufacturer	11,747,502	1.23%			
Walker, Billy R.	Real Estate Developer/Contractor	11,678,800	1.22%			
North State Telephone	Communications	9,236,409	0.97%			
BMA Brookwood Apartments LLC	Property Management/Rental	8,413,890	0.88%			
Daly GC, Inc.	Hotel Developer/Management	7,885,111	0.82%			
Alexandra Holdings, Inc.	Real Estate Developer/Management	6,168,990	0.64%			
United Furniture Industries NC	Furniture Manufacturer	 3,917,070	0.41%			
Total		\$ 125,745,373	13.15%			

Source: Randolph County Tax Department.

Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal	Net Tax	Collection w		Collect in Subsec		Total Tax	Total Tax Collections to	Outstanding Delinquent	
Year	Levy	Amount	Percent	Years		Collections	Net Tax Levy	Taxes	
2010	\$ 2,773,763	\$ 2,729,369	98.40%	\$	43,173	\$ 2,772,542	99.96%	\$ 1,221	
2011	\$ 2,777,288	\$ 2,722,238	98.02%	\$	54,454	\$ 2,776,692	99.98%	\$ 596	
2012	\$ 2,739,467	\$ 2,697,923	98.48%	\$	41,004	\$ 2,738,927	99.98%	\$ 540	
2013	\$ 2,740,540	\$ 2,702,840	98.62%	\$	37,409	\$ 2,740,249	99.99%	\$ 291	
2014	\$ 2,827,226	\$ 2,802,234	99.12%	\$ 2	23,842	\$ 2,826,076	99.96%	\$ 1,150	
2015	\$ 2,714,299	\$ 2,703,831	99.61%	\$	9,985	\$ 2,703,831	99.61%	\$ 483	
2016	\$ 2,751,528	\$ 2,743,898	99.72%	\$	6,841	\$ 2,743,898	99.72%	\$ 789	
2017	\$ 2,793,767	\$ 2,785,319	99.70%	\$	6,420	\$ 2,785,319	99.70%	\$ 2,028	
2018	\$ 2,878,704	\$ 2,869,950	99.70%	\$	5,313	\$ 2,869,950	99.70%	\$ 3,441	
2019	\$ 2,942,226	\$ 2,924,573	99.40%	N/A	Λ	\$ 2,924,573	99.40%	\$ 17,653	

Source: City of Archdale audited financial statements.

City of Archdale property taxes are collected by the Randolph County and Guilford County Tax Departments.

Net Tax Levy shown above includes taxes levied on all property.

On average, 99.49% of the net levy on property excluding registered motor vehicles is collected in the current year.

Computation of Legal Debt Margin and Actual Debt Last Ten Fiscal Years

Fiscal Year	Assessed Valuation	Legal Debt Limit	Installment Debt	Legal Debt Margin	Ratio of Outstanding Debt to Debt Limit
2010	956,468,621	76,517,490	966,119	75,551,371	1.263%
2011	956,921,725	76,553,738	1,039,500	75,514,238	1.358%
2012	943,455,517	75,476,441	2,825,087	72,651,354	3.743%
2013	944,326,897	75,546,152	2,637,683	72,908,469	3.491%
2014	974,905,517	77,992,441	2,406,420	75,586,021	3.085%
2015	935,965,214	74,877,217	1,728,070	73,149,147	2.308%
2016	948,802,583	75,904,207	1,622,807	74,281,400	2.138%
2017	963,368,200	77,069,456	1,517,543	75,551,913	1.969%
2018	992,656,552	79,412,524	1,412,280	78,000,244	1.778%
2019	1,014,560,690	81,164,855	4,757,577	-	5.862%

Under North Carolina General Statutes, the net debt of the City is not to exceed eight percent (8%) of the assessed value of property subject of taxation by the City. All debt issued for Archdale's governmental activities has been installment contract financing, where the financed asset is collateral for the debt.

Excludes business-type activities. Outstanding debt in business-type activities, including amounts due under interlocal agreements, is \$4,757,577. Including business-type activities, the legal debt margin for the City is \$76,407,278, with a ratio of outstanding debt to debt limit of 5.86.%.

