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TOWN OF DUBLIN, NORTH CAROLINA FINANCIAL STATEMENTS June 30, 2021 TOWN OF DUBLIN, NORTH CAROLINA FINANCIAL STATEMENTS June 30, 2021

TOWN COUNCIL

Darryl Dowless, Mayor

David Hursey, III, Mayor Pro Tem

Jeffery Smith, Commissioner

David Kirby, Commissioner

TOWN CLERK

Ashley Matthews

ATTORNEY

Whitley J.H. Ward

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Financial Section



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Independent Auditor's Report

To the Honorable Mayor And Members of Town Council Dublin, North Carolina

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Dublin, North Carolina, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall financial statement presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Dublin, North Carolina as of June 30, 2021, and the respective changes in financial position and cash flows, where appropriate, thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis be presented to supplement the basic financial statements. Such information, although not a required part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements of the Town of Dublin, North Carolina. The combining and individual fund statements, budgetary schedules and other schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund statements, budgetary schedules and other schedules are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us. In our opinion, based on our audit, the procedures performed as described above, the combining and individual fund statements, budgetary schedules and other schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 29, 2021 on our consideration of Town of Dublin's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants agreements, and other matters. The purpose of the report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Town of Dublin's internal control over financial reporting and compliance.

Thompson, Price, Scott, Adams & Co., PA

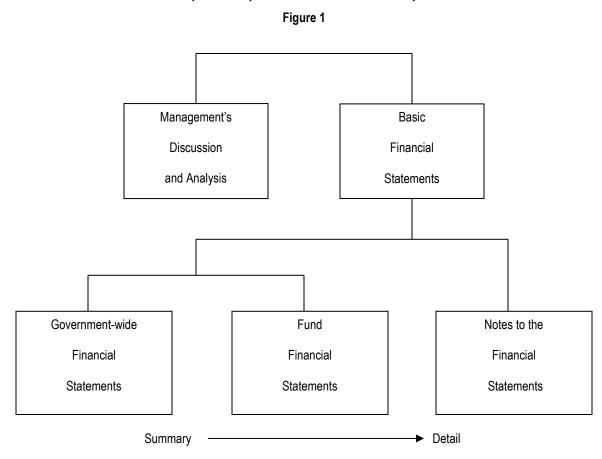
Elizabethtown, North Carolina November 29, 2021 As management of the Town of Dublin, we offer readers of the Town of Dublin's financial statements this narrative overview and analysis of the financial activities of the Town of Dublin for the fiscal year ended June 30, 2021. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the Town's financial statements, which follow this narrative.

Financial Highlights

- The assets and deferred outflows of resources of the Town of Dublin exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$3,431,491 (*net position*).
- The government's total net position increased by \$281,442, primarily due to increases in the business-type activities.
- As of the close of the current fiscal year, the Town's governmental fund reported ending fund balances of \$890,997, a decrease of \$72,019. Approximately 21% of this amount or \$187,334 is nonspendable or restricted.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$597,103 or 148% of the total general fund expenditures for the fiscal year.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to Town of Dublin's basic financial statements. The Town's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the Town through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Town of Dublin.



Required Components of Annual Financial Report

Basic Financial Statements

The first two statements (Exhibits 1 and 2) in the basic financial statements are the **Government-wide Financial Statements**. They provide both short and long-term information about the Town's financial status.

The next statements (Exhibits 3 through 8) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the Town's government. These statements provide more detail than the government-wide statements. There are three parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; and 3) the proprietary fund statements.

The next section of the basic financial statements is the **notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the Town's individual funds. Budgetary information required by the North Carolina General Statutes also can be found in this part of the statements.

Government-wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the Town's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the Town's financial status as a whole.

The two government-wide statements report the Town's net position and how it has changed. Net position is the difference between the Town's total assets and deferred outflows of resources and total liabilities and deferred inflows of resources. Measuring net position is one way to gauge the Town's financial condition.

The government-wide statements are divided into two categories: 1) governmental activities; and 2) business-type activities. The governmental activities include most of the Town's basic services such as public safety, sanitation and general administration. Property taxes finance most of these activities. The business-type activities are those that the Town charges customers to provide. These include the water and sewer services offered by the Town of Dublin.

The government-wide financial statements are on Exhibits 1 and 2 of this report.

Fund Financial Statements

The fund financial statements (see Figure 1) provide a more detailed look at the Town's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Dublin, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the Town's budget ordinance. All of the funds of the Town of Dublin can be divided into two categories: governmental funds and proprietary funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the Town's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting* that provides a short-term spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the Town's programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The Town of Dublin adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the Town, the management of the Town, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the Town to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the Town complied with the budget ordinance and whether or not the Town succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges.

Proprietary Funds – The Town of Dublin has only one kind of proprietary fund. *Enterprise Funds* are used to report the same functions presented as business-type activities in the government-wide financial statements. Town of Dublin uses enterprise funds to account for its water and sewer activity. These funds are the same as those functions shown in the business-type activities in the Statement of Net Position and the Statement of Activities.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements are on pages 20-32 of this report.

Interdependence with Other Entities: The Town depends on financial resources flowing from, or associated with, both the Federal Government and the State of North Carolina. Because of this dependency, the Town is subject to changes in specific flows of intergovernmental revenues based on modifications to Federal and State laws and Federal and State appropriations.

Government-Wide Financial Analysis

The Town of Dublin's Net Position

Figure 2

		Governmental Activities			Business-Type	Activities	Totals			
	_	2021	2020		2021 2020		2021	2020		
Assets	_									
Current and other assets	\$	914,054 \$	989,840	\$	353,048 \$	384,848 \$	1,267,102 \$	1,374,688		
Capital assets		670,862	781,603		1,938,065	1,526,333	2,608,927	2,307,936		
Total assets	\$	1,584,916 \$	1,771,443	\$	2,291,113 \$	1,911,181 \$	3,876,029 \$	3,682,624		
Liabilities										
Current and other liabilities:	\$	6,405 \$	7,148	\$	33,652 \$	55,074 \$	40,057 \$	62,222		
Long-term liabilities:										
Due within one year		30,000	30,000		11,114	11,453	41,114	41,453		
Due in more than one year	_	192,742	247,500		170,625	181,400	363,367	428,900		
Total liabilities	_	229,147	284,648		215,391	247,927	444,538	532,575		
Net position										
Net investment in capital assets		448,120	504,103		1,756,326	1,333,480	2,204,446	1,837,583		
Restricted for										
Stabilization by State Statute		82,344	87,756		-	-	82,344	87,756		
Public Safety		32,278	29,930		-	-	32,278	29,930		
Transportation		72,712	80,149		-	-	72,712	80,149		
Unrestricted	_	720,315	784,857	_	319,396	329,774	1,039,711	1,114,631		
Total net position	\$	1,355,769 \$	1,486,795	\$	2,075,722 \$	1,663,254 \$	3,431,491 \$	3,150,049		

As noted earlier, net position may serve over time as one useful indicator of a government's financial condition. The assets of the Town of Dublin exceeded liabilities and deferred inflows by \$3,431,491 as of June 30, 2021. The Town's net position increased by \$281,442 for the fiscal year ended June 30, 2021. However, the largest portion \$2,204,446 (64%) reflects the Town's net investment in capital assets (e.g. land, buildings, machinery, and equipment). The Town of Dublin uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's net investment in capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. An additional portion of the Town's net position, \$187,334 (6%), represents resources that are subject to external restrictions on how they may be used. The remaining portion, \$1,039,711(30%), is unrestricted.

Several particular aspects of Dublin's financial operations positively influenced the total unrestricted governmental net position, including the following:

 Increasing diligence in the collection of property taxes by maintaining a tax collection percentage of 95.68%, which is below the statewide average of 98.52%.

Town of Dublin's Changes in Net Position

			Figure 3	3			
	_	Governmenta	Activities	Totals	6		
	_	2021	2020	2021	2020	2021	2020
Revenues							
Program Revenues							
Charges for Services	\$	111,631 \$	144,813 \$	216,886	\$ 211,872 \$	328,517 \$	356,685
Grants and Entitlements		35,646	16,071	459,949	413,778	495,595	429,849
General Revenue							
Property Taxes		96,125	93,749	-	-	96,125	93,749
Grants and contributions not							
restricted to specific programs		67,568	60,945	-	-	67,568	60,945
Investment Earnings		3,384	5,293	1,330	2,137	4,714	7,430
Other		13,883	9,320	-		13,883	9,320
Total Revenues	_	328,237	330,191	678,165	627,787	1,006,402	957,978
Expenses							
General Government		153,281	111,684	-	-	153,281	111,684
Public Safety		212,155	133,613	-	-	212,155	133,613
Transportation		57,632	17,672	-	-	57,632	17,672
Environmental Protection		32,600	32,625	-	-	32,600	32,625
Cultural and Recreation		3,595	3,595	-	-	3,595	3,595
Interest on Long-Term Debt		-	-	-	-	-	-
Water District		-	-	265,697	263,021	265,697	263,021
Total Expenses	_	459,263	299,189	265,697	263,021	724,960	562,210
Change in Net Position		(131,026)	31,002	412,468	364,766	281,442	395,768
Net Position, beginning		1,486,795	1,455,793	1,663,254	1,298,488	3,150,049	2,754,281
Net Position, ending	\$	1,355,769 \$	1,486,795 \$	2,075,722	\$ 1,663,254 \$	3,431,491 \$	3,150,049

Governmental activities. Governmental activities decreased the Town's net position by \$131,026. Key element of this decrease is as follows:

Reduced revenues and increased expenditures.

Business-type activities: Business-type activities increased the Town of Dublin's net position by \$412,468. Key element of this increase is as follows:

Grant revenues increased.

Financial Analysis of the Town of Dublin's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the Town of Dublin's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Town of Dublin's financing requirements.

The general fund is the chief operating fund of the Town of Dublin. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$597,103 while total fund balance reached \$890,997. The Town currently has an available fund balance of 148% of the total General Fund expenditures, while total fund balance represents 221% of the same amount.

At June 30, 2021, the governmental fund of the Town reported a fund balance of \$890,997, a 7% increase over last year.

General Fund Budgetary Highlights. During the fiscal year, the Town of Dublin revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as Federal and State grants; and 3) increases in appropriations that become necessary to maintain services.

Revenues were more than the budgeted amounts primarily because grant and state shared revenue came in higher than expected. As were the expenditures and the Town was able to comply with its budgetary requirements.

Proprietary Funds. The Town of Dublin's proprietary funds provide the same type of information found in the government-wide statements but in more detail. Unrestricted net position of the Water and Sewer fund at the end of the fiscal year amounted to \$319,396. The increase in net position for this fund was \$412,468. Other factors concerning the finances of this fund have already been addressed in the discussion of the Town of Dublin's business-type activities.

Capital Asset and Debt Administration

Capital assets. The Town of Dublin's investment in capital assets for its governmental and business-type activities as of June 30, 2021, totals \$2,608,927 (net of accumulated depreciation). These assets include buildings, roads and bridges, land, machinery and equipment, park facilities, and vehicles.

Major capital asset transactions during the year include the following additions (there were no significant demolitions or disposals):

- Purchase of equipment for the Fire Department utilizing grant funds and district funds.
- Purchase of fire truck.
- Capital Improvements for Lyons Landing Pump Station.

Town of Dublin's Capital Assets (net of depreciation)

					-							
	Governmental Activities				Business-	Гуре	e Activities		Totals			
	 2021		2020		2021 2020				2021		2020	
Land and Deposits	\$ 40,805	\$	40,805	\$	29,441	\$	147,591	\$	70,246	\$	188,396	
Building	208,139		218,912		22,971		24,534		63,776		65,339	
Plant and Distribution	-		-		1,881,701		1,336,102		2,089,840		1,555,014	
Equipment	129,959		141,592		3,952		18,106		133,911		159,698	
Vehicles and Motor Equipment	 291,959		380,294		-		-		291,959		380,294	
	\$ 670,862	\$	781,603	\$_	1,938,065	\$_	1,526,333	\$_	2,608,927	\$	2,307,936	

Figure 4

Additional information on the Town's capital assets can be found in notes of the Basic Financial Statements.

Long-term Debt. As of June 30, 2021, the Town of Dublin had no bonded debt outstanding.

The Town of Dublin's Outstanding Debt:

		Balance June 30, 2020		Increases		Decreases		Balance June 30, 2021		Current Portion
Governmental Activities:	-									
Direct Borrowing Installment Purchases	\$	277,500	\$_	-	\$_	(54,758)	\$	222,742	_\$_	30,000
Total Governmental Activities	\$	277,500	\$	-	\$	(54,758)	\$	222,742	\$	30,000
Business-Type Activities:		Balance June 30, 2020	· <u>-</u>	Increases	_	Decreases		Balance June 30, 2021		Current Portion
Water and Sewer Fund										
Direct Borrowing Installment Purchases	\$	192.853	\$		\$	(11.114)	¢	181,739	\$	11,114
5		- 1	· [-	-		() /	1	,	·	,
Total Water and Sewer Fund	\$	192,853	\$_	-	\$_	(11,114)	\$	181,739	\$_	11,114

North Carolina general statutes limit the amount of general obligation debt that a unit of government can issue to 8 percent of the total assessed value of taxable property located within that government's boundaries. The Town of Dublin's legal debt margin is \$1,276,050.

Additional information regarding the Town of Dublin's long-term debt can be found in the notes beginning on page 30 of this report.

Economic Factors and Next Year's Budgets and Rates

For the upcoming year, management does not expect any surge of new development within the Town.

Due to Dublin's size, it is difficult to show any real increase in jobs within the Town's boundaries. Management reviews the County of Bladen's economic conditions to monitor for its effects on the economy of the Town.

Budget Highlights for the Fiscal Year Ending June 30, 2022.

Governmental Activities: Property taxes (benefiting from the economic growth) and sales tax revenue are expected to remain the same. The Town will continue its commitment to reducing the cost of delivering services.

Budgeted expenditures in the General Fund are expected to rise only as affected by inflation, perhaps 3-5%. The largest expenditures are in employee compensation and sanitation services, including funding compensation and benefits adjustments.

Business – type Activities: The water and sewer rates in the Town will increase. Personnel costs and costs of material, supplies, and other operating expenses are expected to remain steady. Capital project expenditures are expected to decrease.

Requests for Information

This report is designed to provide an overview of the Town of Dublin's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the attention of Ashley Matthews, Town of Dublin, P.O. Box 36, Dublin, NC 28332.