Computation of Direct and Overlapping Governmental Activities Debt June 30, 2019

Jurisdiction	Outstanding Debt	Percentage Applicable to Archdale	Amount Applicable to Archdale
Randolph County Installment financing debt Total direct debt	\$ 9,330,954 9,330,954	8.86%	\$ 827,161
Guilford County General obligation bonds-utility General obligation bonds-other Unamortized bond premium Limited obligation bonds Installment financing debt Total direct debt	997,777 685,342,223 81,550,915 16,845,000 - 784,735,915	0.06%	462,050
Subtotal, overlapping debt			1,289,211
City of Archdale Installment financing debt			
Total direct and overlapping debt			\$ 1,289,211

Sources: Outstanding debt and assessed value data provided by each governmental unit. Includes all governmental activities debt. Residents and businesses located within the City of Archdale boundaries are also in Randolph or Guilford County. Some businesses may extend into both counties. The purpose of this schedule is recognize that the entire debt burden borne by the residents and businesses should be taken into account when calculating the government's ability to issue and repay long-term debt.

The percentage of overlapping debt applicable to the City of Archdale is estimated using taxable assessed value information. Property tax is the largest governmental activities revenue source for these units and the rates are adopted by the governing boards in their annual budgets.

Outstanding Debt Ratios Last Ten Fiscal Years

Governmental Activities Business-type Activities

Fiscal Year	Installment Financing	Outstanding Debt per Capita	Agreements and Installment Financing	Outstanding Debt per Capita	Total Primary Government Debt	Ratio of Outstanding Debt to Personal Income	Total Outstanding Debt per Capita
2010	1,277,183	129	6,569,418	666	7,846,601	2.32%	795
2011	1,039,500	91	11,280,862	985	12,320,362	3.04%	1,076
2012	2,825,087	244	10,712,293	925	13,537,380	3.19%	1,169
2013	2,637,683	227	9,851,206	849	12,488,889	2.90%	1,077
2014	2,406,420	205	9,019,177	768	11,425,597	2.57%	973
2015	1,728,070	146	8,180,635	690	9,908,705	2.13%	836
2016	1,622,807	136	7,335,393	614	8,958,200	1.84%	749
2017	1,517,543	125	6,483,268	536	8,000,811	1.56%	661
2018	1,412,281	117	5,624,059	465	7,036,340	1.37%	581
2019	-	-	4,757,577	391	4,757,577	0.92%	391

Population data is shown on the Demographic Statistics schedule.

Personal income was determined by multiplying population by per capita income, as shown on the Demographic Statistics schedule.

Percentages for 2018 and 2019 were calculated using personal income amounts for 2017, the last year data is available.

Demographic Statistics Last Ten Fiscal Years

Fiscal Year	Archdale Population (1)	Greensboro- High Point MSA Population (2)	Total Personal Income (2) (Thousands of Dollars)	Per Capita Income (2)	Unemployment Rate (3)	Archdale- Trinity Public School Enrollment (4)
2010	9,868	725,192	24,871,452	34,296	11.5%	5,086
2011	11,450	730,531	25,856,828	35,395	11.0%	5,078
2012	11,582	736,065	26,973,441	36,645	10.2%	5,117
2013	11,597	741,065	27,487,660	37,092	9.1%	5,051
2014	11,746	746,593	28,207,761	37,782	6.8%	4,951
2015	11,852	752,157	29,532,092	39,263	6.3%	4,892
2016	11,954	756,564	30,837,300	40,760	5.2%	4,869
2017	12,105	761,184	32,240,900	42,356	4.7%	4,790
2018	12,105	767,711	(5)	(5)	4.1%	4,707
2019	12,168	(5)	(5)	(5)	3.6%	4,591

- Source: (1) Office of Budget and Management for the State of North Carolina July 1, 2018 estimate is 12,168.
 (2) Bureau of Economic Analysis Information for the Greensboro-High Point Metropolitan Statistical Area.
 (3) Bureau of Labor Statistics, Unemployment Rates for Metropolitan Areas, Annual Average Rankings
 The September 2018 unemployment rate, not seasonally adjusted, is 3.6%
 (4) Randolph County School Administration.

 - (5) Information is unavailable.