Basic Financial Statements

Assets	_	Governmental Activities	Business-Type Activities		Total
Current assets: Cash & Cash Equivalents Restricted Cash Taxes receivable (Net) Accounts Receivable (Net) Inventories Restricted Accounts Receivable Due from other governments Internal balances Total current assets	\$	710,068 104,990 16,652 10,679 - - 19,741 51,924 914,054	\$ 338,159 24,335 - 20,566 3,382 18,530 - (51,924) 353,048	\$	1,048,227 129,325 16,652 31,245 3,382 18,530 19,741 - 1,267,102
Noncurrent assets: Capital assets (Note 3): Land and nondepreciable improvements Other capital assets, net of depreciation Total capital assets		40,805 630,057 670,862	29,441 <u>1,908,624</u> <u>1,938,065</u>		70,246 2,538,681 2,608,927
Total assets	\$ _	1,584,916	\$ 2,291,113	\$	3,876,029
Liabilities Current liabilities: Accounts Payable and Accrued Liabilities Customer Deposits Due Within One Year	\$	6,405 - 30,000	\$	\$	15,722 24,335 41,114
Long-term Liabilities: Due in More Than One Year Total liabilities	-	<u>192,742</u> 229,147	170,625 215,391	- <u>-</u>	<u>363,367</u> 444,538
Net Position Net Investment in Capital Assets		448,120	1,756,326		2,204,446
Restricted for: Stabilization by State Statute Public Safety Transportation Unrestricted Total Net Assets	\$	82,344 32,278 72,712 720,315	319,396 \$ 2,075,722	- \$	82,344 32,278 72,712 1,039,711 3,431,491

Town of Dublin, North Carolina Statement of Activities For the Year Ended June 30, 2021

					F	Program Revenues	
Functions/Programs		Expenses	_	Charges for Service		Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:							
Governmental Activities:							
General Government	\$	153,281	\$	3,300	\$	- \$	-
Public Safety		212,155		74,600		2,235	22,311
Transportation		57,632		-		11,100	-
Environmental Protection		32,600		33,731		-	-
Cultural and Recreation		3,595		-		-	-
Interest on Long-Term Debt		-		-		-	-
Total Governmental Activities	_	459,263		111,631		13,335	22,311
Business-Type Activities:							
Water and Sewer Fund		265,697		216,886		-	459,949
Total Business-Type Activities	-	265,697		216,886	• •	-	459,949
Total Primary Government	\$	724,960	\$	328,517	\$	13,335 \$	482,260

	Net (Expense) F	Reve	enue and Changes	in Net Position
			Business	
	Governmental		Туре	
Functions/Programs	Activities		Activities	Total
Primary Government:				
Governmental Activities:				
General Government	\$ (149,981)	\$	- \$	(149,981)
Public Safety	(113,009)		-	(113,009)
Transportation	(46,532)		-	(46,532)
Environmental Protection	1,131		-	1,131
Cultural and Recreation	(3,595)		-	(3,595)
Interest on Long-Term Debt	-		-	-
Total Governmental Activities	(311,986)	_	-	(311,986)
Business-Type Activities:				
Water and Sewer Fund	-		411,138	411,138
Total Business-Type Activities	-		411,138	411,138
Total Primary Government	(311,986)	_	411,138	99,152
General Revenues:				
Taxes:				
Property taxes, levied for general purpose	96,125		-	96,125
Grants and contributions not restricted to specific programs	67,568		-	67,568
Investment earnings, unrestricted	3,384		1,330	4,714
Miscellaneous, unrestricted	13,883		-	13,883
Total general revenues not including transfers	180,960		1,330	182,290
Total general revenues and transfers	180,960	_	1,330	182,290
Change in net position	(131,026)		412,468	281,442
Net position - Beginning	1,486,795	_	1,663,254	3,150,049
Net position - Ending	\$ 1,355,769	\$	2,075,722 \$	3,431,491

Town of Dublin, North Carolina Balance Sheet Governmental Fund June 30, 2021

Assets		
Cash and cash equivalents	\$	710,068
Restricted cash	Ψ	104,990
Receivables (net):		101,000
Taxes		9,884
Accounts		10,679
Due from other funds		51,924
Due from other governments		19,741
Total assets and other debits	\$	907,286
	φ	907,200
Liabilities		
Accounts payable and accrued liabilities	\$	6,405
Total liabilities	Ф <u> </u>	6,405
		0,100
Deferred Inflows of Resources		
Property tax receivable		9,884
Total deferred inflows of resources		9,884
	_	9,004
Fund balances		
Restricted		
Stabilization by State Statute		82,344
Streets		72,712
Public Safety		32,278
Assigned		,
Subsequent Years Expenditures		106,560
Unassigned		597,103
Total fund balances		890,997
Total liabilities, deferred inflows of resources	\$	907,286
and fund balances	` —	
Amounts reported for governmental activities in the Statement of		
Net Position (Exhibit 1) are different because:		
Capital assets used in governmental activities are not financial		
resources and therefore are not reported in the funds.	\$	670,862
Other long-term assets (accrued interest receivable from taxes) are		
not available to pay for current-period expenditures and		
therefore are inflows of resources in the funds.		6,768
Liabilities for earned revenue considered deferred inflows of resources in		
fund statements.		9,884
Long-term liabilities used in governmental activities are not financial uses		
and therefore are not reported in the funds:		
Gross long-term debt.		(222,742)
Net position of governmental activities	\$	1,355,769
	Ť —	.,,

Town of Dublin, North Carolina Statement of Revenues, Expenditures, and Changes in Fund Balance Governmental Fund

For the Year Ended June 30, 2021

	General Fund
Revenues:	
Ad valorem taxes	\$ 99,149
Unrestricted intergovernmental	67,568
Restricted intergovernmental	35,646
Sales and services	111,631
Investment earnings	3,384
Miscellaneous	13,883
Total revenues	331,261
Expenditures: Current: General government Public safety Transportation Sanitation Debt Service Principle Interest Total expenditures	138,546 114,764 62,612 32,600 54,758 - - 403,280
Excess (deficiency) of revenues over expenditures	(72,019)
Net change in fund balance Fund balance, beginning Fund balance, ending	\$ (72,019) 963,016 890,997

Amounts reported for governmental activities in the statement of activities are different because:)	
Net changes in fund balances - total governmental funds	\$	(72,019)
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. Capital outlay expenditures which were capitalized Depreciation expense for government assets		19,107 (129,848)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. These amount is the net effect of these differences in the treatment of long-term debt and related items.		
Principal payments on long-term debt		54,758
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		
Change in unavailable revenue for tax revenues Total changes in net position of governmental activities	\$	(3,024) (131,026)

Town of Dublin, North Carolina **General Fund** Statement of Revenues, Expenditures, and Changes in Fund Balance -Budget and Actual

For the Year Ended June 30, 2021

		General Fund							
	-	Original		Final		Actual Amounts		Variance with Final Budget - Positive (Negative)	
Revenues:									
Ad valorem taxes	\$	80,100	\$	99,405	\$	99,149	\$	(256)	
Unrestricted intergovernmental		32,553		71,031		67,568		(3,463)	
Restricted intergovernmental		30,500		35,646		35,646		-	
Sales and services		34,180		112,589		111,631		(958)	
Investment earnings		2,470		3,330		3,384		54	
Miscellaneous	_	14,880		12,320	_	13,883	,	1,563	
Total revenues	_	194,683	_	334,321	_	331,261		(3,060)	
Expenditures:									
Current:									
General government		174,300		196,259		138,546		57,713	
Public safety		65,378		142,644		114,764		27,880	
Transportation		46,500		67,640		62,612		5,028	
Sanitation		34,000		34,000		32,600		1,400	
Debt Service	_	30,000 350,178	_	54,758 495,301	_	54,758 403,280		- 92,021	
Total expenditures	_	330,170	—	495,301	_	403,200		92,021	
Revenues over (under) expenditures	_	(155,495)	_	(160,980)	_	(72,019)		88,961	
Fund Balance Appropriated		155,495		160,980		-		(160,980)	
Net Change in Fund Balance	\$	-	\$	-		(72,019)	\$	(72,019)	
Fund balance, beginning Fund balance, ending					\$	963,016 890,997			

Town of Dublin, North Carolina Statement of Fund Net Position Proprietary Fund June 30, 2021

	-	Major Enterprise Fund Water and Sewer Fund
Assets Current assets:		
Cash and cash equivalents	\$	338,159
Restricted Cash		24,335
Accounts receivable (net) - billed		18,309
Accounts receivable (net) - unbilled		2,257
Restricted Accounts Receivable		18,530
Inventories	-	3,382
Total current assets	-	404,972
Noncurrent assets: Capital assets		
Land and Construction in Progress		29,441
Other capital assets - net of depreciation		1,908,624
Total Noncurrent assets:	-	1,938,065
Total Assets	\$	2,343,037
Liabilities		
Current liabilities:		
Accounts payable and Accrued Liabilities	\$	9,317
Due to Other Funds		51,924
Customer deposits		24,335
Notes Payable - Current Total current liabilities:	-	11,114
rotal current liabilities:	-	96,690
Noncurrent liabilities:		
Notes Payable - noncurrent		170,625
Total noncurrent liabilities:		170,625
Total liabilities		267,315
Net position		
Net investment in capital assets		1,756,326
Unrestricted		319,396
Total net position	\$	2,075,722
	Ψ	2,010,122

Town of Dublin, North Carolina Statements of Revenues, Expenses, and Changes in Fund Net Position Proprietary Fund For the Year Ended June 30, 2021

	-	Major Enterprise Fund Water and Sewer Fund
Operating revenues:	۴	040 540
Water and Sewer Charges	\$	210,510
Other Operating Revenues Total operating revenues:	-	6,376 216,886
Total operating revenues.	-	210,000
Operating expenses:		
Salaries		63,952
Employee Benefits		4,961
Contracted and Professional Services		32,454
Departmental Supplies		7,189
Sewer System Lease		57,629
Repairs		11,734
Operating Expenses		32,799
Depreciation		54,799
Miscellaneous	_	180
Total operating expenses	-	265,697
Operating income(loss)	-	(48,811)
Nonoperating revenues (expenses):		
Investment earnings	_	1,330
Total nonoperating revenues(expenses)	-	1,330
Income before contributions	-	(47,481)
Capital Contributions	-	459,949
Change in net position		412,468
Total Net Position, beginning		1,663,254
Total Net Position, ending	\$	2,075,722
	=	

Town of Dublin, North Carolina Statement of Cash Flows Proprietary Fund For The Year Ended June 30, 2021

	Major Enterprise Fund Water and Sewer Fund
Cash flows from operating activities:	• • • • • • • • • •
Cash received from customers	\$ 231,365
Cash paid for goods and services	(169,478)
Cash paid to employees for services Customer deposits received	(63,952) 1,110
Net cash provided by operating activities	(955)
Net cash provided by operating activities	(933)
Cash flows from noncapital financing activities:	
Garbage collections on behalf of the General Fund	<u> </u>
Cash flows from capital and related financing activities	
Acquisition and construction of capital assets	(466,531)
Capital Contributions - Grants	464,121
Proceeds from installment purchases	-
Reduction in debt	(11,114)
Net cash used by capital and related financing activities	(13,524)
Cash flows from investing activities:	
Interest on investments	1,330
Net increase in cash and cash equivalents	(13,149)
Cash and cash equivalents:	
Balances, beginning	375,643
Balances, ending	\$ 362,494
Reconciliation of operating income to net cash provided by operating activities	
Operating income (loss)	\$(48,811)
Adjustments to reconcile operating income to net cash	
provided by operating activities	
Depreciation	54,799
Changes in assets and liabilities:	
(Increase) decrease in accounts receivable	14,479
(Increase) decrease in inventory	-
Increase (decrease) in accounts payable and accrued liabilities	(22,532)
	(22,332)
Increase (decrease) in customer deposits Total adjustments	47,856
Net cash provided by operating activities	\$ (955)
	* (000)

NOTE 1: Summary of Significant Accounting Policies

The accounting policies of the Town of Dublin, North Carolina conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The Town of Dublin is a municipal corporation that is governed by an elected mayor and a three-member council. As required by generally accepted accounting principles, these financial statements present the Town.

B. Basis of Presentation

Government-wide Statements: The statement of net position and the statement of activities display information about the primary government. These statements include the financial activities of the overall government. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the *governmental* and *business-type activities* of the Town. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Town and for each function of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the Town's funds. Separate statements for each fund category-*government and proprietary*-are presented. The emphasis of fund financial statements is on the major governmental and enterprise funds, each displayed in a separate column. The Town has no fiduciary funds to report.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies result from non-exchange transactions. Other non-operating revenues are ancillary activities such as investment earnings.

The Town reports the following major governmental fund:

General Fund - The General Fund is the general operating fund of the Town. The General Fund accounts for all financial resources of the general government except those required to be accounted for in another fund. The primary revenue sources are ad valorem taxes, State grants, and various other taxes and licenses. The primary expenditures are for public safety, street maintenance and construction, and sanitation services.

The Town reports the following major enterprise fund:

Water and Sewer Fund - This fund is used to account for the Town's water and sewer operations. A Water and Sewer Capital Projects Fund has been consolidated into the Water and Sewer Fund for financial reporting purposes. The budgetary comparison for the Water and Sewer Capital Projects Fund has been included in the supplemental information.

C. Measurement Focus and Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the Town are maintained during the year using the modified accrual basis of accounting.

Government-wide and Proprietary Fund Financial Statements. The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus. The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the Town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town enterprise funds are charges to customers for sales and services. The Town also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the water and sewer system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The Town considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem property taxes receivable are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable for property other than motor vehicles are materially past due and are not considered to be an available resource to finance the operations of the current year. Also, as of September 1, 2013, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, the State of North Carolina is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. Property taxes are due when vehicles are registered. The billed taxes are applicable to the fiscal year in which they are received. Uncollected taxes that were billed in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources..

Sales taxes and certain intergovernmental revenues, such as utilities franchise tax, beer & wine tax, collected and held by the State at year-end on behalf of the Town are recognized as revenue. Sales taxes are considered a shared revenue for the Town of Dublin because the tax is levied by Bladen County and then remitted to and distributed by the State. Most intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. All taxes, including those dedicated for specific purposes are reported as general revenues rather than program revenues. Under the terms of grant agreements, the Town funds certain

programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the Town's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

D. Budgetary Data

The Town's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General and Enterprise Funds. All annual appropriations lapse at the fiscal year-end. Project ordinances are adopted for the Grant Projects Special Revenue Fund and the Enterprise Capital Projects Fund. The enterprise fund projects are consolidated with their respective operating fund for reporting purposes. All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the departmental level for all annually budgeted funds and at the object level for multi-year funds. The Budget Officer is authorized to transfer appropriations within a fund up to \$5,000; however, any revisions that alter the total expenditures of any fund or exceed \$5,000 must be approved by the governing board. All amendments must be approved by the governing board. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources and Fund Equity

Deposits and Investments

All Deposits of the Town are made in board-designated official depositories and are secured as required by State law [G. S. 159-31]. The Town may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the Town may establish time deposit accounts such as Now and SuperNow accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30(c)] authorizes the Town to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain nonguaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances; and the North Carolina Capital Management Trust (NCCMT). The Town has no investments. The NCCMT Government Portfolio, a SEC-registered (2a-7) money market mutual fund, is measured at fair value. Because the NCCMT Government has a weighted average maturity of less than 90 days, it are presented as an investment with a maturity of less than 6 months.