Principal Employers For the Year Fiscal Year Ended June 30, 2019 and 2010

	Fiscal Year 2019]	Percentage of Randolph County
Employer	Type of Enterprise	Number of Employees	i.	Total Employment
Thomas Built Buses	Bus Manufacturer	1,845	*	2.733%
United Furniture of NC, LLC	Furniture Manufacturer	405	*	0.600%
Sealy, Inc.	Mattress Manufacturer	380		0.563%
Ace/Avant Concrete Construction Co., Inc.	Concrete Construction	265		0.393%
Hafele America Company	Architectural Hardware Manufacturer	261		0.387%
Randolph County Schools	Public School System	174	**	0.258%
Dar/Ran Furniture Industries, Inc.	Furniture Manufacturer	162		0.240%
Stickley Fine Upholstery	Furniture Manufacturer	153		0.227%
Hubbell Industrial Controls, Inc.	Commercial Equipment	145		0.215%
Hendrix Batting Company, Inc.	Cotton Batting Manufacturer	140		0.207%
	Fiscal Year 2010			
		Number of		
Employer	Type of Enterprise	Employees	į.	
Thomas Built Buses	Bus Manufacturer	1,250	*	2.066%
Sealy	Mattress Manufacturer	500		0.826%
United Furniture	Furniture Manufacturer	400	*	0.649%
Hafele America Co.	Architectural Hardware Manufacturer	185		0.300%
Hendrix Batting Co.	Cotton Batting Manufacturer	180		0.292%
Stickley Furniture Company	Furniture Manufacturer	165	**	0.268%
Randolph County Schools	Public School System Furniture Manufacturer	128 130	-11-	0.208%
Dar/Ran Furniture Industries, Inc.		130		0.211% 0.187%
Wayne Industries Hubbell Industrial Controls, Inc.	Upholstery Manufacturer	110		0.178%
Thoogh madshar Collifols, Ilic.	Commercial Equipment	110		0.1/070

Information for 2019 Principal Employers provided by Randolph County Economic Development Corporation (RCEDC). Information on Randolph County's total employment data obtained from the NC Department of Commerce Labor and Economic Analysis Division.

RCEDC reports the approximate number of employees in Archdale's industrial base is 4,848.

^{*} Thomas Built Buses is partially located in High Point and United Furniture Co. is partially located in Trinity.

^{**} Information for 3 elementary schools located within Archdale city limits. 2019 RCS employee numbers include full-time employees only.

CITY OF ARCHDALE, NORTH CAROLINA
Operating Indicators by Function
Last Ten Fiscal Years

	2010	2011	2012	2013	2014
Public Safety:					
Calls for Service	11,018	11,897	12,553	11,844	12,473
Traffic Accidents	504	404	387	323	281
Vice/Narcotic Calls	45	70	64	117	76
Animal Control Calls	508	598	625	676	561
Planning & Zoning:					
Zoning Permits Issued	90	95	101	76	92
Complaints Investigated	301	206	216	282	144
Zoning Cases Prepared	8	8	16	14	7
Public Works:					
Leaf & Limb Pick-Up	Yes	Yes	Yes	Yes	Yes
Culture and Recreation:					
Summer Camp Participants	81	70	55	89	96
Youth Athletic Program Participants	934	923	910	842	777
Adult Athletic Program Participants					
After School Program Participants	34	35	27	42	34
Senior Adult Participants			100	55	60
Utility System:					
Number of Water Accounts Billed - June	4,900	4,730	4,749	4,740	4,767
Gallons of Water Billed	252,411,590	257,926,281	254,446,067	254,268,107	250,304,784
Sewer Treatment Gallons	355,098,272	313,184,191	330,957,427	362,545,843	405,278,915
Public Safety:					
-					
Calls for Service Traffic Accidents	13,340 497	12,633 531	13,426 521	12,855 522	12,570 523
Vice/Narcotic Calls	72	71	164	208	158
Animal Control Calls	720	617	553	562	720
Planning & Zoning:					
Zoning Permits Issued	101	110	78	113	78
Complaints Investigated	109	149	186	128	257
Zoning Cases Prepared	11	15	28	11	12
Public Works:					
Leaf & Limb Pick-Up	Yes	Yes	Yes	Yes	Yes
Culture and Recreation:					
Summer Camp Participants	80	95	155	111	119
Youth Athletic Program Participants	795	768	754	789	770
Adult Athletic Program Participants	145	140	185	262	260
After School Program Participants	38	52	64	53	66
Senior Adult Participants	102	100	308	327	373
Utility System:					
Number of Water Accounts Billed - June	4,800	4,856	4,889	4,937	4,956
Gallons of Water Billed	255,853,844	245,930,570	246,531,294	246,538,860	258,433,555
Sewer Treatment Gallons	347,241,401	402,390,122	357,753,810	333,062,023	457,548,961

Sources: City Departments.

Full-Time City Government Employees by Function Last Ten Fiscal Years

	2010	2011	2012	2013	2014
General Government	9	9	9	10	11
Public Safety:					
Sworn Officers	25	25	25	25	25
Civilian	6	6	6	6	6
Public Works	6	6	5	5	5
Cultural & Recreation	8	8	8	8	8
General Fund	54	54	53	54	55
Enterprise Fund	11	12	12	10	10
City Total	65	66	65	64	65

	2015	2016	2017	2018	2019
0 10	15	15.5	17	17	1.7
General Government	15	15.5	17	17	17
Public Safety:					
Sworn Officers	25	25	25	25	25
Civilian	6	6	6	6	6
Public Works	5	3.5	4.5	4.5	4.5
Cultural & Recreation	6	6	6	6	6
General Fund	57	56	58.5	58.5	58.5
Enterprise Fund	10	11	10.5	10.5	10.5
City Total	67	67	69	69	69

Source: City of Archdale budget.