Cash and Cash Equivalents

The Town pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and considered cash and cash equivalents.

Restricted Assets

Customer deposits held by the Town before any services are supplied are restricted to the service for which the deposit was collected. Powell Bill funds are also classified as restricted cash because it can be expended only for the purposes of maintaining, repairing, constructing, reconstructing or widening of local streets per G.S. 136-41.1 through 136-41.4. Firemans' relief funds are also classified as restricted cash because it can only expended for the purposes of financially assisting firefighter and rescue personnel in the event of In-Line of Duty injury or death per G.S. 58-84-1/55.

Town of Dublin Restricted Cash Governmental Activities General Fund	
Streets	\$ 72,712
Firemen's Relief	 32,278
Total Governmental Activities	\$ 104,990
Business Type Activities Water and Sewer Fund	
Customer Deposits	\$ 24,335
Total Business Type Activities	\$ 24,335
Total Restricted Cash	\$ 129,325

Ad Valorem Taxes Receivable

In accordance with State law [G.S. 105-347 and G.S. 159-13(a)], the Town levies ad valorem taxes on property other than motor vehicles on July 1st, the beginning of the fiscal year. The taxes are due on September 1st (lien date); however, interest does not accrue until the following January 6th. These taxes are based on the assessed values as of January 1, 2020. As allowed by State law, the Town has established a schedule of discounts that apply to taxes, which are paid prior to the due date. In the Town's General Fund, ad valorem tax revenues are reported net of such discounts.

Allowance for Doubtful Accounts

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

Inventory

The inventory of the Town is valued at cost (first-in, first-out), which approximates market. The inventory of the Town's Enterprise Fund consists of materials and supplies held for subsequent use. The cost of these inventories is expensed when consumed rather than when purchased.

Capital Assets

Capital assets are defined by the government as assets with an initial, individual cost of more than a certain cost and an estimated useful life in excess of two years. Minimum capitalization costs are as follows: land, \$500; Buildings, improvements, substations, lines, and other plant and distribution systems, \$500; infrastructure, \$500; furniture and equipment, \$500; and vehicles, \$500. Donated capital assets received prior to June 30, 2015 are recorded at their estimated fair value at the date of donation. Donated capital assets received after June 30, 2015 are recorded at acquisition value. All other purchased or constructed capital assets are reported at cost. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are depreciated using the straight line method over the following estimated useful lives:

<u>j</u>	Estimated
Asset Class	<u>Useful Lives</u>
Buildings	40
Motor Vehicles	5
Equipment	7
Plant Assets	50

Deferred outflows/inflows of resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *Deferred Outflows of Resources*, represents a consumption of net position that applies to a future period and so will not be recognized as an expense or expenditure until then. The Town does not have an item that meets this criterion. In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *Deferred Inflows of Resources*, represents an acquisition of net position that applies to a future period and so will not be recognized as revenue until then. The Town has only one item that meet the criterion for this category - property taxes receivable.

Long-term Obligations

In the government-wide financial statements and in the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

In the fund financial statements for governmental fund types, the face amount of debt issued is reported as an other financing source.

Compensated Absences

The vacation policy of the Town allows for one week per year for the first year of employment and two weeks per year for over one year of employment. There are only two full time employees that receive this benefit and no liability existed at year end.

The sick leave policy of the Town provides for an unlimited accumulation of earned sick leave. Sick leave does not vest. Since the Town has no obligation for accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

Net position/Fund Balances

Net position

Net position in government-wide and proprietary fund financial statements are classified as net investment in capital assets; restricted; and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through state statute.

Fund Balances

In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balances as follows:

Nonspendable Fund Balance – This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Restricted Fund Balance – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization by State statute - North Carolina G.S. 159-8 prohibits units of government from budgeting or spending a portion of their fund balance. This is one of several statutes enacted by the North Carolina State Legislature in the 1930's that were designed to improve and maintain the fiscal health of local government units. Restricted by State statute (RSS), is calculated at the end of eachfiscal year for all annually budgeted funds. The calculation in G.S. 159-8(a) provides a formula for determining what portion of fund balance is available for appropriation. The amount of fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget. Per GASB guidance, RSS is considered a resource upon which a restriction is "imposed by law through constitutional provisions or enabling legislation." RSS is reduced by inventories and prepaids as they are classified as non-spendable. Outstanding Encumbrances are included within RSS. RSS is included as a component of Restricted Net position and Restricted fund balance on the face of the balance sheet.

Restricted for Streets - Powell Bill portion of fund balance that is restricted by revenue source for street construction and maintenance expenditures. This amount represents the balance of the total unexpended Powell Bill funds.

Restricted for Public Safety – Fireman's Relief Fund portion of fund balance that is restricted by revenue for financially assisting firefighter and rescue personnel in the event of In-Line of Duty injury or death.

Committed Fund Balance – portion of fund balance that can only be used for specific purposes imposed by majority vote by quorum of Town of Dublin's governing body (highest level of decision-making authority). The governing body can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Assigned fund balance - portion of fund balance that Town of Dublin intends to use for specific purposes.

Subsequent year's expenditures – portion of fund balance that is appropriated in the next year's budget that is not already classified in restricted or committed. The governing body approves the appropriation and any modifications to the original budget.

Unassigned fund balance – the portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

The Town of Dublin adheres to the North Carolina Local Government Commission's recommendation of a minimum fund balance for the general fund which instructs management to conduct the business of the Town in such a manner that available fund balance does not go below eight percent of budgeted expenditures. Any portion of the general fund balance in excess of 8% of budgeted expenditures may be appropriated for one-time expenditures and may not be used for any purpose that would obligate the Town in a future budget.

<u>Significant Taxpayers and Water/Sewer Customers</u> - The Town of Dublin current year tax collections were \$87,838 for June 30, 2021. Of this amount, Southern Peanut/Peanut Processors paid \$15,393. This is 18% of the Town's total current year tax revenue and is considered a significant portion to the Town's tax revenue. The Town of Dublin water and sewer sales were \$210,510 for June 30, 2021. Of this amount, Bladen Community College paid \$5,817 and West Bladen High School paid \$7,686. These are 3% and 4%, respectively, of the Town's total water and sewer revenue and are considered a significant portion to the Town's water and sewer revenue.

NOTE 2: Stewardship, Compliance and Accountability

Material Violations of Finance-Related Legal and Contractual Provisions None

Noncompliance with North Carolina General Statutes None

Excess of Expenditures over Appropriations None.

NOTE 3: Detail Notes on All Funds

A. Assets

Deposits

All deposits of the Town's are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the Town's agent(s) in these units' names. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Town, these deposits are considered to be held by their agents in the entity's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Town or with the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the Town under the Pooling Method, the potential exists for the under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Town has no formal policy regarding custodial credit risk for deposits, but relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions and to monitor them for compliance. The Town complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured. The Board has no formal policy regarding custodial credit risk.

At June 30, 2021, the Town's deposits had a carrying amount of \$1,177,502 and a bank balance of \$1,210,136. Of the bank balance, \$250,000 was covered by federal depository insurance; the remaining \$1,007,953 was covered by collateral and held under the Pooling Method. The Town has \$50 in cash on hand.