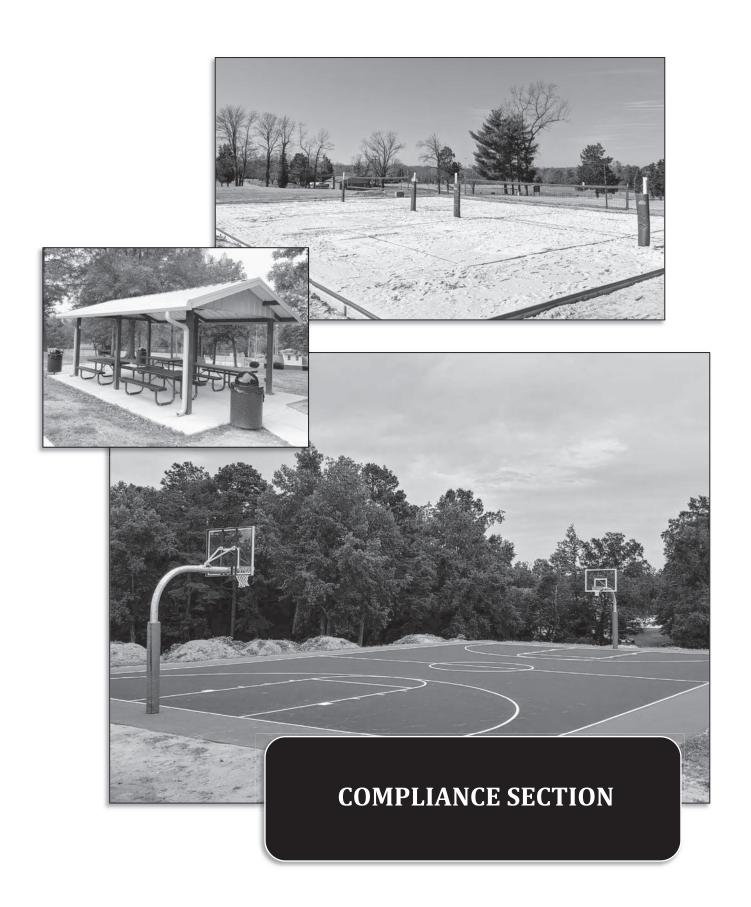
This schedule includes only regular employees that work 30 or more hours per week on a continuous basis. In addition, there are many seasonal part-time employees for summer camp and after-school care in the cultural and recreation service area.

CITY OF ARCHDALE, NORTH CAROLINA Capital Asset Statistics by Function/Program Last Ten Fiscal Years