Investments

The Town did not have any investments at June 30, 2021.

Receivables – Allowances for Doubtful Accounts

The amounts presented in the Balance Sheet and the Statement of Net Position for the year ended June 30, 2021 are net of the following allowances for doubtful accounts:

Governmental Activities:	_	Accounts		Taxes and Related Accrued Interest		Due From Other Governments		Total
General	\$	10 670	\$	21 102	¢	10 7/1	¢	E1 E00
	φ_	10,679	-Ψ_	21,102	·Ψ.	19,741	φ.	51,522
Total Receivables		10,679		21,102		19,741		51,522
Allowance for Doubtful Accounts		-		(4,450)		-		(4,450)
Total Governmental Activities	\$	10,679	\$	16,652	\$	19,741	\$	47,072
Business-type Activities								
Water and Sewer Fund	\$	20,566	\$	-	\$	18,530	\$	39,096
Total Receivables		20,566		-		18,530		39,096
Allowance for Doubtful Accounts		-		-		-		-
Total Business-type Activities	\$	20,566	\$	-	\$	18,530	\$	39,096

The due from other governments that is owed to the Town consist of the following:

Bladen County	\$ 3,519
Grants from Federal and State Governments	18,530
Local Option Sales & FranchiseTaxes	 16,222
	\$ 38,271

		Beginning Balances		Increases	 Decreases	 Ending Balances
Governmental Activities:						
Capital Assets not Being Depreciated:						
Land	\$	40,805	\$	-	\$ -	\$ 40,805
Construction in Progress		-		-		 -
Total Capital Assets not Being Depreciated:		40,805		-	 -	 40,805
Capital Assets Being Depreciated:						
Buildings		409,990		-	-	409,990
Equipment		924,606		19,107	-	943,713
Vehicles and Motor Equipment		972,894		-	 -	 972,894
Total Capital Assets Being Depreciated:	_	2,307,490		19,107	 -	 2,326,597
Less Accumulated Depreciation						
Buildings		191,078		10,773	-	201,851
Equipment		783,014		30,740	-	813,754
Vehicles and Motor Equipment		592,600		88,335	 -	 680,935
Total Accumulated Depreciation		1,566,692	_ \$_	129,848	\$ -	 1,696,540
Total Capital Assets Being Depreicated, net		740,798	_			630,057
Governmental Activity Capital Assets, net	\$	781,603	-			\$ 670,862

Depreciation expense was charged to functions/programs of the primary government as follows:

General Government	\$ 14,735
Recreation	3,595
Public Safety	 111,518
Total Depreciation Expense	\$ 129,848

		Beginning Balances		Increases	_	Decreases		Ending Balances
Business-type Activities:								
Water and Sewer Fund								
Capital Assets not Being Depreciated:								
Land	\$	17,441	\$	-	\$	-	\$	17,441
Construction in Progress		130,150		462,199		580,349		12,000
Total Capital Assets not Being Depreciated:	_	147,591		462,199		580,349		29,441
Capital Assets Being Depreciated:								
Buildings		77,024		-		-		77,024
Plant and Distribution		2,418,706		580,349		-		2,999,055
Equipment		156,114		4,332		-		160,446
Vehicles and Motor Equipment	_	12,560		-		-		12,560
Total Capital Assets Being Depreciated:	_	2,664,404		584,681		-		3,249,085
Less Accumulated Depreciation								
Buildings		52,490		1,563		-		54,053
Plant and Distribution		1,082,604		34,750		-		1,117,354
Equipment		138,008		18,486		-		156,494
Vehicles and Motor Equipment		12,560		-		-		12,560
Total Accumulated Depreciation		1,285,662	\$	54,799	\$	-		1,340,461
Total Capital Assets Being Depreicated, net		1,378,742	_		-		_	1,908,624
Water and Sewer Fund Capital Assets, Net	\$	1,526,333	=				\$_	1,938,065

B. Liabilities

Pension Plan Obligations

The employees of the Town are not covered by a retirement plan.

Deferred Inflows of Resources

Deferred inflows of resources at year-end is composed of the following elements:

	General Fund <u>Balance Sheet</u>				
Taxes Receivables, less penalties (General Fund)	<u>\$</u>	9,884			

Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town participates in three self-funded risk-financing pools administered by the North Carolina League of Municipalities. Through these pools, the Town obtains general liability and auto liability coverage of \$1 million per occurrence, property coverage up to the total insured values of the property policy, workers' compensation coverage up to statutory limits, and employee health coverage. The liability and property exposures are reinsured through commercial carriers for claims in excess of retentions as selected by the Board of Trustees each year. Stop loss insurance is purchased by the Board of Trustees to protect against large medical claims that exceed certain dollar cost levels. Specific information on the limits of the reinsurance, excess and stop loss policies purchased by the Board of Trustees can be obtained by contacting the Risk Management Services Department of the NC League of Municipalities. The pools are audited annually by certified public accountants, and the audited financial statements are available to the Town upon request.

The Town does not carry additional flood insurance due to not being located in a flood plain.

The Town carries commercial coverage for all other risks of loss. There have been no significant reductions in insurance coverage in the prior year.

In accordance with G.S. 159-29, the Town's employees that have access to \$100 or more at any given time of the Town's funds are performance bonded through a commercial surety bond. The finance officer and tax collector are each individually bonded for \$50,000.

Claims, Judgments and Contingent Liabilities

There are no pending monetary suits against the Town as of June 30, 2021.

Long-Term Obligations

Installment Purchase- Four County Electric Membership Corporation dated September 7, 2019 for the direct borrowing contract to purchase a fire truck that is payable in forty quarterly payments of \$7,500 with interest at 0%. Principal balance at year-end was \$222,742. The property is pledged as collateral for the debt while the debt is outstanding. Final payment is expected September 2029.

Water Fund

Notes Payable – NCDENR is direct borrowing for the purchase of new water meters due in 20 annual installments of \$5,886 at 0% interest, with final payment May 2035. Outstanding balance at year end is \$82.404.

Notes Payable – NCDEQ is direct borrowing for the purchase for a sewer project due in 20 annual installments of \$5,567 at 0% interest, with final payment May 2040. Outstanding balance at year end is \$99,335.

At June 30, 2020, Town of Dublin had a legal debt margin of \$1,276,050.

Annual debt service requirements of the installment purchases as of June 30, 2021 are as follows:

	 Governmental Activities					Business Type Activities			
Year Ending									
30-Jun	 Principal		Interest			Principal	_	Interest	
2022	 30,000		-	\$;	11,114	\$	-	
2023	30,000		-			11,114		-	
2024	30,000		-			11,114		-	
2025	30,000		-			11,114		-	
2026	30,000		-			11,114		-	
2027-2031	72,742		-			55,570		-	
2032-2036	-		-			55,570		-	
2037-2041	-		-			15,029		-	
Total	\$ 222,742	\$	-	_ =	_	181,739	\$	-	

TOWN OF DUBLIN, NORTH CAROLINA Notes to the Financial Statements For the Fiscal Year Ended June 30, 2021

Changes in Long-term Liabilities

	_	Balance June 30, 2020	. <u>-</u>	Increases		Decreases		Balance June 30, 2021	_	Current Portion
Governmental Activities: Direct Borrowing Installment Purchases	\$	277,500	\$	-	\$	(54,758)	\$	222,742	\$	30,000
Total Governmental Activities	\$	277,500	\$	-	\$	(54,758)	\$	222,742	\$	30,000
		Balance June 30. 2020		Increases		Decreases		Balance June 30, 2021		Current Portion
Business-Type Activities: Water and Sewer Fund	-	June 30, 2020	_	110 68565	· -	Decreases		June 30, 2021	_	FOLIOIT
Direct Borrowing Installment Purchases Total Water and Sewer Fund	\$_ \$_	192,853 192,853	\$	-	\$	(11,114) (11,114)	\$ \$	181,739 181,739	\$	11,114 11,114

C. The composition of interfund balances as of June 30, 2021 are as follows:

Due to/from other funds:

Receivable Fund	Payable Fund		Amount		
General Fund	Water and Sewer Fund		\$ 51,924		
		Total	\$ 51,924		

The Town uses 2 separate bank accounts (GF & WSF) and during the year amounts may be paid or collected in one bank account for the other fund. Also, the interfund balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

D. Fund Balance

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation:

Fotal fund balance-General Fund	\$ 890,997
Less:	
Stabilization by State Statute	82,344
Streets - Powell Bill	72,712
Public Safety – Fireman's Relief	32,278
Appropriated Fund Balance in 2022 Budget	106,560
Remaining Fund Balance	597,103

TOWN OF DUBLIN, NORTH CAROLINA Notes to the Financial Statements For the Fiscal Year Ended June 30, 2021

NOTE 5: Summary Disclosure of Significant Contingencies

Federal and State Assisted Programs

The Town has received proceeds from several federal and State grants. Periodic audits of these grants are required and certain costs may by questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

NOTE 6: Subsequent Events

Management has evaluated subsequent events through November 29, 2021, the date which the financial statements were available for issue.

Supplementary Statements

The section contains additional statements required by the Local Government Commission in North Carolina.

Town of Dublin, North Carolina General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Fiscal Year Ended June 30, 2021

Revenues:	Budget	Actual	Variance Positive (Negative)
Ad valorem taxes: Tax	\$	93,151	
Penalties and interest Total	\$ 99,405	5,998 99,149 \$	(256)
Unrestricted intergovernmental: Local option sales taxes Video Franchise Fee		36,525	
Utility sales tax Solid Waste Disposal		- 28,479 261	
Gasoline Tax Refund Beer and Wine Tax Telecom Sales Tax		840 1,463 -	
Total	71,031	67,568	(3,463)
Restricted intergovernmental: Powell Bill Allocation Fire Relief Fund Grant		11,100 2,235 22,311	
Total	35,646	35,646	-
Sales and services: Sanitation Fees Rent on Community Building Business Registration Fee Zoning Permits Fire Protection Fees		33,731 2,860 240 200 74,600	
Total Sales and Services	112,589	111,631	(958)
Investment earnings: Regular Fire Dept Powell Bill		2,982 114 288	
Total Other Revenues	3,330	3,384	54

Town of Dublin, North Carolina General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual

For the Fiscal Year Ended June 30, 2021

	Budget	Actual	Variance Positive (Negative)
Other Revenues:			(119)
Donations		7,992	
Insurance Proceeds/Sale of Fixed Assets		4,824	
Miscellaneous		1,067	
Total Other Revenues	12,320	13,883	1,563
Total Revenues	334,321	331,261	(3,060)
Expenditures:			
General government:			
Administration:			
Board Per Diem		3,600	
Salaries		62,064	
Professional Services		11,466	
Employee Benefits		4,988	
Operating Expenses		54,820	
Park Expense Capital Outlay		1,608	
Total General Government	196,259	138,546	57,713
Public safety:		_	
Fire:			
Operating Expenses		84,534	
Insurance		15,811	
Miscellaneous		292	
Capital outlay		14,127	
Total Public Safety	142,644	114,764	27,880
Transportation:			
Streets:			
Utilities		8,225	
Maintenance and Repairs		25,452	
Miscellaneous		5,130	
Capital Outlay Total Streets	37,640	4,980 43,787	(6,147)
	57,040	43,787	(0,147)
Powell Bill:			
Maintenance and Repairs		18,825	
Total Powell Bill	30,000	18,825	11,175
Total Transportation	67,640	62,612	5,028

Town of Dublin, North Carolina General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Fiscal Year Ended June 30, 2021

Variance Positive Actual (Negative) Budget Environmental Protection: Sanitation: 32,600 **Contracted Services** Miscellaneous 32,600 1,400 **Total Sanitation** 34,000 Debt Service: 54,758 Principle Interest **Total Debt Service** 54,758 54,758 -**Total Expenditures** 495,301 403,280 92,021 Revenues over (under) expenditures (160, 980)(72,019) 88,961 Fund Balance Appropriated 160,980 (160, 980)_ (72,019) \$ Net Change in Fund Balance \$ (72,019) -Fund Balances, Beginning 963,016 Fund Balances, Ending \$ 890,997

Town of Dublin, North Carolina Water and Sewer Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Fiscal Year Ended June 30, 2021

Revenues:		Budget		Actual	Variance Positive (Negative)
Charges for services:					
Water and Sewer Charges			\$	200,263	
Taps and Connection Fees			Ŧ	2,185	
Penalties				8,062	
Miscellaneous				6,376	
Total	\$	236,277		216,886	\$ (19,391)
Nonoperating Revenues					
Interest Earned on Investment				1,330	
Total		1,309		1,330	21
Total revenues		237,586		218,216	(19,370)
Expenditures:					
Operating Expenses					
Salaries				63,952	
Employee Benefits				4,961	
Contracted and Professional Services				32,454	
Departmental Supplies Cost of Sewer				7,189	
Repairs				57,629 11,734	
Operating Expenses				32,799	
Miscellaneous				180	
Total	•	912,896		210,898	701,998
Debt Service					
Principle		-		11,114	
Interest		-			
Total Debt Service	•	11,454		11,114	340

Town of Dublin, North Carolina Water and Sewer Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Fiscal Year Ended June 30, 2021

	Budget		Actual	Variance Positive (Negative)
Capital outlay:			4 000	
Equipment Water/Sewer System			4,332	
Total capital outlay	20,000		4,332	15,668
	944,350	-	226,344	
Total expenditures	944,350	-	220,344	718,006
Capital Contributions	665,500	-		(665,500)
Other financing sources (uses):				
Loan Proceeds	-		-	-
Fund Balance Appropriated Total other financing sources	41,264	-	-	(41,264)
(uses)	41,264	-	-	(41,264)
Revenues and other sources over				
expenditures and other uses	\$ 	\$	(8,128)	\$ (8,128)
Reconciliation from budgetary basis (modified accrual) to full accrual:				
Revenues over expenditures		\$	(8,128)	
Reconciling items: Principle retirement Grant from capital projects Capital outlay Loan Proceeds Depreciation Total reconciling items			11,114 459,949 4,332 - (54,799) 420,596	
Change in Net Position		\$	412,468	

Town of Dublin, North Carolina CDBG - Water Line Replacement Schedule of Revenues and Expenditures -Budget and Actual (Non - GAAP)

From Inception and for the Fiscal Year Ended June 30, 2021

				Actual			
	_	Project Author- ization	Prior Years	Current Year	Total to Date	-	Variance Positive (Negative)
Revenues: Restricted Intergovernmental Revenue CDBG - 17-I-2959	\$_	640,500	\$ 127,900	\$ 450,199	\$ 578,099	\$_	(62,401)
Total Revenues	_	640,500	127,900	450,199	578,099	-	(62,401)
Expenitures: Miscellaneous Construction	_	- 640,500	127,900	450,199	578,099	_	62,401
Total Expenditures	_	640,500	127,900	450,199	578,099	-	62,401
Revenue over (under) Expenditures	_	-		-		-	-
Revenue and Other Sources Over/(Under) Expenditures	\$_	-	\$ 	\$ 	\$ 	\$_	-