	2010	2011	2012	2013	2014
Municipal Facilities:	8	8	8	8	8
Public Safety:					
Police Vehicles	26	29	27	28	28
Public Works:					
Streets (Miles-Paved)	48.74	48.74	48.86	48.86	48.86
Streets (Miles-Unpaved)	2.24	2.24	2.24	2.24	2.24
Sidewalks (Linear Feet)	26,717	26,717	29,137	29,137	38,579
Culture and Recreation:					
Park Acreage	97.5	97.5	97.5	101.0	101.0
Tennis Courts	4	4	4	4	4
Ball Fields	6	6	6	6	6
Playgrounds	3	3	3	3	3
Picnic Shelters	2	2	2	2	2
Greenways (Linear Feet)	13,728	13,728	13,728	13,834	13,834
Utility System:					
Pump Stations	9	9	9	9	9
	2015	2016	2017	2018	2019
Municipal Facilities:	2015	2016	2017 8	2018 9	2019
Public Safety: Police Vehicles	8	8	8	9	9
Public Safety: Police Vehicles	8	8	8	9	9
Public Safety: Police Vehicles Public Works:	27	8	32	9	9
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved)	8 27 50.98	8 31 51.82	32 53.37	9 30 53.37	9 30 53.37
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet)	50.98 1.24	8 31 51.82 1.24	53.37 1.24	9 30 53.37 1.32	9 30 53.37 1.32
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet)	50.98 1.24	8 31 51.82 1.24	53.37 1.24	9 30 53.37 1.32	9 30 53.37 1.32
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet) Culture and Recreation:	50.98 1.24 38,579	51.82 1.24 39,369	53.37 1.24 43,466	9 30 53.37 1.32 43,510	9 30 53.37 1.32 43,510
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet) Culture and Recreation: Park Acreage	50.98 1.24 38,579	51.82 1.24 39,369	53.37 1.24 43,466	9 30 53.37 1.32 43,510	9 30 53.37 1.32 43,510
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet) Culture and Recreation: Park Acreage Tennis Courts	50.98 1.24 38,579	51.82 1.24 39,369 101.0 4	53.37 1.24 43,466	9 30 53.37 1.32 43,510	9 30 53.37 1.32 43,510
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet) Culture and Recreation: Park Acreage Tennis Courts Ball Fields	50.98 1.24 38,579 101.0 4 6	51.82 1.24 39,369 101.0 4	53.37 1.24 43,466 101.0 4 6	9 30 53.37 1.32 43,510 101.0 4 6	9 30 53.37 1.32 43,510 101.4 4 6
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet) Culture and Recreation: Park Acreage Tennis Courts Ball Fields Playgrounds	50.98 1.24 38,579 101.0 4 6	51.82 1.24 39,369 101.0 4	53.37 1.24 43,466 101.0 4 6	9 30 53.37 1.32 43,510 101.0 4 6 3	9 30 53.37 1.32 43,510 101.4 4 6 3
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet) Culture and Recreation: Park Acreage Tennis Courts Ball Fields Playgrounds Sand Volleyball Courts	50.98 1.24 38,579 101.0 4 6	51.82 1.24 39,369 101.0 4 6 3	53.37 1.24 43,466 101.0 4 6 3	9 30 53.37 1.32 43,510 101.0 4 6 3	9 30 53.37 1.32 43,510 101.4 4 6 3 2
Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet) Culture and Recreation: Park Acreage Tennis Courts Ball Fields Playgrounds Sand Volleyball Courts Picnic Shelters	50.98 1.24 38,579 101.0 4 6 3	51.82 1.24 39,369 101.0 4 6 3	53.37 1.24 43,466 101.0 4 6 3	9 30 53.37 1.32 43,510 101.0 4 6 3 - 2	9 30 53.37 1.32 43,510 101.4 4 6 3 2 5
Public Safety: Police Vehicles Public Works: Streets (Miles-Paved) Streets (Miles-Unpaved) Sidewalks (Linear Feet) Culture and Recreation: Park Acreage Tennis Courts Ball Fields Playgrounds Sand Volleyball Courts Picnic Shelters Greenways (Linear Feet)	50.98 1.24 38,579 101.0 4 6 3	51.82 1.24 39,369 101.0 4 6 3	53.37 1.24 43,466 101.0 4 6 3	9 30 53.37 1.32 43,510 101.0 4 6 3 - 2	9 30 53.37 1.32 43,510 101.4 4 6 3 2 5

Sources: City Departments.

Miles of Streets from Powell Bill Reports.





REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Independent Auditors' Report

To the Honorable Mayor and Members of the City Council City of Archdale, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Archdale, North Carolina, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprises the City of Archdale's basic financial statements, and have issued our report thereon dated November 27, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City of Archdale's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Archdale's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City of Archdale's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could

have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

November 27, 2019

Cannon & Company, S. L. P.

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS For the Year Ended June 30, 2019

Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Federal Expenditures (Direct and Passed Through)	State Expenditures (Direct and Passed Through)
Federal Grants:			
Cash Programs:			
U.S. Department of Justice			
Forfeiture Funds	16.922	\$ 32,038	\$ -
Total assistance - federal programs		32,038	-
State Grants:			
Cash Assistance:			
N.C. Department of Transportation:			
Powell Bill		-	402,526
N.C. Department of Natural and Cultural Resources:			
Division of Parks and Recreation			
Parks & Recreation Trust Fund		-	67,116
Total assistance		\$ 32,038	\$ 469,642

Notes to the Schedule of Expenditures of Federal and State Financial Awards:

Note 1: Basis of Presentation

The accompanying schedule of expenditures of federal and State awards (SEFSA) includes the federal and State grant activity of the City of Archdale under the programs of the federal government and the State of North Carolina for the year ended June 30, 2019. The information in this SEFSA is presented in accordance with the requirements of Title 2 US Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the State Single Audit Implementation Act. Because the Schedule presents only a selected portion of the operations of the City of Archdale, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the City of Archdale.

Note 2: Summary of Significant Accounting Policies

Expenditures reported in the SEFSA are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

Note 3: Indirect Cost Rate

The City of Archdale has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.