Town of Dublin, North Carolina Asset Inventory and Assessment Grant Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP)

From Inception and for the Fiscal Year Ended June 30, 2021

						Actual		
		Project Author- ization	<u>.</u>	Prior Years		Current Year	Total to Date	Variance Positive (Negative)
Revenues Restricted intergovernmental revenues Project H-AIA-D-20-0190	\$	150,000	\$	2,250	\$	9,750 \$	12,000 \$	(138,000)
	Ψ	100,000	Ψ.	2,200	Ψ		μψ	(100,000)
Total Revenues		150,000		2,250		9,750	12,000	(138,000)
Expenditures Miscellanoues Construction		- 150,000	-	2,250		- 12,000	14,250	- 135,750
Total Expenditures		150,000		2,250		12,000	14,250	135,750
Revenues over(under) Expendiitures			-		•	(2,250)	(2,250)	(2,250)
Revenues and other sources Over/(Under) Expenditures	\$		<u>\$</u>	-	\$	(2,250) \$	(2,250) \$	(2,250)

OTHER SCHEDULES

This section includes additional information on property taxes

- Schedule of Ad Valorem Taxes Receivable
- Analysis of Current Tax Levy

Town of Dublin, North Carolina Schedule of Ad Valorem Taxes Receivable June 30, 2021

Fiscal Year	_	Incollected Balance ne 30, 2020	 Additions		Collections nd Credits	_	Uncollected Balance June 30, 2021	
2020 - 2021	\$		\$ 91,801	\$	87,838	\$	3,963	
2019 - 2020		3,172	-		1,836		1,336	
2018 - 2019		3,189	-		2,048		1,141	
2017 - 2018		2,109	-		844		1,265	
2016 - 2017		1,925	-		752		1,173	
2015 - 2016		2,772	-		800		1,972	
2014 - 2015		1,875	-		358		1,517	
2013 - 2014		662	-		-		662	
2012 - 2013		844	-		-		844	
2011 - 2012		461	-		-		461	
2010 - 2011		139	-		139		-	
	\$	17,148	\$ 91,801	\$	94,615	\$	14,334	
			Allo	wance for [Doubtful Accoun	ts	4,450	
			Ad va	alorem taxe	s receivable - n	et\$	9,884	

Reconcilement with revenues:

Ad valorem taxes - General Fund	\$ 99,149
Reconciling items:	
Interest collected	(5,998)
Discounts	1,133
Releases	331
Subtotal	(4,534)
Total collections and credits	\$ 94,615

Town of Dublin, North Carolina Analysis of Current Tax Levy Town - Wide Levy For the Fiscal Year Ended June 30, 2021

						_	Tota	al Le	vy
	_	Property	Fown - Wic	le	Total	-	Property excluding Registered Motor		Registered Motor
		Valuation	Rate		Levy	-	Vehicles		Vehicles
Original levy: Property taxed at current									
year's rate	\$	19,668,571	0.49	\$	96,376	\$	82,779	\$_	13,597
Total		19,668,571			96,376	_	82,779		13,597
Discoveries: Current year taxes		_	0.49		<u>-</u>		_		-
Total					-	-		_	
	_					-			
Abatements		(933,673)	0.49		(4,575)		(4,575)		-
Total property valuation	\$	18,734,898				_		-	
Net levy					91,801		78,204		13,597
Uncollected taxes at June 30, 2	2021				3,963	_	3,963	_	-
Current year's taxes collected				\$	87,838	\$	74,241	\$_	13,597
Current levy collection percent	age				95.68%		94.93%		100.00%

COMPLIANCE SECTION



Thompson, Price, Scott, Adams & Co., P.A. Post Office Box 1690 Elizabethtown, North Carolina 28337 Telephone (910) 862-8129 Fax (910) 862-8120 R. Bryon Scott, CPA Gregory S. Adams, CPA Alan W. Thompson, CPA

Report On Internal Control Over Financial Reporting And On Compliance and Other Matters Based On An Audit Of Financial Statements Performed In Accordance With *Government Auditing Standards*

Independent Auditor's Report

To the Honorable Mayor and Members of the Town Council Town of Dublin, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the accompanying financial statements of the governmental activities, business-type activities, each major fund and the aggregate remaining fund information of the Town of Dublin, North Carolina, as of and for the year ended June 30, 2021, which collectively comprises the Town of Dublin's basic financial statements, and have issued our report thereon dated November 29, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town of Dublin's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of Dublin's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and responses, we identified a certain deficiency as item 2021-001 that we consider to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town of Dublin's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Town of Dublin's Response to Finding

The Town's response to the findings identified in our audit are described in the accompanying schedule of findings and responses. The Town's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Thompson, Price, Scott, Adams & Co., PA

Elizabethtown, North Carolina November 29, 2021

Town of Dublin, North Carolina Schedule of Findings and Responses For the Fiscal Year Ended June 30, 2021

 Section	I. Summary of Audito	or's Results	
Financial Statements			
Type of auditor's report issued on who accordance to GAAP: Unm		udited were prepared in	
Internal control over financial reportin	g:		
• Material weakness(es) identified	? <u>X</u>	yesno	
 Significant Deficiency(s) identifie that are not considered to be material weaknesses? 		yes <u>X</u> none rep	orted
Noncompliance material to financial statements noted		yes <u>X</u> no	

Section II – Financial Statement Findings

Material Weakness

2021 – 001 Segregation of Duties

Criteria: The assignment of responsibilities should be segregated so that one person is not responsible for the authorization and recording of a transaction and the custody of the related asset. There needs to be a reconciliation or control activity to provide reasonable assurance that transactions are handled appropriately.

Condition: Key duties and functions are not segregated among Town personnel. This is especially a concern in the cash management, account receivable, purchasing, and payroll functions in all departments.

Effect: Transactions could be mishandled, due to errors or fraud that could lead to loss of assets or the reporting of misleading financial information.

Cause: There are a limited number of personnel for certain functions and lack of board oversight.

Identification: This is a repeat finding from the immediate previous audit, 2020-001.

Recommendation: The duties should be separated as much as possible, by possibly training and utilizing non-financial personnel and utilizing alternative controls. The governing board should provide some of these controls.

Views of responsible officials and planned corrective actions: Management is aware of the deficiency, but the cost-benefit analysis indicates that hiring more personnel to mitigate the issue is not feasible. Management will request board members' continued involvement by providing additional oversight.

Section III – Federal Award Findings and Questioned Costs

None reported.

Section IV – State Award Findings and Questioned Costs

None reported.

TOWN OF DUBLIN P.O. BOX 36 DUBLIN, N.C. 28332

PHONE: (910) 862-4301 FAX: (910) 862-8104

> Corrective Action Plan June 30, 2021

Section II – Financial Statement Findings

Finding 2021–001 Segregation of Duties

Material Weakness

Name of contact person:	Darryl Dowless, Mayor
Corrective Action:	Duties and functions will be reviewed to determine where segregation needs to occur. The duties will be separated as much as possible and alternative controls will be implemented to compensate for lack of segregation. Nonfinancial employees will be trained and provide some assistance.
Proposed Completion Date:	The Board will implement the above procedure immediately.